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University of South Carolina

BOARD OF TRUSTEES

October 18, 2007

The University of South Carolina Board of Trustees met on Thursday, October 18, 2007, at 2:00 p.m. in the 1600 Hampton Street Board Room.

Trustees present were: Mr. Herbert C. Adams, Board Chairman; Mr. Miles Loadholt, Board Vice Chairman; Mr. William L. Bethea, Jr.; Mr. James Bradley; Mr. Mark W. Buyck, Jr.; Mr. John W. Fields; Dr. C. Edward Floyd; Mr. Samuel R. Foster, II; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Ms. Darla D. Moore; Mr. M. Wayne Staton; Mr. John von Lehe, Jr.; Mr. Eugene P. Warr, Jr.; Mr. Mack I. Whittle, Jr.; and Mr. Othniel H. Wienges, Jr. Trustees absent were: Mr. Arthur S. Bahnmuller; Mr. Michael J. Mungo; and Dr. James H. Rex. The faculty representative, Dr. Robert G. Best, and the student representative, Mr. Nicholas J. Payne, were also present.

Others present were: President Andrew A. Sorensen; Secretary Thomas L. Stepp; Executive Vice President for Academic Affairs and Provost Mark P. Becker; Vice President and Chief Financial Officer Richard W. Kelly; Vice President for Research and Health Sciences Harris Pastides; Vice President for Advancement Brad Choate; Vice President for Human Resources Jane M. Jameson; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Assistant Vice Provost for Academic Affairs William T. Moore; Vice Provost for System Affairs and Executive Dean for Regional Campuses and Continuing Education Chris P. Plyler; Chancellor of USC Beaufort Jane T. Upshaw; Dean of USC Lancaster John Catalano; Dean of USC Salkehatchie Ann Carmichael; Dean of USC Union Hugh C. Rowland; Dean of USC Sumter C. Leslie Carpenter; Dean of the College of Nursing Peggy O. Hewlett; Dean of the School of Medicine Donald J. DiPette; Campus Dean of the South Carolina College of Pharmacy Randall C. Rowen; Dean of the College of Arts and Sciences Mary Anne Fitzpatrick; Dean of the School of Music Tayloe Harding; Dean of the College of Social Work Dennis L. Poole; Executive Dean of the South Carolina College of Pharmacy Joseph T. DiPiro; Director of Athletics Eric C. Hyman; Executive Associate Athletics Director for External Affairs Kevin O'Connell; Chief Financial Officer, Department of Athletics, Jeff Tallant; Assistant Dean for Financial Services and Athletic Director, USC Salkehatchie, Larry S. West; Controller Patrick M. Lardner; Assistant Treasurer Susan D. Hanna; Director of Internal Audit Alton McCoy; Special Assistant

to the President and Athletics Director John D. Gregory; Director of Governmental and Community Relations Shirley D. Mills; Trustee Emerita Helen C. Harvey; Husband of Trustee Emerita Harvey and former Lt. Governor of South Carolina Brantley Harvey; Director of the Office of University Communications, Division of University Advancement, Russ McKinney, Jr.; Board staff members Terri Saxon, Vera Stone, and Karen Tweedy; and members of the media.

Chairman Adams welcomed everyone and especially Trustee Emerita Helen Harvey and her husband, Brantley Harvey, to the meeting. He announced that he would forego the formal introduction of Board members since he had already done so during the preceding Executive Committee meeting. Mr. McKinney introduced members of the media who were in attendance.

The Reverend Tim Stewart, Baptist Campus Minister, Baptist Collegiate Ministry delivered the Invocation.

Chairman Adams stated that there were personnel matters relative to recommendations for honorary faculty titles, appointments with tenure and a Board of Visitors appointment as well as contractual matters relative to gift naming opportunities which were appropriate for discussion in Executive Session.

Mr. Whittle moved to enter Executive Session. Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

The following individuals were invited to remain: President Sorensen, Secretary Stepp, Dr. Becker, Dr. Moore, Dr. Pastides, Mr. Kelly, Dr. Pruitt, Ms. Jameson, Dr. Plyler, Mr. Choate, Mr. Parham, Mr. Gregory, Ms. Mills, Mr. and Mrs. Harvey, Mr. McKinney, Mrs. Saxon, Ms. Stone and Ms. Tweedy.

Secretary Stepp announced that Mr. Mungo had been admitted earlier today to the hospital to have a pacemaker and defibrillator installed; he was anticipating a telephone call from his sons this afternoon that he was doing well.

