

**The official minutes of the University of South Carolina Board of Trustees are maintained by the Secretary of the Board. Certified copies of minutes may be requested by contacting the Board of Trustees' Office at [trustees@sc.edu](mailto:trustees@sc.edu). Electronic or other copies of original minutes are not official Board of Trustees' documents.**

University of South Carolina

BOARD OF TRUSTEES

April 20, 2006

The University of South Carolina Board of Trustees met on Thursday, April 20, 2006, at 11:55 a.m. in the 1600 Hampton Street Board Room.

Members present were: Mr. Herbert C. Adams, Board Chairman; Mr. Miles Loadholt, Board Vice Chairman; Mr. Arthur S. Bahnmuller; Mr. James Bradley; Mr. Mark W. Buyck, Jr.; Mr. John W. Fields; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Mr. Miles Loadholt; Ms. Rita M. McKinney; Ms. Darla D. Moore; Mr. Michael J. Mungo; Mr. John C. von Lehe, Jr.; Mr. Eugene P. Warr, Jr.; Mr. Mack I. Whittle, Jr. and Mr. Othniel H. Wienges, Jr. Members absent were: Dr. C. Edward Floyd; Mr. M. Wayne Staton; and Mrs. Inez M. Tenenbaum. The faculty representative, Dr. Gene Reeder, and the student representative, Mr. Tommy Preston, were also present.

Others present were: President Andrew A. Sorensen; Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost Mark P. Becker; Vice President and Chief Financial Officer Richard W. Kelly; Vice President for Research and Health Sciences Harris Pastides; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Human Resources Jane M. Jameson; Vice President for Student Affairs Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Vice Provost and Executive Dean for Regional Campuses and Continuing Education Chris P. Plyler; Chancellor of USC Aiken Thomas L. Hallman; Chancellor of USC Beaufort Jane T. Upshaw; Chancellor of USC Upstate John C. Stockwell; Dean of USC Lancaster John Catalano; Executive Dean of the South Carolina College of Pharmacy Joseph T. DiPiro; Dean of the College of Mass Communications and Information Studies Charles Bierbauer; Dean of the Moore School of Business Joel A. Smith; Dean of the Arnold School of Public Health Donna L. Richter; Associate Provost for Institutional Outreach and Dean of The Graduate School Christine Ebert; Dean of the College of Social Work Dennis Poole; Dean of the College of Nursing Peggy O. Hewlett; Director of the Department of Athletics Eric C. Hyman; Executive Director of the Office of Foundations Susie H. VanHuss; Assistant Treasurer Susan D. Hanna; Director of the Department of Internal Audit Alton McCoy; Executive Vice Chancellor for Academic Affairs, USC Aiken, Suzanne Ozment; Vice Chancellor for Business and Finance, USC Aiken, Virginia Steel Hudock;

Director of the School of Library and Information Science, College of Mass Communications and Information Studies, Daniel D. Barron; Executive Director of the Alumni Association, Division of University Advancement, Marsha A. Cole; Assistant to the Vice President, Division of Business and Finance, Ken Corbett; Former President of the Student Government Association Justin Williams; Director of Periodicals, University Publications, Chris Horn; Heather Mitchell of The Boudreaux Group; Richard Galehouse, Varoujan Hagopian, Stuart Dawson and Igor Andersen of Sasaki, Associates, Inc.; Patrick Phillips from Economics Research Associates; Student Assistant in the Division of Business and Finance Scott Spivey; Public Information Officer, Office of Media Relations, Karen Petit; Director of University Communications, Division of University Advancement, Russ McKinney, Jr.; and members of the media.

Chairman Adams welcomed everyone and invited Board members to introduce themselves. Mr. McKinney introduced members of the media who were in attendance. At Chairman Adams request, Mr. Bernard Friedman, Religious Counselor, Hillel Jewish Counselorship, delivered the Invocation.

Chairman Adams stated that there were personnel matters relative to the awarding of honorary faculty titles, appointments with tenure, honorary degree nominations as well as contractual matters relative to gift naming opportunities which were appropriate for discussion in Executive Session.

