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University of South Carolina

BOARD OF TRUSTEES

April 23, 2010

The University of South Carolina Board of Trustees met on Friday, April 23, 2010, at 1:55 p.m. in the 1600 Hampton Street Board Room

Members present were: Mr. Miles Loadholt, Chairman; Mr. Eugene P. Warr, Jr., Vice Chairman; Mr. Herbert C. Adams; Mr. Chuck Allen; Mr. J. Egerton Burroughs; Mr. Mark W. Buyck, Jr.; Dr. C. Edward Floyd; Mr. Greg Gregory; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Ms. Leah B. Moody; Ms. Darla D. Moore; Mrs. Amy E. Stone; and Mr. John C. von Lehe, Jr. Trustees absent were: Mr. Arthur S. Bahnmuller; Dr. James H. Rex; Mr. Mack I. Whittle, Jr.; and Mr. Othniel H. Wienges, Jr.

The faculty representative, Dr. Patrick D. Nolan, was absent; former Chair of the Faculty Senate, Dr. Robert G. Best, represented the faculty on his behalf. The student representative, Mr. Ebbie Yazdani, was present.

Others present were: President Harris Pastides; Secretary Thomas L. Stepp; Vice President for Academic Affairs and Provost Michael D. Amiridis; Vice President for Finance and Planning William T. Moore; Vice President for Student Affairs and Vice Provost for Academic Support Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Vice President of Development and Alumni Relations Michelle D. Dodenhoff; University Treasurer Susan D. Hanna; Interim Vice President for Communications and Public Affairs and Dean of the College of Mass Communications and Information Studies Charles Bierbauer; Special Assistant to the President J. Cantey Heath; Vice Provost and Executive Dean for System Affairs and Extended University Chris P. Plyler; Dean of USC Sumter C. Leslie Carpenter; Dean of USC Union Hugh C. Rowland; Dean of the College of Arts and Sciences Mary Anne Fitzpatrick; Vice Provost for Academic Affairs and the Dean of Undergraduate Studies Helen I. Doerpinghaus; Vice Provost for Faculty Development Christine W. Curtis; Professor and Chair of the Department of Instruction and Teacher Education, College of Education, Diane Stephens; Professor in the Department of Physical Education, College of Education, Karen French; Associate Professor in the Department of Educational Leadership and Policies, College of Education, Dwight Kelehear; Assistant Professor in the Department of Instruction and Teacher Education, College of Education, Megan Burton; Director of the Department of Athletics Eric C. Hyman; Deputy Athletics Director Marcy Girton; Associate Vice President for Facilities Tom Quasney; Director of the Alumni Association Marsha D. Cole; Director of the Department of Internal Audit Alton McCoy; Director of

Governmental and Community Relations and Legislative Liaison Shirley D. Mills; Associate Director of Governmental Affairs and Legislative Liaison Casey Martin; Director of Periodicals, University Publications, Chris Horn; Outgoing President of the USC Columbia Student Government Association Meredith Ross; Director of Media Relations, Division of University Advancement, Margaret Lamb; wife of Board Chairman Miles Loadholt, Ann Loadholt; Lutheran Campus Minister, The Reverend Frank W. Anderson; University Technology Services Production Manager Justin Johnson; Board staff members Terri Saxon, Vera Stone, and Karen Tweedy; and members of the media.

Chairman Loadholt called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

Chairman Loadholt welcomed everyone and invited Board members and members of the University family to introduce themselves.

Mrs. Lamb indicated that no members of the media were in attendance at that time; Mr. Jeff Wilkinson from *The State* newspaper arrived following introductions.

At Chairman Loadholt's request, The Reverend Frank Anderson, Lutheran Campus Ministry, delivered the Invocation.

Chairman Loadholt explained that because the gallery of the Board Room was often very crowded, a video transmission of the Board Room will be active in the hallway outside during Open Sessions. This transmission will allow people to estimate the progress of the agenda and be able to come into the room for the items in which they were participants. He emphasized that no sound was broadcast and no video was transmitted during Executive Sessions.

Chairman Loadholt stated that there were personnel matters relative to recommendations for honorary faculty titles, appointments with tenure, and honorary degree nominations as well as contractual matters relative to gift naming opportunities, a gift of A/E services, and an Athletics/Fairground parking lease contract which were appropriate for discussion in Executive Session.