Return to Open Session

I. APPROVAL OF MINUTES: The following seven sets of minutes had been circulated by mail to the Board for review and were presented for approval:

- A. Academic Affairs and Faculty Liaison Committee, August 10, 2007
- B. Executive Committee, August 10, 2007
- C. Board of Trustees, August 10, 2007
- D. Intercollegiate Activities Committee, September 14, 2007
- E. Buildings and Grounds Committee, September 14, 2007
- F. Academic Affairs and Faculty Liaison Committee, September 14, 2007
- G. Health Affairs Committee, September 14, 2007

Since there were no additions, deletions or corrections to the minutes, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Intercollegiate Athletics Committee:  
(The Honorable Othniel H. Wienges, Jr. reported)

The Intercollegiate Athletics Committee met on Friday, September 14, 2007.

Mr. Hyman presented an overview and status of the Athletics Department goals for FY 2006-2007 and FY 2007-2008. He explained how they were developed.

Recent highlights of the Athletics Department included dedication of the Academic Enrichment Center in Thomas Cooper Library; celebration of Baseball Coach Ray Tanner's 500<sup>th</sup> win; celebration of Women's Soccer Coach Shelly Smith's 100<sup>th</sup> win, and their current undefeated status.

In addition, a "Consequence for Your Action" Seminar was held for student athletes to help them understand the consequences of their actions on and off the field.

Mr. Buyck suggested that an announcement be made prior to each game at the stadium regarding conduct towards visiting fans. President Sorensen noted that this topic would be an agenda item at the October meeting of the SEC presidents. President Sorensen further commented that he appreciated Mr. Buyck's suggestion. He noted that before each football game Coach Spurrier, as well as a member of the Student Athlete Committee, made an announcement on the Jumbotron about appropriate behavior. He hoped that those messages would influence fan behavior.

In response to Dr. Floyd's question about the reaction of other SEC presidents, President Sorensen stated that during a meeting of the SEC presidents two weeks ago, all of the members had expressed concern; each had received reports of unruly fan behavior. He noted that recently the Commissioner, with their unanimous support, had distributed a memo about appropriate behavior. "We are all sensitive to it and do whatever we can to ameliorate it."

Mr. Buyck suggested that during student organizational meetings announcements be made about appropriate behavior. President Sorensen and Nick Payne, President of the USC Columbia Student Government Association, will discuss the matter when they meet again with student leaders.

B. BUILDINGS AND GROUNDS COMMITTEE:  
(The Honorable William C. Hubbard reported)

The Buildings and Grounds Committee met on September 14, 2007. The following items required Board approval.

1. Sumwalt College NanoCenter Laboratory Renovations: This project will renovate approximately 2,000 square feet of space on the first floor of Sumwalt College to create two laboratories, one office and a graduate student computational laboratory to support work in Microbial Fuel Cell Development.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$490,000 funded with \$400,000 in grant generated funds and \$90,000 in Institutional Funds. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

2. Sumwalt Trace Metals Laboratory Renovation: This project will renovate approximately 1,250 square feet of space on the third floor of Sumwalt College to create a trace metals laboratory, a clean room, and associated office space for faculty and graduate students. The facility will be used by two new faculty in the Department of Geological Sciences and the Marine Sciences Program.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$1 million funded with Institutional Funds. Mr. Wienges seconded the motion. The vote was taken, and the motion carried.

3. Patterson Hall Seismic Upgrades and Asbestos Abatement:

Patterson Hall will accommodate over 600 beds. This project will continue renovations and improvements to it, including the initial phase of seismic upgrades and asbestos abatement. Asbestos abatement will be performed to prepare for future installation of sprinkler and fire alarm systems. The work was scheduled for the Summer 2008 during the 10-week school break.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$4.2 million funded with Housing Funds. Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

4. Woodrow Roof Replacement: This project will replace the existing slate roof on the Woodrow College housing facility, and will include replacement of associated underlayment, copper flashing, gutters, and downspouts. Safety cables will be installed.

Some exterior repairs to the building were included to address immediate maintenance needs. In addition, minor structural repairs will be made to shore up roof hip and valley beams on the building's east and west end.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$1.2 million funded with Housing Funds. Mr. Warr seconded the motion. The vote was taken, and the motion carried.