Mr. Bradley moved to enter Executive Session. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

The following individuals were invited to remain: President Sorensen, Secretary Stepp, Dr. Becker, Mr. Kelly, Dr. Pastides, Dr. Hogue, Ms. Jameson, Dr. Pruitt, Dr. Plyler, Mr. Parham, Mr. McKinney, Ms. Saxon, Ms. Stone and Ms. Tweedy.

Return to Open Session

I. APPROVAL OF MINUTES: The following eleven sets of minutes were circulated by mail to the Board for review and were presented for approval:

- A. Fiscal Policy Committee, February 23, 2006
- B. Buildings and Grounds Committee, February 23, 2006
- C. Intercollegiate Activities Committee, February 23, 2006
- D. Executive Committee, February 23, 2006
- E. Board of Trustees, February 23, 2006
- F. Ad Hoc Committee on Advancement, March 16, 2006
- G. Intercollegiate Activities Committee, March 16, 2006
- H. Executive Committee, March 16, 2006
- I. Student-Trustee Liaison Committee, March 16, 2006
- J. Academic Affairs and Faculty Liaison Committee, March 16, 2006
- K. Health Affairs Committee, March 16, 2006

Since there were no additions, deletions or corrections to the minutes, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Ad Hoc Committee on Advancement:  
(The Honorable Miles Loadholt reported)

The Ad Hoc Committee on Advancement met on March 16, 2006. President Sorensen introduced Mr. Brad Choate, the new Vice President for University Advancement.

Mr. Choate reported the following:

- The Lipman Hearne Project final report, a Comprehensive Communications Plan for USC, was due the next week.
- USC Development had received a number of excellent gifts this year.
- A large group of alumni were expected to attend Carolina Day at the Statehouse on March 28<sup>th</sup>, an annual event hosted by The Carolina Alumni Association.
- Mr. Choate provided copies of the "Case for Carolina" brochure produced by University Publications and noted the many recent awards the University's publications operation has won.
- He listed examples of the excellent media coverage USC had received both regionally and nationally, including being named among the nation's premiere research institutions by the Carnegie Foundation for the Advancement of Teaching.

B. Intercollegiate Activities Committee:  
(The Honorable Toney J. Lister reported)

The Intercollegiate Activities Committee met on Thursday, March 16, 2006, and recommended to the Executive Committee for action on behalf of the full Board the proposed 2006 football ticket price increases as presented by Athletics Director Eric Hyman. The three-tier pricing system included the following: a ticket price of \$280 for a 7-game season ticket package; a faculty/staff ticket price of \$224 for 7 games; and individual game prices as outlined in the materials distributed for the meeting.

C. Executive Committee:  
(The Honorable Herbert C. Adams reported)

The Executive Committee met on March 16, 2006 and earlier today.

During the March 16th meeting, the Committee, on behalf of the full Board, approved the proposed 2006 football ticket price increases as recommended and approved by the Intercollegiate Activities Committee.

Earlier today, the Committee approved the following contracts: Trend Micro Incorporated to provide virus protection software; a contract to purchase the Robert J. Wickenheiser Collection of John Milton to be maintained by Thomas Cooper Library; and a contract with Coca Cola Bottling Company to provide vending services on the Columbia, Beaufort, Lancaster and Union campuses.

The following items were approved for recommendation to the Board:

1. USC Aiken First PACE Summer Program Fixed Tuition Fee

Request: USC Aiken was requesting early approval of a new fee for a fixed tuition program to begin this summer. The First PACE summer program was designed to help students who were potentially at risk. A 3-credit hour course of English 101 will be offered for a cost of \$579 per student or \$954 to include tuition and housing. Early approval was requested to begin recruitment for the program.

Mr. Loadholt moved approval of a fixed tuition fee for the USC Aiken First PACE Summer Program as described in the materials distributed for the meeting. Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

2. State Institution Bond Resolution: The University was

requesting approval of a State Institution Bond Resolution authorizing up to \$58 million for the construction and renovation of projects on the Aiken, Upstate and Columbia campuses which were described in the resolution.

Mr. von Lehe moved approval of a State Institution Bond Resolution authorizing up to \$58 million for the construction and renovation of projects as presented. Mr. Lister seconded the motion. The vote was taken, and the motion carried. [Exhibit A]

D. Student-Trustee Liaison Committee:  
(The Honorable Rita M. McKinney reported)

The Student-Trustee Liaison Committee met on Thursday, March 16, 2006.