Chairman Loadholt called for a motion to enter Executive Session. Mr. Allen so moved and Mr. von Lehe seconded the motion. The vote was taken and the motion carried.

Chairman Loadholt invited the following persons to remain: President Pastides, Secretary Stepp, Dr. Moore, Dr. Amiridis, Dr. Pruitt, Ms. Dodenhoff, Dean Bierbauer, Mrs. Hanna, Mr. Heath, Mr. Parham, Ms. Mills, Mrs. Martin and Ms. Lamb.

Return to Open Session

I. APPROVAL OF MINUTES:

The following ten sets of minutes were circulated by mail to the Board for review and were presented for approval:

- A. Buildings and Grounds Committee, February 11, 2010

- B. Intercollegiate Athletics Committee, February 11, 2010
- C. Executive Committee, February 11, 2010
- D. Board of Trustees, February 11, 2010
- E. Health Affairs Committee, February 23, 2010
- F. Health Affairs Committee, February 24, 2010
- G. Fiscal Policy Committee, March 23, 2010
- H. Health Affairs Committee, March 23, 2010
- I. Academic Affairs and Faculty Liaison Committee, March 23, 2010
- J. Student-Trustee Liaison Committee, March 23, 2010

There were no additions, deletions or corrections to the minutes; therefore they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Fiscal Policy Committee:
(The Honorable J. Egerton Burroughs reported)

The Fiscal Policy Committee met on March 23, 2010.

The Athletics Contracts audit was resolved since the last meeting. One outstanding finding in the USC Upstate audit involving reconciliation of travel advances was "written off" due to the time which had passed since the actual travel.

Comprehensive audits of the following areas were conducted: Russell House University Union; Aiken Campus Athletics Department; Office of the Bursar - Depository; Gamecock Apple Hub; College of Engineering and Computing; Colonial Life Arena; and Human Resources.

There were no findings in the Aiken Campus Athletics Department audit.

President Pastides stated in reference to the Human Resources audit, the University's contract with Travelers for home and insurance options for benefit-eligible employees would be rebid.

Human Resources had already begun addressing the "Background Checks" and the "Exit Interviews" audit findings; and were in the process of updating two outdated policies noted in the audit.

The Colonial Life Arena audit revealed one finding regarding "Co-Promoted Settlements." The Athletics Department was working with the University's General Counsel, Global Spectrum, and Internal Audit to address this finding. Their response to the finding states specifically:

We agree with the auditors' recommendations that all co-promoted events should be documented in writing as to how the event will be settled. All documentation used to settle the event should be maintained by Global Spectrum and made available for review upon request. We are working with University General Counsel, Global Spectrum, and the Internal Audit Department to insure that all details are included in the co-promoted event agreements and that the University is not subject to any legal risk.

In response to the Russell House University Union audit finding, "Cash Receipts and Depositing," changes have been implemented to ensure compliance with University

policy. The second audit finding, "Missing Cash Receipt" was investigated by the University Police. Due to a lack of evidence and the nominal dollar amount of \$273 the case was "administratively closed."

Since the University was in the process of changing bursars, an audit of the Office of the Bursar - Depository was requested. Three findings were noted: check control log; special receipt books; and checks. The Department concurred with the findings and had already begun addressing them.

An audit of the Gamecock Apple Hub retail operation revealed six specific issues: Cash Receipts, Invoices, Inventory Count, Inventory Controls, Returns, and "E" Funds. University Technology Services (UTS) noted in its response to the findings that effective March 29, 2010, the Gamecock Apple Hub service model would change to the "Apple on Campus" program. Under this new program, Apple Hub would no longer be a retail operation; but would allow UTS to continue to meet the needs of the Apple community on campus under a simpler, more streamlined business model.

The College of Engineering and Computing audit revealed three findings. Two findings which dealt with the use of University-issued VISA cards were being addressed. The third audit finding dealt with financial activities related to the Computer Science Summer Institute. Steps had been taken to correct actions noted in this finding.

Mr. Burroughs further explained that the administration will complete their report on audit findings regarding Human Resources, the Colonial Life Arena and the Gamecock Apple Hub in the near future. Those reports will be presented at the next Fiscal Policy Committee meeting.