5. Columbia Campus Utility Infrastructure Repairs: This project will replace approximately 1,160 lineal feet of existing and failed buried condensate and steam lines through the west Davis Field area from Thomas Cooper Library and back to the Russell House. New eight-inch steam and four-inch condensate lines will be installed. Approximately 800 lineal feet of steam and condensate piping from Main, east to Sumter Street, and then back to the Health Sciences Building will be replaced. And, approximately 30 lineal feet of the steam and condensate line from Sumter Street to Longstreet Theatre will be replaced. This project will include design and site restoration.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$1.5 million funded with Institutional Funds. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

6. Sale of 1717 Greene Street Access: The University owned property on Greene Street, abutting 1717 Greene Street. Since 1976, the University had leased a portion of the property, approximately 8 feet by 160 feet, to the owner of 1717 Greene Street - Gayle and Peg Averyt. The University had the property appraised and it was valued at \$14,000. The Averyts offered the University \$50,000 for the property.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to sell an 8 foot x 160 foot strip of property abutting 1717 Greene Street to the owner of the 1717 Greene Street property for \$50,000. Mr. Fields seconded the motion. The vote was taken, and the motion carried.

7. Roost Heyward Street Parking Area and Infrastructure Modification: This project will rework the existing parking area and current utility infrastructure in the north area of the Roost site. The work was required to prepare the site for the first phase of the Athletics Master Plan Development, construction of the Academic Enrichment Center. On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$495,000 funded with Athletic Department Funds. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

8. Equestrian Farm Acquisition: The Athletics Department wished to acquire One Wood Farm in Blythewood, South Carolina from the University

of South Carolina Development Foundation. The facility, currently leased by the Athletics Department, was used for equestrian team practice and housing of horses. The property contained approximately 26.88 acres and was currently improved with a single family residence, a garage and storage building, a small guest house, and numerous equestrian structures including four horse barns/stables, a covered riding/show arena, and two outdoor arenas and multiple paddocks. The appraised value of the property was \$1.1 million.

The proposal was to swap property located in the 1700 block of Blossom Street, which contained 1.454 acres and was improved with a tennis facility consisting of a small building, six tennis courts, and a paved parking lot. The property had an appraised value of \$1,140,000.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to acquire One Wood Farm in Blythewood, South Carolina. The property will be acquired from the USC Development Foundation through an exchange of property in the 1700 block of Blossom Street and a \$40,000 cash settlement which will go to the University's Athletics Department. Mr. Staton seconded the motion. The vote was taken, and the motion carried.

9. Williams-Brice Stadium Training Room Renovations: This project will renovate approximately 7,000 square feet on the west side ground level of Williams-Brice Stadium to create a new training room, to be connected to the existing locker room with a new corridor.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$2.4 million funded with Athletic Funds. The University hereby declared its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue. Dr. Floyd seconded the motion. The vote was taken, and the motion carried.

10. Williams-Brice Stadium 200 Level Renovations: This project will add additional club seating at Williams-Brice Stadium. Sections 201, 202, 208, and 209 will be converted to club seating.

On behalf of the Buildings and Grounds Committee, I move to establish the project with a budget of \$1,950,000 funded with Athletic Funds. The University hereby declared its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue. Mr. Foster seconded the motion.

In response to Dr. Floyd's inquiry about the amount of revenue the additional club seating would generate, Mr. Hyman anticipated an extra \$1 million per year.

He further anticipated a total seating capacity of 600 (a reduction of approximately 80 seats).

The vote was taken, and the motion carried.

11. Williams-Brice Stadium Feasibility Study: This project will conduct a feasibility study of Williams-Brice Stadium to examine the north end zone expansion project, as well as to conduct a detailed analysis of all utilities, sewer, water, electrical, and HVAC systems. The existing Crews Building will be included in the study.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$495,000 funded with Athletic funds. Mr. Lister seconded the motion.

Mr. Buyck inquired about the exact nature of the study; specifically, he asked whether drawings will be included. Mr. Hyman responded that an in-depth analysis of the entire stadium will be conducted.

Mr. Whittle noted that a financial advisor from Lehman Brothers had been hired by the University. He believed that it would be prudent to include this individual as an integral part of the study in order to address fully the financial aspect.

Mr. Hubbard understood that this project would also include conceptual drawings; if not, he asked that the motion be amended to address that topic. Mr. Kelly stated that at some point renderings will be produced and presented to the Board as part of the project consideration. He also stressed that as Mr. Hubbard stated in the motion, the project was more than just a feasibility study of the North End Zone. Mr. Buyck had asked earlier, for example, that the sway on the east side stands be taken into consideration. Mr. Kelly emphasized that the study would include review of the infrastructure, water, the electrical system, etc. for the entire stadium, not merely the North End Zone and the Crews Building as stated in the motion.

Mr. Buyck asked that the Board of Trustees approve the "set aside" amount of \$495,000 and that the final determination of the contract be returned for approval. Mr. Kelly requested that authority to render final approval be assigned to the Buildings and Grounds Committee in order to expedite the process and Mr. Buyck agreed. Mr. Hubbard then accepted the terms of the amendment as Mr. Buyck and Mr. Kelly had stated.