USC Aiken Student Government President Brenn Hartley presented a detailed report about the campus Leadership Program, which included "Emerging Leaders" and "Citizen Leadership" classes offered for academic credit. He also discussed their minority leadership opportunities.

USC Columbia Student Government President Tommy Preston showed a video about "Cocky's Reading Express." The effort was inspired by the USC School of Library Sciences "Children, Libraries, and Literacy" Program, to raise literacy levels across the state. He explained that student leaders had traveled around the state distributing more than 3,000 copies of "Hello Cocky" to elementary students. They also read the book to them. He thanked Dr. Sorensen for his help in obtaining funding for the project.

Mr. Preston reported that he, along with other student leaders, were currently acting as advocates for students in opposition to Governor Sanford's proposal to "cap tuition."

USC Columbia Student Government Treasurer Jennifer Guest reported that she was working with the CarolinaCard Office to expand Carolina Cash options to include off-campus locations.

USC Columbia Student Government Vice President Ryan Holt reported that they had worked to finance the purchase of cameras to be installed in one of USC's older parking garages.

Student Government Officers from USC Beaufort, USC Lancaster, USC Salkehatchie, USC Union, and USC Upstate provided very informative updates on their student government activities.

E. Academic Affairs and Faculty Liaison Committee:  
(The Honorable John C. von Lehe, Jr. reported)

The Academic Affairs and Faculty Liaison Committee met on Thursday, March 16, 2006. The following items were approved for recommendation to the Board:

1. Honorary Faculty Titles: Seventeen requests for honorary faculty titles were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session.

The following individual would be awarded the title Carolina Distinguished Professor Emeritus and Dean Emeritus concurrent with his retirement:

- Dean Leon H. Ginsberg

For the title Distinguished Professor Emeritus and Dean Emeritus effective with his retirement:

- Dr. Peter C. Sederberg

For the title Distinguished Professor Emerita effective with her retirement:

- Professor Ellen Chamberlain

For the title Distinguished Professor Emeritus concurrent with their retirement:

- a. Dr. Timothy Bergen
- b. Dr. Conway Henderson

For the title Distinguished Professor Emeritus effective with their retirement:

- a. Dr. Chi-Kwan Au
- b. Dr. Jerome Bennett
- c. Dr. Stephen Buchanan
- d. Dr. Allan Charles
- e. Dr. Keith Davis
- f. Dr. Phillip Dunn

For the title Professor Emerita effective with her retirement:

- Dr. Janice Cullen

For the title Professor Emeritus effective with their retirement:

- a. Dr. A. Keen Butterworth
- b. Dr. Edward Gregg
- c. Dr. Daniel Miller

For the title Professor Emeritus concurrent with his retirement:

- Dr. Richard Wertz

For the title Librarian Emeritus effective with his retirement:

- Mr. C.J. Cambre, Jr.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these seventeen honorary faculty titles. Mr. Wienges seconded the motion. The vote was taken, and the motion carried.

2. Appointments with Tenure: The following three requests for appointments with tenure were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session without objection.

a. Professor Susan Kuo would be awarded tenure at the rank of Associate Professor in the School of Law, effective with her appointment as Associate Professor.

b. Dr. Darrell F. Parker would be awarded tenure at the rank of Professor at USC Upstate, effective with his appointment as Professor. Dr. Parker will serve as Dean of the School of Business Administration and Economics.

c. Dr. Francisco J. Sanchez would be awarded tenure at the rank of Professor in the Department of Languages, Literatures, and Cultures, College of Arts and Sciences, effective with his appointment as Professor.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these three appointments with tenure as presented. Mr. Whittle seconded the motion. The vote was taken, and the motion carried.

3. New Program Proposals:

a. Bachelor of Arts in Middle Level Education, USC

Aiken: USC Aiken was requesting the establishment of the Bachelor of Arts in Middle Level Education. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the establishment of this program as described in the materials distributed for this meeting. Mr. Wienges seconded the motion. The vote was taken, and the motion carried.

b. Bachelor of Science in Nursing, USC Beaufort: USC

Beaufort was requesting the establishment of the Bachelor of Science in Nursing. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the establishment of this program as described in the materials distributed for the meeting and contingent upon full funding being achieved. Mr. Jones seconded the motion.

