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University of South Carolina  
BOARD OF TRUSTEES

Health Affairs Committee

November 22, 2013

The Health Affairs Committee of the University of South Carolina met on Friday, November 22, 2013, at 11:15 a.m. in the 1600 Hampton Street Board Room.

Members present were: Dr. C. Dorn Smith III, Chairman; Mr. J. Egerton Burroughs; Mr. A.C. "Bubba" Fennell III; Dr. C. Edward Floyd; Mr. Miles Loadholt; Mr. Hugh Mobley; Mr. Charles H. Williams; Mr. Mack I. Whittle, Jr.; Mr. Eugene P. Warr, Jr., Board Chairman; and Mr. John C. von Lehe, Jr., Board Vice Chairman.

Other Board members present were: Mr. Chuck Allen; Mr. Robert "Eddie" Brown; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Ms. Leah B. Moody; and Mr. Thad H. Westbrook.

Also present were faculty representative Dr. James H. Knapp and student representative Chase Mizzell.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Vice President for Academic Affairs and Provost Michael D. Amiridis; Chief Financial Officer Edward L. Walton; General Counsel Walter "Terry" H. Parham; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; Vice President for Human Resources Chris Byrd; Vice President for Development and Alumni Relations Jancy L. Houck; Chief Information Officer William F. "Bill" Hogue; Interim Vice President for Communications Wesley Hickman; Chancellor of Palmetto College Susan A. Elkins; Senior Vice Provost and Director of Strategic Planning Christine W. Curtis; Associate Vice President for Business and Finance and Medical Business Affairs Jeffrey L. Perkins; Associate Vice President for Student Affairs Jerry T. Brewer; Associate Vice President for Transportation & Logistical Relations Derrick E. Huggins; Associate Vice President of Law Enforcement and Safety Christopher L. Wuchenich; Dean, School of Medicine Greenville, Jerry R. Youkey; Executive Dean, South Carolina College of Pharmacy, Joseph DiPiro; Interim Dean, School of Medicine Columbia, Caughman Taylor; Vice Dean for Innovative Healthcare Technologies and Chairman of the Department of Neuropsychiatry &

Behavior Sciences, School of Medicine Columbia, Meera Narasimhan; Associate Dean for Clinical Affairs and Chief Medical Officer, School of Medicine Columbia, William D. Anderson; Associate Dean for Medical Education and Academic Affairs, School of Medicine Columbia, Joshua T. Thornhill; Dean of the College of Arts and Sciences Mary Anne Fitzpatrick; Special Assistant to the President J. Cantey Heath, Jr.; Executive Director of University Foundations Russell H. Meekins; Director of State Relations Trey Walker; Director of Governmental and Community Relations Shirley D. Mills; Student Christopher Sumpter; University Technology Services Production Manager Matt Warthen; Board staff members Debra Allen, Terri Saxon and Ina Wilson, and members of the media.

Chairman Smith called the meeting to order, welcomed those present, and asked everyone to introduce themselves. Mr. Hickman introduced members of the media in attendance: Amanda Coyne with *The Daily Gamecock*, Rodney Wells with *The Free Times* and Andy Shain with *The State*.

Chairman Smith stated that the agenda had been posted and the press notified as required by the Freedom of Information Act; the agenda had been circulated; and a quorum was present to conduct business.

Chairman Smith then stated that there was a proposed contractual matter appropriate for Executive Session. Mr. Mobley moved to enter Executive Session. Mr. Whittle seconded the motion. The vote was taken and the motion carried.

The following persons were invited to remain: President Pastides, Secretary Stone, the Faculty Representative and Student Representative to the Board, Members of the President's Executive Council, Mr. Perkins, Dr. Taylor, Dr. Narasimhan, Dr. Anderson, Dr. Thornhill and Dr. Youkey.

#### Executive Session

#### Return to Open Session

##### I. South Carolina College of Pharmacy (SCCP) Update

Executive Dean Joseph DiPiro presented an update from the SCCP. He began by sharing some recent student successes with the committee. He reported that the school's student National Board pass rate was above 98 percent, which is well above the national average. Another measure of student success is the ability to compete for residencies after graduation. Dr. DiPiro said that almost 90 percent of students were matched with residencies, which is the highest number in the school's history.

Another highlight he noted was the establishment of the Kennedy Pharmacy Innovation Center that has resulted in scholarship opportunities for dual degree programs, expansion of post-graduate

residency training positions, recruitment of a Kennedy Professor, and development of a state-of-the-art sterile compounding training facility.

Dr. DiPiro reported that the college has continued to have a great pool of applicants and that the number of applications received for this incoming class had increased by 25 percent. He mentioned that there also had been an increase in the percentage of under-represented minority applicants.

He emphasized that it was important to dedicate time to foster strong relationships with key clinical partners. It is becoming increasingly challenging to establish these partnerships as new schools in the state and region look to these same sites for their clinical training. Dr. DiPiro reported that the college had received the full four-year extension of its accreditation, through the year 2017.

Dr. DiPiro presented the top performance measures used to benchmark against other top performing schools nationally. He said that SCCP exceeded the national benchmark in the areas of student and faculty satisfaction but was behind in journal publications and National Institutes of Health (NIH) funding. The college places in the middle of the field when it comes to the number of students obtaining residencies. He closed by stating that the SCCP's future goal is to achieve top-10 quality in the areas of teaching, research and service programs. Some of the challenges facing the SCCP are the availability of classroom, laboratory and office space especially on the Columbia campus.