The vote was taken, and the motion as amended carried.

12. Baseball Stadium Construction: Construction was underway and approximately \$12 million had been expended thus far for the land acquisition, demolition of the structures on the property, and the start of the excavation.

Previously, the Board approved a \$3 million increase to the project budget; \$1.5 million for the addition of suites, and \$1.5 million to remove granite discovered during the initial excavation work.

Since the start of the project, construction costs had risen over thirty-five percent. Therefore, the University hired a private firm to review the project budget, the result of which was the \$7.6 million budget increase request. The stadium was currently scheduled to be turned over to the Athletics Department in August 2008.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to increase the project budget with a combination of Institutional and Athletic funds by \$7.6 million. The University hereby declared its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

13. USCB Science Technology Building Second Floor Upfit:

The Science and Technology Building was designed and constructed in 2005 as a two-story building, but finished on the first floor only. This project will complete the building by finishing the second floor, doubling the usable floor space to approximately 42,000 square feet.

The completion of the second floor will provide academic space for the new USC Beaufort Department of Nursing program.

The design for this project was anticipated to be procured by Beaufort Jasper Higher Education Commission and donated to the University as a gift of services when completed.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish the project with a budget of \$3,272,000 funded with \$1,772,000 in USCB Institutional Funds, \$1,345,000 in private donations, and \$155,000 Gift of Services (A/E Design). Mr. Jones seconded the motion.

President Sorensen commended Chancellor Upshaw and USC Beaufort development officers for raising the money to construct this building. He particularly noted that this project was another example of how the University was addressing the substantial nursing shortage in the state.

The vote was taken, and the motion carried.

14. USC Upstate Business Administration Project: USC Upstate requested permission to undertake planning for its intention to locate the School of Business Administration and Economics in downtown Spartanburg, while continuing to offer courses in Business Administration and Economics at its main campus. USC Upstate will return to the Board at committee and full Board meetings on the

earliest possible dates following January 1, 2008, seeking permission to launch the project with all due diligence completed, funding committed, and both business and academic plans approved by the President, then submitted to the Board of Trustees.

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to grant USC Upstate permission as requested. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

15. Alumni Center Site Proposal: The University of South Carolina commissioned the planning firm Sasaki Associates, Inc. to study proposed site locations for the Alumni Center. The site location recommended by Sasaki, and supported by the Alumni Association, was located at the corner of Assembly and Pendleton Streets (the location of the former Carolina Plaza).

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to confirm allocation of the proposed site (approximately 1.4 acres), located at the corner of Pendleton and Assembly Streets (the location of the former Carolina Plaza), for planning and proposed construction of the new Alumni Center for the University of South Carolina. Mr. Bethea seconded the motion.

In response to Mr. Whittle's question about the exact location of the building, Mr. Hubbard understood that the current request addressed authorization to locate the Alumni Center on that particular portion of the block. Specific sighting on the property will require final Board approval; Mr. Bethea concurred with this understanding.

The vote was taken, and the motion carried.

16. Gift Naming Opportunities:

The Buildings and Grounds Committee approved the following gift namings as recommended by the Gift Naming Opportunities:

- a. School of Law:
  - i. "The Peter D. Korn Lawyers' Room"
  - ii. "The Class of 2007 Student Meeting Room"
  - iii. "The Sowell Gray Stepp & Laffitte Study Room"
  - iv. "The Marlon Emil Kimpson Library Carrel"

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of these School of Law naming opportunities as presented. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried.

- b. USC Beaufort:
  - i. "The Hilton Head Regional Medical Center Health Professions Facility"
  - ii. "The Community Foundation of the Lowcountry through its Affiliate the Hilton Head Island Foundation Simulation Suite"

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of these USC Beaufort naming opportunities as presented. Mr. Jones seconded the motion. The vote was taken, and the motion carried.

c. Moore School of Business:

- i. "S. Travis Pritchett Finance Department Conference Room"
- ii. "IIABSC Foundation Faculty Office"
- iii. "AgFirst Farm Credit Classroom"
- iv. "NBSC Board Room and NBSC Conference Room"
- v. "Mary Ruth and Owen G. "Bob" Shell Faculty Office"
- vi. "James C. Self Computer Lab"
- vii. "Governor and Mrs. Jim Hodges and Hodges Consulting Group Conference Room"

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved approval of these naming opportunities as presented. Mr. Whittle seconded the motion. The vote was taken, and the motion carried.

17. Development Foundation Report: Dr. Odom provided an update on the Wheeler Hill and Adesso projects and reported that for FY 06/07, the USC Foundation's portfolio had a return of 16.7 percent, and the Development Foundation, a return of 18.3 percent.

