Lean Learning & Practice

**Master Black Belt**
- Sponsor a major process improvement event
- Co-facilitate a larger process improvement project (on the scale of a Kaizen event)
- Interact with leadership to strengthen the process perspective, point the way to major processes that are ripe for improvement, and guide charter development

**Black Belt:**
- Approximately 120 hours of class and/or online instruction
- Facilitate a small-scale process improvement project from start to finish
- Provide coaching and practical guidance to Lean practitioners who are eager to sharpen their skills

**Green Belt:**
- Approximately 60 hours of class and/or online instruction
- Use two or more tools in combination to help a work group visual, analyze, and streamline a small process or subprocess
- Lead-facilitate a larger process improvement project

**Yellow Belt:**
- 12 hours of class instruction
- Use one or more tools in a “live” setting with a work group
- Conduct training sessions on Lean to benefit colleagues and/or newer Lean practitioners

**LEAN LEARNER**
- Black Belt:
- Green Belt:
- Yellow Belt:

**LEAN PRACTITIONER**
- Co-facilitate a larger process improvement project (on the scale of a Kaizen event)
- Facilitate a small-scale process improvement project from start to finish
- Use two or more tools in combination to help a work group visual, analyze, and streamline a small process or subprocess
- Use one or more tools in a “live” setting with a work group

**LEAN CHAMPION**
- Sponsor a major process improvement event
- Interact with leadership to strengthen the process perspective, point the way to major processes that are ripe for improvement, and guide charter development
- Provide coaching and practical guidance to Lean practitioners who are eager to sharpen their skills
- Lead-facilitate a larger process improvement project
- Conduct training sessions on Lean to benefit colleagues and/or newer Lean practitioners

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