In response to Ms. Moore's inquiry about the University's nursing program capacity, Vice President Pastides indicated that nursing educators were exploring novel ways to deliver the nursing program including the use of patient simulators and other new technologies. A task force composed of the four nursing heads from Columbia, Aiken, Upstate and Beaufort were meeting regularly with Vice President Pastides to discuss various ways to increase the number of nursing students. "We are not at full strength yet, but we are working toward that."

President Sorensen commented that a "horrendous" shortage of qualified nurses existed throughout the nation. Previously, the various nursing programs within the University system had operated independently; he stressed the importance of collaboration and coordination among these programs in the future. Last year, USC Upstate had doubled the size of its nursing class. "We have far more students who are interested in becoming students than we have capacity." President Sorensen noted that the nursing association limited the number of nurses in clinical settings; each instructor was allowed a maximum of eight students. Discussions were underway with this organization to explore the possibility of raising that number to ten.

President Sorensen also explained that in order to increase the number of faculty, more graduate students in nursing were needed. Students who graduated with a B.S. in Nursing were able to command significantly higher wages as nurses than as professors of nursing (following the completion of a Ph.D. program).

Vice President Pastides further observed that an increase would not be possible based on the current resources. Under investigation were novel uses of technology (i.e. the use of mannequins as electronic patients). It was believed that such technological innovations would expand the required clinical student/faculty ratio so that the University would be able to increase the number of qualified students admitted into the nursing program.

In addition, Vice President Pastides stated that by unifying the curriculum "there is no reason for the pre clinical curriculum in Columbia, Upstate, Aiken and Beaufort to be different" which would ultimately enhance flexibility. And, lastly, he noted that the University was engaged in a remarkable effort to increase the number of faculty. Most nursing students earned nursing degrees; very few sought further education (doctoral degrees). It was not economically in their interest to study three, four or five additional years because the salary potential was largely capped in academia. However, through the Faculty Excellence Initiative and the Centenary Plan, the University was actively seeking nursing faculty in other marketplaces besides South Carolina. The University was also collaborating with the Medical University of South Carolina and Clemson University to develop a proposal which will appeal to the state in the next legislative funding cycle; Board support for this proposal will be solicited at the appropriate time.

Mr. Jones congratulated USC Beaufort Chancellor Jane Upshaw for responding to the nursing shortage by developing a program on that campus for which she must raise the funds. Chairman Adams recognized Chancellor Upshaw who stated that USC Beaufort averaged 20 inquiries every week from individuals who were interested in a nursing program on that campus. "If we can get this done, and we are making great strides, we will be a full partner in delivering more nurses to the state of South Carolina."

Chancellor John Stockwell commented that USC Upstate had partnered with Spartanburg Technical College to obtain a substantial grant from the Duke Foundation. Through that funding resource, the Associate Degree in Nursing (ADN) Program had been shifted to the technical college and USC Upstate had doubled the intake of BSN (Bachelor of Science in Nursing) students. Between the campus at Spartanburg and the Greenville Center operation, a total of 256 new nursing students per year were admitted into the program.

The vote was taken, and the motion carried.

Mr. von Lehe noted that the first year cost of the program was \$2.8 million. Of that amount \$300,000 would be generated from tuition; the remaining \$2.5 million must be raised. As stated in the motion, Board approval of the program was contingent upon full funding being achieved.

c. Bachelor of Science in Engineering Technology

Management, USC Upstate: USC Upstate was requesting the establishment of the Bachelor of Science in Engineering Technology Management. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the establishment of this program as described in the materials distributed for the meeting. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

d. Bachelor of Science in Information Science - College of Mass Communications and Information Studies, USC

Columbia: The College of Mass Communications and Information Studies was requesting the establishment of the Bachelor of Science in Information Science. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of the establishment of this program as described in the materials distributed for the meeting. Mr. Fields seconded the motion. The vote was taken, and the motion carried.

e. Program Modification - Bachelor of Arts in Liberal Studies with an Option in Security Studies, USC

Beaufort: USC Beaufort was requesting a program modification of the Bachelor of Arts in Liberal Studies to include an option in Security Studies to address the ever increasing emphasis on security in the post 9/11 environment. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this program modification as described in the materials distributed for the meeting. Mr. Hubbard seconded the motion. The vote was taken, and the motion carried.