The Foundation planned to construct an environmental learning center on the west side of the Prince George Property in Georgetown, South Carolina.

18. SGA Report on Student Health Center: Mr. Nick Payne, SGA President, addressed the Committee regarding students' concerns related to the Thomson Student Health Center. Student Government conducted a Student Health Services Survey in March of 2007, and although students appreciated the services provided by the current health center, they felt it was time to improve the health services program by constructing a modern student health center.

The largest complaint was discontent with the current pharmacy's wait times and the limited hours of operation. The second largest complaint was General Medical's wait times with the average wait between 30-45 minutes, with some up to 1.5 hours.

Mr. Laura, SGA Vice President, reported on their visit to the University of Georgia Student Health Facility. The facility was new and its main asset was that all services were located under one roof, as opposed to USC's services which were scattered around the campus.

Mr. Payne requested a feasibility study for a new Student Health Center to be conducted by the Administration in time for the next Buildings and Grounds

Committee meeting. Dr. Sorensen had agreed that the evidence presented supported the need for further study.

The Committee approved the request to direct the Administration to prepare a proposal to comprehensively outline the scope of a feasibility study. Following receipt of the proposal, the Board could determine the appropriate Committee to take "primary responsibility" of evaluating the proposal.

C. Academic Affairs and Faculty Liaison Committee:  
(The Honorable John C. von Lehe, Jr. reported)

The Academic Affairs and Faculty Liaison Committee met on Friday, September 14th. The following items were approved for recommendation to the Board:

1. Honorary Faculty Titles: Thirty two requests for honorary faculty titles were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session.

The following individual would be awarded the titles Distinguished Professor Emeritus and Dean Emeritus effective with his retirement:

- Professor John E. Montgomery

For the titles Distinguished Professor Emerita and Olin D. Johnston Professor of Political Science Emerita effective with her retirement:

- Dr. Betty Glad

For the titles Distinguished Professor Emeritus and John T. Campbell Chair in Business and Professional Ethics Emeritus effective with his retirement:

- Professor John Freeman

For the titles Distinguished Professor Emeritus and June Rainsford Henderson Chair in Southern and Local History Emeritus effective with his retirement:

- Dr. James Farmer

For the titles Distinguished Professor Emeritus and Carolina Distinguished Professor Emeritus effective with their retirement:

- a. Dr. Karl Heider
- b. Dr. Robert Herzstein

For the titles Distinguished Professor Emeritus and Webster Professor of Clinical Legal Education Emeritus effective with his retirement:

- Professor Roy Stuckey

For the title Distinguished Professor Emerita effective with their retirement:

- a. Dr. Diane Follingstad
- b. Dr. Ina Rae Hark
- c. Dr. Anne Shelley
- d. Dr. Glenda Sims

For the title Distinguished Professor Emeritus effective with their retirement:

- a. Dr. David E. Clement
- b. Dr. David J. Cowen
- c. Dr. Jerry Curry
- d. Professor James Edwards
- e. Dr. Stephen Gardner
- f. Dr. Donald Jones
- g. Dr. Christopher Kendall
- h. Dr. William Kettinger
- i. Dr. David Lincoln
- j. Dr. Frederic Medway
- k. Dr. John Myers, Jr.
- l. Dr. Girma Negash
- m. Dr. Ken Shin
- n. Dr. John Spurrier
- o. Dr. Stephen Stancyk
- p. Dr. David Sumner
- q. Dr. William Thesing

For the title Professor Emerita effective with their retirement:

- a. Professor Cecilia Cogdell
- b. Dr. Jessical Kross
- c. Professor Carol Mitchell

For the title Professor Emeritus concurrent with his retirement:

- Dr. Keith Amstutz

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these thirty-two honorary faculty titles. Ms. Moore seconded the motion. The vote was taken, and the motion carried.

2. Appointments with Tenure: The following three requests for appointments with tenure were mailed with the materials for this meeting. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session without objection.

a. Dr. Donald DiPette would be awarded tenure at the rank of Professor in the Department of Internal Medicine, School of Medicine, effective with his appointment as Professor. Dr. DiPette had been appointed as the new Dean of the School of Medicine.

b. Dr. Michael D. Parsons would be awarded tenure at the rank of Professor at USC Beaufort effective with his appointment as Professor; Dr. Parsons will serve as Vice Chancellor of Academic Affairs.

c. Dr. Houssam A. Toutanji would be awarded tenure at the rank of Professor in the Department of Civil and Environmental Engineering, College of Engineering and Computing, effective with his appointment as Professor.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of these three appointments with tenure as presented. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

3. Proposed Title Change for Regional Campus Deans: Dr. Chris Plyler was requesting Board consideration to change the official title for deans of regional (two year) campuses from Dean of the University to Regional Campus Dean. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this title change for Regional Campus Deans as described in the materials distributed for this meeting. Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

4. Division Name Change: In collaboration with the senior staff in the Division of System Affairs and Continuing Education, Dr. Chris Plyler was requesting Board consideration to change the division name to the Division of System Affairs and Extended University. This request had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. von Lehe moved approval of this division name change as described in the materials distributed for this meeting. Mr. Staton seconded the motion. The vote was taken, and the motion carried.