Mr. Burroughs remembered Mr. Mungo and all of his efforts at the University, most particularly for the birth of this committee.

He noted that the Sarbanes-Oxley Act of 2002 set new or enhanced standards for all U.S. public company boards, management and public accounting firms. A review of the committee charter will be conducted at an upcoming retreat.

Another topic for discussion will be succession planning for a new director of the Internal Audit Department; Chairman Loadholt will appoint a search committee and an appropriate timeline will be developed.

B. Health Affairs Committee:
(The Honorable John C. von Lehe, Jr. reported)

The Health Affairs Committee met on February 23rd and 24th and; March 23, 2010. At the February 23rd meeting, a proposed affiliation agreement between the University and the Greenville Hospital System to establish the University of South Carolina School of Medicine at Greenville was discussed. On the following day, the Committee participated in the USC/GHS Joint Oversight Committee meeting at Greenville Memorial

Hospital and adopted a resolution which "commends the groundwork that has taken place to date to advance these opportunities and recommends to the Board of Trustees its consent and enthusiastic encouragement of this ongoing planning, negotiation, and cooperative effort."

During the March 23rd meeting, President Pastides proposed that the Committee review and ratify the affiliation agreement at a called Health Affairs Committee meeting on June 11th; followed by the full Board of Trustees' ratification at its June 25th meeting. This time line would allow the recruitment process for a Dean to begin and to remain on track for recruitment of the first class for Fall 2012.

Provost Amiridis explained that last summer President Pastides appointed a Task Force for Health Sciences as a component of *Focus Carolina*. He discussed the Task Force's report and stated that he was in the process of preparing recommendations to be forwarded to the President for his consideration.

C. Student-Trustee Liaison Committee:
(The Honorable Amy E. Stone reported)

The Student-Trustee Liaison Committee met on March 23rd.

Newly elected USC Columbia SGA President Ebbie Yazdani reported on the updated USC Columbia SGA's Vision, Mission Statement, and Goals. Their vision was "Empowering students through opportunities and experiences seeking a better Carolina." Their Mission Statement was:

Student Government of the University of South Carolina represents the voice of all students, advances the overall quality of learning through promoting involvement within the Carolina community, advocates a greater understanding and collaboration with faculty and administration, and encourages responsible citizenship within a culturally diverse and globally independent society.

Their Goals were: fostering leadership through communication; encouraging involvement in community; perpetuating pride in the University; improving the quality of life; promoting an understanding for diversity; and achieving success through unity.

Mr. Yazdani concluded his presentation by thanking past President Meredith Ross for helping him transition into this position, and for leaving a legacy on which he could build upon this upcoming year.

Student representatives from the regional campuses gave brief and very informative reports from their respective campuses.

D. Academic Affairs and Faculty Liaison Committee:
(The Honorable William W. Jones, Jr. reported)

The following personnel matters received all appropriate academic and administrative approvals and were presented without objection to the Academic Affairs and Faculty Liaison Committee on March 23rd and, as appropriate, to the full Board in Executive Session.

1. Honorary Faculty Titles: Seven requests for honorary faculty titles were mailed with the materials for this meeting. The following individuals will be awarded titles effective with their retirement:

For the title Distinguished Professor Emerita and USC Aiken Chair in Neuroscience or Surgical Nursing Emerita:

Professor Patricia R. Cook

For the title Distinguished Professor Emerita:

Professor Ellen M. Arl

For the title Distinguished Professor Emeritus and Bank of America Professor in Business Emeritus:

Professor William O. Bearden

For the title Distinguished Professor Emeritus:

Professor Julian Green
Professor Ronald Sobczak

For the title Professor Emerita:

Professor Diana Hunt

For the title Librarian Emeritus:

Dwight F. Gardner

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of these seven honorary faculty titles as presented. Mrs. Stone seconded the motion. The vote was taken and the motion carried.