In response to a question from President Pastides, Dr. DiPiro said that plans for the foreseeable future are to remain at the current class size of 190 students and that the current acceptance rate is three to one.

Chairman Smith stated that Dr. DiPiro's report was received as information.

II. Report from USC School of Medicine Greenville - Joint Board Liaison Committee  
(The Honorable Mack I. Whittle, Jr. reported)

The Joint Board Liaison Committee of the University of South Carolina School of Medicine (USCSOM) Greenville met on Friday, November 15, 2013, in Columbia.

Dean Jerry R. Youkey, MD, provided the committee an update on a recent EMT Field exercise. He reported that all medical students undergo EMT training early in the curriculum, which culminates in a realistic EMT Field exercise. This annual exercise has evolved into a training opportunity for medical students as well as firemen, policemen and EMS responders and has served to form a strong bond between the medical school and these other entities in the Greenville community. The USCSOM Greenville is one of only two schools in the country that offers EMT training as part of the curriculum. The success of this approach has brought increased visibility to the school – Duke University recently requested information about setting up EMT training at its medical school.

Dr. Youkey reported that most students were doing well in the classes of 2016-2017. A curriculum redesign to teach Clinical Anatomy simultaneously with EMT training for the Class of 2017 proved successful. Although more demanding, it improved the students' grasp of each subject matter and their performance exceeded that of the inaugural class. Applications for the Class of 2018 continue to come in from high caliber candidates. To date 2,562 applications have been received for 75 available spots in the Class of 2018.

Dr. Youkey informed the committee that a site visit from the Liaison Committee on Medical Education (LCME) was scheduled to take place July 13-16, 2014, as part of the accreditation process; a "mock" site visit is planned for May to be fully prepared for the summer LCME visit.

The committee also received a financial update, including an update on the 10-year financial projection. Revenues are on budget for the first quarter and long-range projections have expenses coming in under budget by \$10,728. The biggest expense driver will be the completion of remaining faculty/staff hires; currently, USCSOM Greenville is four to six faculty members short of being at full complement.

Chairman Smith stated that Mr. Whittle's report was received as information.

### III. Report from USC School of Medicine (USCSOM) Columbia

Interim Dean Caughman Taylor, MD, presented an update for USCSOM Columbia. He stated that his vision for the school is service to others through educational excellence, quality medical care and selective research. He said that opportunities for the medical school are in the areas of collaboration and developing systems of care such as the integration with Palmetto Health, the collaboration with the Greenville Hospital System, the partnership with Florence, and providing clinical services.

Dr. Taylor reported that the Florence Initiative was a number one priority and a great opportunity for the USCSOM Columbia and its students, as well as the Florence community. Additional priorities he listed were strategic planning for USCSOM Columbia's success through innovative education, refining business practices, and investing in people - both students and faculty. He closed by providing a brief status update on the Florence Initiative, reporting the following progress: 28 students attended Student Day in Florence on November 15, 2013; meetings with the medical staff from area hospitals are scheduled for December 9, 2013; and documentation is being finalized to meet LCME standards and will be submitted on December 16, 2013.

In response to a question about a contract with Florence hospitals, the Board was informed that negotiations were underway and that the Health Affairs Committee and the full Board would be provided contracts for review and approval.

Chairman Smith stated that Dr. Taylor's report was received as information.

IV. Comparative Medical School Applicant Data

Dr. Youkey and Dr. Taylor gave an overview of the applicant data for USCSOM Greenville and USCSOM Columbia. Dr. Youkey began by outlining the admissions process for the medical school that is identical for both the Greenville and Columbia campuses. He explained that the dean is not involved in the admissions process and is not on the Admissions Committee. He shared the LCME Standard for Admissions, which reads:

MS-4. The final responsibility for accepting students to a medical school must rest with a formally constituted medical school admissions committee. The authority and composition of the committee and the rules for its operation, including voting privileges and the definition of a quorum, must be specified in bylaws or other medical school policies. Faculty members must constitute the majority of voting members at all meetings.

Dr. Youkey informed the committee that the accreditation standard that is the source of the largest number of citations is the LCME's diversity standard. Both Greenville and Columbia campuses employ a holistic view of diversity, which does not exclusively refer to race, ethnicity and gender.

Dr. Youkey said that about 80 offers must be extended to enroll a class of 50 students. The USCSOM Greenville class size will increase to 75 in 2014. He presented a profile of the USCSOM Greenville Class of 2017, indicating that more than 2,000 applications had been received. From this applicant pool, 40 resident and 14 out-of-state candidates were accepted. These students had an average GPA of 3.7 and an average MCAT score of 28.3.

Dr. Taylor said that to fill the 100 openings on the Columbia campus, approximately 200 offers must be extended. He presented a profile of the USCSOM Columbia Class of 2017, indicating that more than 3,000 applications had been received. From this applicant pool, 81 resident and 19 out-of-state candidates were accepted. These students had an average GPA of 3.63 and an average MCAT score of 28.7.

Chairman Smith stated that this report was received as information.

Since there were no other matters to come before the committee, Chairman Smith declared the meeting adjourned at 12:59 p.m.

Respectfully submitted,



Amy E. Stone  
Secretary