In addition, Provost Becker discussed college rankings as presented in the recent edition of the *U.S. News and World Report*. He reviewed Carolina's data for this year, compared the statistics with the preceding year and provided comparisons with other selected SEC institutions. He noted several variables as measured by *U.S. News and World Report* in which Carolina had improved and commented that there was a slight decrease in Peer Perception and Six Year Graduation Rate (two indicators which determine 41 percent of the ranking score). It was anticipated that within two years those measures would improve substantially.

D. Health Affairs Committee:  
(The Honorable Toney J. Lister reported)

The Health Affairs Committee met on Friday, September 14, 2007.

Dr. Pastides reported that the University had received \$184.9 million in external funding this year, the highest award ever in the history of the University. Also, at least three major faculty will join the USC School of Medicine.

Dr. Donald J. DiPette was introduced as the new Dean of the USC School of Medicine. He was a leading international expert in hypertension and cardiovascular disease, and most recently the Chairman and Professor of the Department of Medicine at the Texas A&M Health Sciences Center College of Medicine and Scott and White Health System.

Dean DiPette offered brief remarks about his vision for the USC School of Medicine and what can be done in association with the community and the collaborative arrangements across the state.

Dr. Jerry Youkey, Vice President of Medical Services and Dean of Academic Services of the Greenville Hospital System, reported that the Greenville Hospital System will broaden and strengthen its relationship with the University by

enhancing clinical education opportunities for the health science division, enhancing the translational research opportunities of the faculty at USC, and forming a partnership to help improve the delivery of healthcare services in the Greenville Hospital System.

- E. Fiscal Policy Committee:  
(The Honorable Eugene P. Warr, Jr. reported)

The Fiscal Policy Committee met earlier today.

1. Audit Tracking Report: Mr. McCoy reported that since the last meeting the Department of Theatre and Dance Audit had been resolved. There were still outstanding issues in the School of Music; School of Medicine; Campus Recreation; and College of Hospitality, Retail, and Sport Management Audits which were in the process of being resolved.

2. Internal Audits: Comprehensive audits of the following areas were conducted:

a. USC Salkehatchie Campus: There were seven audit findings cited which involved the operations and practices of the Business Office. All findings are in the process of being resolved.

b. University 101: The audit cited one finding related to Instructor Compensation, in that Faculty were receiving dual compensation for teaching U101 that was not in accord with official University policy. Human Resources and the Provost's staff were working to clarify adherence to the University's Dual Employment Policy.

c. Trio Programs: There were two audit findings cited. One involved inaccuracies in Federal Performance Reports; and the other involved Cultural Event Trips' non-compliance to University policy. The Trio Programs staff was working to correct the findings.

3. Questions or Comments on Educational Trust Audit: School of Medicine: This audit had been mailed to the Committee and was received as information.

- F. Executive Committee:  
(The Honorable Herbert C. Adams reported)

The Executive Committee met earlier today and approved the following contracts: a contract between the University of South Carolina and Cuneus, LLC to lease The Wedge property for a period of ten years; a gift agreement with Dr. and Mrs. G. Ross Roy for the purchase of their Robert Burns collection of manuscripts and related materials; a contract between the School of Medicine and the Dorn VA Medical Center to provide animal care and husbandry services for their research animals.

The following item was approved for recommendation to the Board:

- Board of Visitors Appointment: Earlier today, the Executive Committee considered Mr. Buyck's nomination of Harriette Heath Wimberly to the Board of Visitors. This nomination was also presented to the Board in Executive Session without objection.

Mr. Whittle moved to approve the nomination of Harriette Heath Wimberly to the Board of Visitors as presented. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

In addition, Mr. Kelly reported on the selection of a lead underwriter and financial advisor for the University.

III. REPORT OF THE ALUMNI ASSOCIATION: Chairman Adams called on Mr. Bethea who announced that since the last meeting of the Board of Trustees, the Alumni Association had celebrated a very successful Homecoming. During this year's recognition dinner, Dr. Floyd had been recognized for his distinguished service to the University.