In addition, Provost Becker reported on the status of a grade forgiveness policy which the Student Government Association had asked the Faculty Senate to consider. If adopted, the policy will provide an opportunity for students to retake up to two courses in which they have performed poorly because of extenuating circumstances. A Faculty Senate sub-committee on standards, progression and petitions will review it next year.

Provost Becker also discussed the Carnegie Foundation Research Classification System which had been recently refined. In the research university category, there were now two classifications: very high and high. The University of South

Carolina had been designated as a very high research university because of the amount of funding it had been awarded and the intensity of research activity being conducted by the faculty.

Dr. Gene Reeder, Chair of the Faculty Senate, updated the Committee about the Coalition on Intercollegiate Athletics, a body of representatives from faculty senates of approximately 50 Division I NCAA institutions. The Coalition was asked by the NCAA Presidential Task Force to comment on reports that it was bringing forward to the NCAA.

Dr. Reeder stated that the coalition strongly supported the initial work of the task force. It was hoped that this task force would shape national, regional and local decisions about college sports and that the best practices emerging within the NCAA would more closely reflect the values of academic institutions which treated college athletics as part of a university.

F. Health Affairs Committee:  
(The Honorable Toney J. Lister reported)

The Health Affairs Committee met on Thursday, March 16, 2006.

Dr. Peggy Hewlett, Dean of the School of Nursing, presented her views about the "state of the state" of nursing education and her vision of the University leading the way in providing nursing care to South Carolinians.

She stated that nationally there was a nursing shortage of unprecedented proportion which was expected to persist during the next 10-15 years. By 2020 it was predicted that South Carolina will experience a shortage of more than 6,700 nurses above projected supply trends.

Dean Hewlett stressed the importance of educating this particular workforce. Currently 75 percent of South Carolina's nurses were prepared at the associate degree level. She believed that strategic priorities must be established to dramatically increase the number of graduates from each of the state's BSN programs and to address the critical nursing faculty shortage. South Carolina nursing programs reported 32 current faculty vacancies with an additional 100 vacancies projected for 2010.

Dean Hewlett expressed her assessment of the University's top priorities as follows:

Advocate for a new model of educational delivery by leading the effort to move quickly toward more collaboration among the nursing programs.

Address the pressing need for additional clinical space for the BSN students.

Develop a plan for University BSN graduates to move directly into South Carolina nursing schools with established graduate programs. This has been the primary source of new nursing faculty.

Following this presentation, Dr. Russell Pate, Associate Dean for Research in the Arnold School of Public Health, reported on the activities of the Biomedical Research Initiative Steering Committee (BRISC). This committee had been charged with the responsibility of making recommendations to enhance the University's productivity in research on human health; the committee had evolved into the third phase of its work.

During BRISC I, areas of strength, barriers to research growth and directions for future investment were identified. Recommendations were also made.

Dr. Pate explained that the purpose of BRISC II was to support and monitor implementation of Phase I recommendations and to advise the senior administration about additional strategies for the development of biomedical research at the University. One of the major accomplishments of the Biomedical Research Internal Funding Program was the awarding of \$1 million in internal grants.

BRISC III will continue to support the implementation of the recommendations and to advise the administration about additional strategies for the development of biomedical research.

Dr. Pate also presented an overview of NIH funding at the University which has grown from \$5.5 million in 1990 to \$26.4 million in 2005.

Mr. Buyck asked whether those individuals who had earned a BS in Nursing were required to successfully complete a state certification exam. Dean Hewlett responded that graduates must take a national licensure examination. For advanced practice preparation, certification exams were required of those who had completed the nurse practitioner and other higher degree programs. The last two rounds of pass rates for Carolina students had been above 95 percent. For many years that figure was nearly 100 percent for the advanced practice exams.