2. Appointments with Tenure: The following requests for appointments with tenure were mailed with the meeting materials. They had received all appropriate approvals and were presented to the Committee and to the Board in Executive Session without objection.

a. Dr. Brandon Applegate would be awarded tenure at the rank of Associate Professor in the Department of Criminology and Criminal Justice, College of Arts and Sciences.

b. Dr. Charles Bennett would be awarded tenure at the rank of Professor in the South Carolina College of Pharmacy; he will also be named the Center of Economic Excellence Endowed Chair in Medication Safety and the Frank P. and Josie M. Fletcher Professor of Pharmacy.

c. Dr. Herbert Ginn would be awarded tenure at the rank of Associate Professor in the Department of Electrical Engineering, College of Engineering and Computing.

d. Dr. John Andre Gillentine would be awarded tenure at the rank of Professor in the Department of Sport and Entertainment Management, College of Hospitality, Retail, and Sport Management. Dean Mihalik also requested that Dr. Gillentine be named the chair of that department.

e. Dr. Byron Hawk would be awarded tenure at the rank of Associate Professor in Composition and Rhetoric in the Department of English, College of Arts and Sciences.

f. Dr. Sue Ellen Levkoff would be awarded tenure at the rank of Professor in the College of Social Work. In addition, Dean Poole requests that Dr. Levkoff be named the SeniorSMART™ Center of Economic Excellence SmarthOME™ Endowed Chair in Community and Social Support.

g. Dr. Robert L. Mullen would be awarded tenure at the rank of Professor in the Department of Civil and Environmental Engineering, College of Engineering and Computing. In addition, Interim Dean Ploehn requested that Dr. Mullen be named the chair of that department.

h. Dr. Scott Weiss would be awarded tenure at the rank of Professor and as the Director of Bands in the School of Music. In addition, Dr. Harding requested that Dr. Weiss be named the Sarah Bolick Smith Distinguished Professor in Music.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of these eight appointments with tenure as presented. Ms. Moody seconded the motion. The vote was taken and the motion carried.

3. New Program Proposal: The following new program proposals had received all appropriate approvals and were presented to the Committee without objection:

- a. Bachelor of Science in Athletic Training, Department of Physical Education and Athletic Training, College of Education, USC Columbia
- b. Doctor of Philosophy in Teaching and Learning, Department of Instruction and Teacher Education, College of Education, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of these two program proposal as described in the meeting materials. Mr. Allen seconded the motion. The vote was taken and the motion carried.

4. Name Changes: The College of Arts and Sciences was requesting to change the name of the following:

- a. Master of Media Arts (MMA) to Master of Arts (MA) with a major in Media Arts
- b. Bachelor of Science with a major in Geology to Bachelor of Science with a major in Geological Sciences

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Jones moved approval of these two name changes as described in the meeting materials. Mr. Burroughs seconded the motion. The vote was taken and the motion carried.

E. Ad Hoc Committee on Development:
(The Honorable C. Edward Floyd reported)

The Ad Hoc Committee on Development met earlier today.

Ms. Dodenhoff reported on the national trends related to giving. Giving remained down in the higher education sector. The development team was working hard to close yearend gifts to the University.

Ms. Dodenhoff then gave an overview of Planned Giving. She stated that this type of giving will be very important in the campaign.

Ms. Dodenhoff concluded by showing how prospective donors can go on the Development website and prepare different calculations for various planned gift types on the Planned Giving page of the University website.

F. Buildings and Grounds Committee
(The Honorable William W. Jones, Jr. reported)

1. Items Requiring Board Approval:

a. Project Approval (Phase I): Close-Hipp Palmetto Project Renovation:

This project was to renovate the existing Close-Hipp Building, currently the home of the Darla Moore School of Business, to accommodate the Palmetto Project for the Department of Justice. The Palmetto Project will involve moving government and contractor jobs from the Washington DC metropolitan area to the Columbia campus. It will also expand the capabilities of the National Advocacy Center. The renovated building will have courtrooms, classrooms, and meeting spaces.

Renovations will include reconfiguration of the existing space to accommodate the offices of Legal Education, US Attorneys for the District South Carolina, Executive Office of US Attorneys, Operations, Information Technology, and other Washington administrative support personnel. A new data center with UPS (uninterruptable power supply), generator, and redundant HVAC system will allow for constant operations.

The anticipated budget for the project is \$30 million to be funded with \$15 million in University funds and \$15 million from the Department of Justice.