Mr. Bethea announced that the Alumni Association would also be involved in various activities during the upcoming Parents' Weekend including recognition of Carolina Scholars.

On behalf of the Alumni Association, Mr. Bethea thanked the Administration, the Buildings and Grounds Committee and the Board of Trustees for approving the Alumni Center site designation which, he believed, would reenergize and refocus the campaign to raise money for that facility.

IV. REPORT OF THE PRESIDENT: Chairman Adams called on President Sorensen who remarked that a number of Republican and Democratic leaders throughout the country were increasingly distressed by the polarization within and across political parties. To address this concern in an effort to unite the American people in a common cause, they formed a national organization called ONE Vote '08. He noted that the co-chairs were Senators Bill Frist and Tom Daschle.

Recently, President Sorensen was approached by Governor Hodges and the former chief-of-staff for Congressman Wilson to participate in this national organization. He had been asked to join the Steering Committee of ONE Vote '08 in South Carolina.

Program foci included ending world hunger; ending global disease; promoting child and maternal health; and promoting education in improving clean water. At the urging of the Student Government Association, the University adopted a resolution in support of this campaign which he distributed for information.

President Sorensen continued:

We had a wonderful opportunity to visit the University of North Carolina Chapel Hill last weekend. Chancellor James Moesser, who was previously the provost at the University of South Carolina, offered compelling evidence about the wonderful things that are happening

there. I carefully reviewed the Measures of Excellence that he distributed and offer these comparisons for your edification and perhaps to stimulate discussion.

Comparing state appropriations with UNC Chapel Hill and using 2001-2002 as a benchmark, they have had an average annual increase of 6.6 percent in their state appropriations. In my first day in office as President of the University of South Carolina, I was visited with a \$19.6 million reduction in our state appropriations. One year later, nearly \$16 million was added for a total of \$36 million of reductions in state appropriations. We have increased them gradually since then, but you will note that our appropriation last year was \$13.3 million below the benchmark year of 2001-2002. Therefore, we have had an average annual decrease of \$2.7 million while Chapel Hill has had an average annual increase of 6.6 percent.

Comparing the size of the universities, the two institutions are almost identical. A higher proportion of our students are undergraduate; they have a higher proportion of graduate students. The ratio of their state appropriations per student compared to ours is 2.9:1, so they have nearly 3 times the number of dollars per student than we do. Therefore, we are at an obvious competitive disadvantage.

On the research side, we have very good news to report. They break down their research support in three separate categories. In the first, (State & Federal Government Grants & Contracts), UNC Chapel Hill went from \$403.7 million in the benchmark year (2001-2002) to \$537 million. We went from \$95.3 million to \$148.3 million so our average annual increase was nearly twice theirs which, I think, is highly commendable and noteworthy.

They have another category (Private Grants including State Matching Endowed Professorships). Statistics reveal that they went from \$181.5 million to \$256.4 million, an average annual increase of 8.2 percent. We went from \$11.8 million to \$44.3 million, a nearly 400 percent increase over that period of time (an average annual increase of 75.2 percent).

Responding to Mr. Whittle's question about the percentage of that amount which was generated from endowed chairs, Vice President Pastides indicated the majority. President Sorensen further explained that \$30 million had been sequestered for the three research universities (Clemson, MUSC, USC) in the upcoming legislative term. Legislators were already discussing potential other uses for those dollars; he asked the Board to support keeping the program intact.

President Sorensen continued:

For the category Total Research Funding, in 2001-2002 that figure totaled \$488 million for UNC Chapel Hill; in 2006-2007 the total was \$610 million, an average annual increase of 5 percent. Ours went from \$109 million to \$185 million, an average annual increase of 14 percent. You will note that Carolina's increase is nearly threefold in comparison.

There is a lot of interest among several members of this Board about the recent college ranking issue of *U.S. News and World Report*. I have gone through every indicator of excellence that James had in the UNC Chapel Hill report and compared the two institutions.

In the category, Expenditures Per Student, the most recent year for which figures were available from UNC Chapel Hill was 2005. Their average annual expenditures are \$51,325 per student; ours is \$19,567 per student.

Mr. Whittle noted that the population of South Carolina was half the size of North Carolina's; their funding of public education at the state level was approximately the same as that of South Carolina. Ms. Moore remarked that this "trend line" had been fairly constant for quite some time. Perhaps, she suggested, they should "look at things a little differently than we have in the past" to determine if other components of this equation could be changed.