President Sorensen explained that one of the advantages of the inception of Health Science South Carolina (HSSC), a consortium of state health care providers, had been the development of a closer relationship with area hospitals. In addition, because Dr. Pastides was Chair of the Scientific Steering Committee, the University's ability to place students in the various hospitals was "enormously better than in the past." President Sorensen also commended Dean Hewlett for her enthusiasm and visionary outlook. He was confident that her leadership and Dr. Pastides' relationships with hospital CEOs will result in considerable advances in nursing for the entire USC system. A coordinated nursing plan for the state will be forthcoming by this fall.

G. Buildings and Grounds Committee:  
(The Honorable William C. Hubbard reported)

The Buildings and Grounds Committee met earlier today on the following items of business.

1. Administrative Project Increase: Columbia Campus

Recreational Fields Development - The budget for the existing project was increased by \$249,000, through administrative approval. The increase was required to fund additional work needed to coordinate the storm drainage system with railroad permitting, right-of-way, and other regulations. The increase was funded with departmental funds and resulted in a total budget of \$6,549,000.

The following items will require Board approval:

2. NERR Education and Training Center: This project would

establish a joint use facility to serve the education and outreach needs of the USC North Inlet-Winyah Bay National Estuarine Research Reserve (NERR) and the Bell W. Baruch Foundation, and will be located on the Hobcaw Barony property near Georgetown, SC. It will connect an existing visitor center and an existing office building to provide expanded exhibit area, an enlarged audio-visual room, and a new classroom.

The proposed Education and Training Center will be a central place for residents and visitors to learn about the reserve program, coastal inhabitants and resources, and the discoveries being made through research in the North Inlet-Winyah Bay NERR and reserves around the country.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to establish this project with a budget of \$2,932,472 funded with NOAA grant funding. Approval is contingent upon final award of the grant. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

3. School of Public Health Construction: This project was

previously approved and this request was only to revise the sources of funding.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval to revise the project budget of \$31,550,000 with sources of funding as follows:

\$3,500,000	State Capital Improvement Bonds
\$8,425,000	State Institution Bonds
\$9,928,016	Federal Grant Funds
\$ 350,000	Asbestos Trust Fund
\$9,346,984	Indirect Cost Recovery

Mr. Bahnmuller seconded the motion. The vote was taken, and the motion carried. The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

4. Beta Research Facility: This project was approved as a

component of the Research Campus Project Proposals.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of this request to increase the project budget by \$1 million, to \$31,564,157, and

revise the funding sources to \$25,564,157 in Research University Infrastructure Bonds and \$6,000,000 in State Institution Bonds. Mr. Warr seconded the motion. The vote was taken, and the motion carried. The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

5. Project Funding Sources: Several projects were previously approved with funds identified as Institutional Funds in the Three-Year Capital Plan. In order to meet requirements for issuance of State Institution Bonds, the funding sources of the following specific projects were more specifically identified:

a. Energy Performance Contract: The budget for this project was \$53,390,969 and funding sources were to be more specifically identified as:

\$46,530,448	State Treasurer Master Lease
\$ 3,349,194	State Institution Bonds
\$ 2,511,327	Research University Infrastructure Bonds
\$ 1,000,000	State Energy Office Loan

b. Band Hall Construction: The budget for this project was \$6,729,000 and the funding source was to be more specifically identified as State Institution Bonds.

c. Gambrell Hall Repairs: The budget for this project was \$8.2 million funded with \$7.7 million in State Institution Bonds and \$500,000 in State Capital Reserve Funds.

d. 1321 Pendleton Street Acquisition: The budget for this project was \$550,000 and the funding source was to be more specifically identified as State Institution Bonds.

e. Campus Recreational Facilities Development: The budget for this project was \$6.3 million and the funding source was to be more specifically identified as \$5,717,000 in departmental funds and \$583,000 in State Institution Bonds.

f. Biomedical Block Parking Garage: The budget for this project was \$19 million and the funding sources were to be more specifically identified as:

\$18,400,000	City of Columbia
\$ 300,000	State Institution Bonds
\$ 300,000	Institutional Funds from Office of Provost

g. Steamline Replacement/Repair: The budget for this project was \$1 million and the funding sources were to be more specifically

identified as \$500,000 State Capital Reserve Funds, and \$500,000 State Institution Bonds.

h. Jones PSC Renovations: The budget for this project was \$14,849,000 and the funding sources were to be more specifically identified as:

\$4,500,000	Departmental Funds
\$5,300,000	State Institution Bonds
\$4,800,000	USC Asbestos funds
\$ 249,000	ICPF

i. Utility Tunnel Repair: The budget for this project was \$160,000 and the funding sources were to be changed to \$132,813 State Institution Bonds, and \$27,187 ICPF.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of this request to specifically identify project funding sources as presented, and as described in the materials distributed for the meeting. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried. The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

5. Gift Naming Opportunities: The Buildings and Grounds Committee approved two gift namings as recommended by the Gift Naming Opportunities Committee at their April 17, 2006, meeting.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of the following naming opportunities as provided by Article VII Section 2. paragraph 3(a) of the Board Bylaws:

- a. "William L. Richter Seminar Room" - Thomas Cooper Library
- b. "Ethelend Pope Brown Staff Office" - Thomas Cooper Library Rare Books and Special Collections Wing)

Ms. Moore seconded the motion. The vote was taken, and the motion carried.

III. ALUMNI ASSOCIATION REPORT: Chairman Adams called on Ms. McKinney who thanked those Board members who had participated in the 2006 Carolina Action Network (CAN) Day at the Statehouse in late March. Of equal importance was the fact that a total of 300 alumni had also participated in the event as advocates of the University. Plans were in place to grow this program; a steering committee had been formed for that purpose. It was hoped to expand the number of alumni and activities because as she commented, "legislative advocacy is not just a one day a year event."

One of the goals of the Alumni Association was to form a stronger connection with alumni through their colleges and schools. Research had indicated that "alums" were increasingly identifying with their colleges and schools; therefore, a council of schools and colleges alumni representatives had been established. In

May, that group will formally meet and map plans; this body will have representation on the Alumni Association Board of Governors.

An important focus of the Alumni Association will involve a reconnection to alumni and groups with obvious ties and investments in the University. During Showcase Weekend, the association hosted a "Former Student Body Presidents Weekend." Twenty-one former student body presidents from 1943-2004 attended; many others who were unable to attend because of scheduling conflicts had responded to the invitation. Tommy Preston and the other current student body officers also participated. The group joined in many of that weekend's Horseshoe Society activities including dinner at the President's House and hearing reports from the vice presidents of the University. Many of these former student body presidents were very visible individuals within their respective communities including successful business persons, a former congressman, several members of the legislature, and judges. Ms. McKinney commented that this group exemplified "the kinds of groups the Alumni Association needs to be targeting for their continued involvement in the University."

Another priority was the involvement of graduates in their respective local alumni clubs. It was believed that those individuals outside of Columbia needed a more organized vehicle to maintain a connection. The Alumni Association had identified 20 priority areas to focus on either forming new alumni clubs or strengthening those already in existence. The Richland and Greenville groups were quite active as well as others outside of the state.

In April, the Alumni Association hosted a club leader conference; attendees came from Washington, D.C., Indiana, Tennessee, North Carolina, Georgia and Pennsylvania as well as Greenville, Spartanburg, and Richland Counties in South Carolina and the Young Alumni Council and Black Alumni Council. Representatives were very excited about the new level of cooperation between Eric Hyman and the Gamecock Clubs and the Alumni Association.

And, lastly, Ms. McKinney noted that the University's Student Alumni Association was the largest student organization on campus. With commencement approaching, several events were planned which focused on the graduating senior "to catch them again before they leave" (i.e., the Senior Ring Ceremony, the Senior Party at the Stadium, and a "Toast to the Future" event prior to the ceremony).

Chairman Adams expressed appreciation to those Board members who had attended Carolina Day at the Statehouse.

IV. REPORT OF THE PRESIDENT: Chairman Adams called on President Sorensen who remarked that in 1994 the Board of Trustees had commissioned Sasaki Associates, Inc., a multidisciplinary architectural firm located in Boston, to develop a master

plan for the Columbia campus. A subsequent report suggested that the campus should move west toward the Congaree River and south toward Williams-Brice Stadium.