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to establish this project for Phase I Design with a budget of \$450,000 to be funded with Department of Justice funds. Mr. von Lehe seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

b. Project Approvals (Phase II):

i. Columbia Campus Elevator Upgrades: This project was approved for Phase I Design in February 2009 to upgrade elevators in three buildings on the Columbia Campus to meet current codes: Russell House, Thomas Cooper Library, and Coker Life Sciences.

The anticipated budget for the project was \$2.4 million with renovation to be completed by July 2011. Approval was requested to fund the remainder of the design and the construction.

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to fund Phase II Construction for a total project budget of \$2.4 million to be funded with Institutional Capital Project Funds. Mrs. Stone seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

ii. Harper/Elliott Renovation: This project was approved for Phase I Design in October 2009 to complete a comprehensive renovation of the residential wings of the building. The work was to be completed in phases with renovations taking place in the summer months of 2011 and 2012.

The anticipated budget for the project was \$3,830,000. Approval was requested to fund the remainder of the design and the construction.

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to fund Phase II Construction for a total project budget of \$3,830,000 to be funded with \$3,750,000 in Housing Maintenance Reserve Funds and \$80,000 in Institutional Capital Project Funds. Ms. Moody seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

c. Other Approvals:

i. Energy Efficient Stimulus Funding Projects: The South Carolina Energy Office received federal stimulus funds for state agencies, school districts, public colleges and universities and allocated these funds based on energy consumption. USC Columbia was allocated \$2,809,219, of which \$2,106,914 was a grant and \$702,305 was a loan.

As projects were designed and bid, additional reallocation of the funding may be required to expedite the implementation of the projects to meet the current ARRA grant project completion deadline of December 15, 2010, and to ensure full utilization of the grant funding. Total expenditures will not exceed the funding received from the South Carolina Energy Office.

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to recommend that the Administration be authorized to receive and expend \$2,809,219 from the SCEO with ARRA (stimulus) funding and utilize that funding to accomplish the implementation of the following projects in priority order, progressing as far toward completion of all projects as final contract bid prices permit:

- Energy Performance Web Based Education Program and Educational Website
- N Computing virtual computer terminals
- Plate Frame Heat Exchange at North Energy Plant

- Install Central Chilled Water Air Separators at Plants
- Upgrade Existing EMS Controls and Install Meters
- Retrofit Lab Fume Hoods
- Install Lighting Controls and Sensors
- Add Variable Speed Drives on Water Pumps at Plants
- Retrofit Parking Garages with LED
- Solar Demonstration Project
- Consultant and Technical Evaluations

This action was subject to a complete report of all bids and projects at the Buildings and Grounds Committee meeting on September 17, 2010.

ii. Jones PSC Biology Lab Renovations: This project was to renovate existing space on the third floor of Jones PSC to create a teaching biology laboratory. The space was currently configured for a chemistry laboratory but was underutilized because of the need for modernization. The completion of the recent asbestos abatement project makes renovation of the space financially feasible. The budget for the project was \$400,000 and was to be funded with Institutional Funds from the College of Arts and Sciences.

iii. Law Center Roof Replacement: This project was to replace the roof on the center section of the Law Center. The existing built-up roof was installed in 1973 and was experiencing numerous leaks.

The roof leaks have caused disintegration of existing ceiling tile. As budget permitted, interior repairs required to correct damage caused by roof leaks will be included in the project. Some asbestos abatement may be required when installing the new ceiling due to sprayed on fireproofing on structural steel.

The budget for the project was \$400,000 and was to be funded with Institutional Funds from FY2011 Stimulus Funds.

iv. McBryde Student Room Upgrades: McBryde was one of Carolina's co-ed residential buildings and was built in 1955. Housing 250 students, McBryde also hosted a number of learning communities including the Pre-Medical Community, Music Community, and the Pre-Law Community. This project was to upgrade the general appearance of student rooms to include: the painting of 10 hallways and 130 rooms; replacement of doors and hardware; removal and replacement of ceiling tile in the corridors; and replacement of water fountains.

The budget for the project was \$495,000 and was to be funded with Housing Maintenance Reserve Funds.

v. Williams-Brice Stadium West Upper Deck Waterproofing:

This project was to provide a waterproof coating on the west upper deck seating structure and 100/200 club seating levels to cover stair risers, vomitories, and seating platforms. Work will include concrete structural repairs and replacement of caulk and expansion joint materials.