President Sorensen continued:

The next category, Average Faculty Salaries, All Ranks, Including Benefits, again is one of the issues, I feel, that needs more attention. Our average faculty salaries are \$88,535 vs. UNC Chapel Hill's average of \$106,000.

It was pointed out that UNC Chapel Hill had larger graduate and medical school faculty, while USC had a larger associate professor constituency.

Regarding SAT scores, from 2001 to 2005, the national SAT average increased 8 points; Chapel Hill's rose 40 points; for Carolina, the average increased 61 points during that timeframe.

If you look at average SAT scores, from 2005-2007 the national SAT scores dropped and Carolina's have continued to rise. In 2001, the benchmark year, the difference between the USC average SAT score and the national average SAT score was 85 points; in 2007, for the class that was admitted in the fall, it is 168 points. So, the SAT score gap between the national average and our average has nearly doubled over that period of time.

The lower the score for the next measure, Undergraduate Classes with 50+ Students, the more favorable it is. UNC Chapel Hill has 11 percent of its undergraduate classes at more than 50 students; we have 10 percent and we are ranked #2 in the SEC (Southeastern Conference); Tennessee has 8 percent of its classes over 50.

If you look at Undergraduate Classes Under 20 Students for 2006, UNC Chapel Hill has a higher proportion at 47 percent; we have 42 percent and we are ranked #3 in the SEC for that statistic.

Freshman Retention Rate (Four-Year Rolling Average) reported for 2006: UNC Chapel Hill has 96 percent (freshmen who enroll for the sophomore year); we have 85 percent and we are ranked #3 in the SEC.

The Student To Faculty Ratio is again a function of the resources: UNC Chapel Hill has 14 students for every faculty member; we have 17 for every faculty member and we are #3 in the SEC for that ranking.

Undergraduate Acceptance Rate is another indicator. UNC Chapel Hill accepts only 34 percent of their students; we accept 63 percent of our applicants and we are #3 in the SEC. They are very committed to the notion that 'we are not an elite institution, we are the elite institution within the state.' The University of South Carolina tries to be more accommodating to people from a variety of circumstances. For example, 25 percent of our freshmen students are defined at the federal poverty level.

The next indicator is Average High School GPA. That figure for UNC Chapel Hill is 4.0 for their incoming freshmen. As I am sure you know, you can receive higher than a 4.0 gpa by taking Advanced Placement courses and/or International Baccalaureate courses. Our average high school gpa for incoming freshmen this fall is 3.9 and we are #2 in the SEC for that measure; Florida is the only public institution ahead of us in the SEC.

The Average Alumni Giving Rate for 2005 was 23 percent for each institution and we are #2 in the SEC.

In response to Mr. Whittle's observation that UNC Chapel Hill had raised \$1.2 billion during its last capital campaign, President Sorensen commented that he had recently talked with several of their non-alumni donors. He believed that, typically, alumni did not contribute vast sums of money. A new program at the University, My Carolina, had been established to expand the giving base. It was hoped that newly graduated alumni would join or would have sought membership as students in order to establish a lifelong commitment to the University.

And, finally I will conclude with some Other Measures of Excellence which are not in the *U.S. News and World Report*.

It is very difficult to get measures of the quality of education that you offer. How do you determine whether the students are really getting an excellent education?

One of the ways is to determine how students perform on national standardized tests they take as they prepare to graduate because then you have an opportunity to look at the cumulative effect. I think you will find the following data remarkably revealing in spite of this huge amount of money they have and the wealth that they have.

Endowment Per Student Head Count (2004): they have \$49,972 per student; we have \$5,533 which is a ration of 9.0:1.

Endowed Chairs and Professorships (2006): they have 305 endowed chairs to our 83 which is a ratio of 3.7:1.

Given that they have that wealth and resources, how do the students do?

Passing Rates for National Council Licensure Examination of Registered Nurses (2005): 89 percent of their students passed the first time; 96 percent of our students did.

Passing Rates for North American Pharmacy Licensure Examination (2005): 92 percent of their students passed vs. 95 percent of our students.

Passing Rates for First-Time Writers Law Bar Exam (2005): 81 percent of their law students passed the exam the first time vs. 82 percent of ours.

Chairman Adams thanked President Sorensen for the report which he commented had answered many questions. President Sorensen remarked that he would like to suggest that in the years ahead they think about doing more with more rather than following the old adage of doing more with less.

Chairman Adams further commented that Dr. Moeser, Chancellor of UNC Chapel Hill, had been a wonderful host during the Board's recent football trip to that campus on October 12-14.

Since there were no other matters to come before the Board of Trustees, Chairman Adams declared the meeting adjourned at 3:25 p.m.

Respectfully submitted,

Thomas L. Stepp  
Secretary