When he began his administration at the University, President Sorensen was very intrigued about the idea of developing the Congaree River bank. He had conducted conversations with the Guignard family regarding its parcel of land on the river. Those conversations had proceeded slowly during a period of approximately two years

During the February 2003 Joint Boards Retreat, President Sorensen had presented a proposal for a "research campus," a concept which the Board of Trustees had approved at its meeting immediately prior to the beginning of the retreat. That vision subsequently became known as the "Innovista." "We saw a confluence of these interests of the research campus moving westward and of the Guignard family engaging Sasaki Associates, Inc." President Sorensen was pleased to introduce Mr. Dick Galehouse from this organization who presented the results of this confluence and of "their wonderfully imaginative embellishment and expansion of that vision."

Mr. Galehouse made the following remarks:

On behalf of Sasaki Associates, I want to thank all of you for the support you have given us over these 15 years when we have been able to work with you and your presidents, your staff and faculty. They have created an environment which lets us do our best and it's been very rewarding to see the progress you have made over the last 15 years.

What we would like to do this afternoon is to present this vision for the "Innovista" district which is a new neighborhood for the City of Columbia and the University of South Carolina which will stretch from Assembly Street to the Congaree River and from Gervais to the north down to Catawba to the south.

This is a vision that will resonate with other great public urban universities who are also seeking excellence and technology transfer as we move into this 21<sup>st</sup> century. For example, Georgia Tech is a little bit ahead of you and we are working with the University of Pennsylvania right now. Like you, they are seeking to reach out to their communities in partnering with private developers in technology transfer, as well as creating urban environments that are competitive, that will make you competitive in seeking the kind of faculty, staff and students you are going to need in this next century.

Let me introduce our team. I have an interdisciplinary team of professionals with me today: Stu Dawson, the Senior Landscape Designer in our office; Varoujan Hagopian, our Senior Civil Engineer; Igor Anderson, our Senior Urban Designer on the project; and Patrick Phillips from Economics Research Associates in Washington, D.C. Dr. Schunk from the Moore School of Business has also participated in this planning effort.

The study area was framed by Gervais on the north, on the east Assembly Street, the river to the west, and Catawba Street to the South.

Mr. Galehouse displayed several renderings of the vision for the new urban neighborhood which extended from the innovation district (the research campus) clustered around the Colonial Center along Greene Street to the waterfront and terminating in a waterfront park; approximately 500 acres of the city center would be incorporated into the plan. It was hoped to create a new style of urban life in Columbia where people could live, work and play within the same several blocks.

Envisioned was the development of condominiums, town houses and retail storefronts surrounding the "Innovista" research campus west of Assembly Street and the park between Huger Street and the river. The research campus would connect with the riverfront property through a new university main street: a tree-lined Greene Street stretching from the Horseshoe to the river.

It was estimated that the cost for this project would total \$105.6 million. Possible funding sources included federal and state grants; private gifts; and local taxpayer support. Also projected was an economic impact of \$875 million in private market revenue; 8,700 jobs; and \$17.7 million in annual property taxes during the first 15 years.

Members of the team discussed various aspects of this plan including: a historical overview of the development of Columbia; a description of the new neighborhood; and the economic benefits. Slide presentations accompanied the discussions.

Following this in-depth presentation, several Board members inquired about the project. Chairman Adams asked about the portion of the funding for which the University would be responsible. Mr. Galehouse responded that in the innovation area it was estimated that \$24 million of streetscaping and open space improvements would be required. He further commented that "it is all about infrastructure - the park, and the streets, and the bridges necessary to create those development parcels for the University and the private sector."

Mr. Kelly noted that a number of opportunities had been discussed during the presentation to work with state, local and federal governments to support the majority of the cost. In consultation with the business leadership group, the University will compile a full financial package. In response to Mr. Bradley's question regarding a timeframe, Mr. Kelly indicated that the development of the financial package should be completed within the next several months. He believed that the project would benefit the city, the state, the community, and Carolina. Local government officials, property owners, legislative leaders and others in the community had expressed a high degree of enthusiasm and support for the plan.

Chairman Adams commented that the plan was very exciting; he was extremely pleased to be part of the process. President Sorensen thanked the Board members for their support of the many phases of the planning efforts.

Since there were no other matters to come before the Board of Trustees, Chairman Adams declared the meeting adjourned at 1:45 p.m.

Respectfully submitted,

Thomas L. Stepp  
Secretary