Currently, caulk and expansion joint materials had deteriorated and during heavy rains allowed water penetration into the suites, 200 level club areas, and upper deck concourse below the seating. The waterproofing was needed to protect these areas from water damage and prevent mold/mildew problems.

The budget for the project was \$495,000 and was to be funded with Athletic Operating Funds.

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to approve these four projects with the budgets and funding sources listed:

Jones PSC Biology Lab Renovations (Institutional Funds)	\$400,000
Law Center Roof Replacement (FY2011 Stimulus Funds)	\$400,000
McBryde Student Room Upgrades (Housing Maintenance Reserve Funds)	\$495,000
Williams-Brice Stadium West Upper Deck Waterproofing (Athletic Operating Funds)	\$495,000

Mr. Lister seconded the motion. The vote was taken and the motion carried.

The University hereby declares its official intent, pursuant to Federal Regulations, to reimburse itself from the amount of proceeds of the tax-exempt bond issue.

d. Request to Sell Gamecock Club Properties: The USC Gamecock Club requested approval to sell the properties listed below and as described in the February 2, 2010, memorandum from Eric Hyman to President Pastides, which was included with this meeting's materials:

Lot 12, Tract 35, East side of Kay Street	(TMS 06105-03-08)
Lot 14, Tract 35, West side of Kay Street	(TMS 06105-04-35)
Lots 22-25, Johnson Avenue	(TMS 09214-13-04)
Lots 95-99, 1401 Kinderway	(TMS 09214-07-11)
Two lots at 1012 Pope Street	(TMS 09109-11-01)
14.5 Acres near the town of Eastover	(TMS 38900-02-08)

These properties were acquired from various donors at various times. The Gamecock Club did not have a use for the properties and would like to invest the proceeds in accordance with the donor's wishes for each property.

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to authorize the USC Gamecock Club to sell six properties as described. Mr. Allen seconded the motion. The vote was taken and the motion carried.

e. Gift Naming Opportunities:
The following gift naming opportunities were presented in Executive Session without objection:

i. Department of Athletics:

- "The Simmons First Base Club"
- ii. University Libraries:
 - "The Republican Pioneers Seminar Room"
- iii. USC Upstate:
 - a) "The John and Isabel Barber Faculty Office"
 - b) "The Laura and Claus Foerster Gallery Alcove"
 - c) "Jimmy and Marsha Gibbs Deans Office"
 - d) "The Roger and Marianna Black Habisreutinger and Stanley and Paula Black Baker Faculty Office"
 - e) "The Tracy F. and Thomas E. Hannah Study Lounge"
 - f) "The Jeanne S. and Robert A. Harley Conference Room"
 - g) "The Inman-Riverdale Foundation, Inc. Outreach Center"
 - h) "The Hugh L. McColl Jr. Classroom"
 - i) "The Mr. and Mrs. Benjamin R. Wall II Faculty Office"
 - j) "The Mrs. E. Craig Wall Jr. Classroom"
 - k) "The Dr. Charles White and Ruth Cate Faculty Office"
 - l) "The Zimmerli Plaza given by Kurt and Nelly Zimmerli"
 - m) "The James David Cobb Lobby by Stewart Heath and Ann Cobb Johnson"

On behalf of the Buildings and Grounds Committee, Mr. Jones moved to approve the gift namings as recommended by the Gift Naming Opportunities Committee. Mr. Lister seconded the motion. The vote was taken and the motion carried.

2. Matters for Information: In response to a request from a Board of Trustees member at a previous meeting, Dr. Moore reported on the Indefinite Delivery Contracts (IDC) process. He explained that there were two types of IDCs, professional and construction services, and outlined the process for each.

Dr. Odom also briefed the Committee on Development Foundation activities including Adesso.

G. Executive Committee:
(The Honorable Miles Loadholt reported)

The Executive Committee met earlier today and approved an increase to the Elsevier B.V. license agreement to access subscribed online journals and titles in the Freedom Collection for all USC System campuses; a contract with Balfour for exclusive rights to market and sell University class rings and pendants; a MOU with The Olde English Consortium to enroll a cohort of eligible employees in a program of courses leading to Educational Administration and Educational Leadership degrees; and a services and software licensing agreement between TierMed, which develops and

integrates software for the managed health care industry, and the USC Institute for Families in Society.

The following items were approved for recommendation to the Board for action:

1. Capital Planning Policy: The University was requesting approval of the Capital Planning Policy which provides a discipline and framework that will be used by the administration to evaluate the appropriate use of debt in capital financing plans. It included all capital-related activities for each of the University's eight campuses (activities related to project approval, construction, renovation, and major maintenance of the University's capital assets as well as space allocation decisions). This policy superseded policy BTRU 1.30.

Mr. Lister moved approval of the Capital Planning Policy as presented and Mrs. Stone seconded the motion. The vote was taken and the motion carried.

2. Gift of A/E Services: Mr. von Lehe moved to approve the Business Partnership Foundation gift of architectural and engineering services up to \$9.750 million through contracting with Rafael Vinoly architects as the sole source, for the Business School's new facility in the Innovista. Mr. Warr seconded the motion. The vote was taken and the motion carried.

3. Parking Lease: Mr. Allen moved to approve a contract with The South Carolina State Fair to lease a tract of land developed into a parking area of 4,074 parking spaces during those days which Carolina plays regularly scheduled varsity football at Williams-Brice Stadium between the hours of 7:00 a.m. until 2:00 a.m. on the following day, excluding the days that the annual State Fair was held. Mr. Burroughs seconded the motion. The vote was taken and the motion carried.

III. REPORT OF THE ALUMNI ASSOCIATION: Chairman Loadholt called on Mrs. Stone who announced that the Alumni Association, as well as the rest of the University, had been preparing for the transition of thousands of new graduates to alumni status.

The Association was participating in "Grad Fair" with the bookstore. When students purchased their caps and gowns for graduation, they could also receive a discounted new graduate membership. "Keeping these new grads connected is one of our most important responsibilities."

On Tuesday, the Alumni Association celebrated the 11th year of the Ring Ceremony tradition. At the ceremony, President Pastides presented more than 200 students with their rings. All the recipients rise together with their families, sing the Alma Mater and place their rings on their right hands. Mrs. Stone characterized this ceremony as quite moving and symbolic of their lasting connection to Carolina.

On Wednesday evening the Black Alumni Council hosted their Senior Send-Off for African American graduates in a lovely event at McCutchen House. On May 6th the

Association will participate with the President in hosting all new graduates and their families at the President's House.

The Alumni Association continued to work toward completing the restoration of the Horseshoe Walkways and was using every opportunity to remind people that the gift of a brick for a new graduate or to recognize a family member can leave a lasting legacy on the University's most treasured campus location.

Last evening the Association hosted a reception with President Pastides for alumni in Charleston. Approximately 200 loyal alums filled the historic Thomas Bennett House and the beautiful traditional gardens surrounding it.

May Carolina, the spring alumni weekend, the newest tradition, will be celebrated this year on May 14th and 15th with a wonderful array of social, educational, and reunion events. Highlights will include:

- The Class of 1960's 50 year reunion and induction into the Centurions
- A cooking demonstration by the First Lady
- A "State of the University" address to alumni by the President
- A Moore School of Business lecture on the impact of the airline industry expansion into South Carolina
- A tour of the "Dodie" Academic Enrichment Center
- A panel moderated by Charles Bierbauer on Twitter and Kindle
- A garden party at the President's House

Mrs. Stone extended an invitation to all Board members to join the Alumni Association for these events.

IV. REPORT OF THE PRESIDENT: Chairman Loadholt called on President Pastides who made the following comments:

I start my remarks with a few brief words about Amy Stone. It has been my good fortune to have Amy's tenure as Alumni Association President correspond to my first two years as your president.

Amy has done double duty, of course, serving in her time gobbling role as head of our alumni while also serving as a stellar trustee. She accompanied, as she said, Patricia and me, on countless alumni and development visits including last night at the Governor Thomas Bennett House where we saw Mr. von Lehe as well.

More than anything, though, I thank Amy for advocating strongly for a new Alumni Center. The need for a Carolina home for our returning alumni from near and far is long and well deserved. As you approach the end of your term, Amy, please know that this goal has risen dramatically in our administration's priorities and has done so in large measure due to your efforts.

I also note again the chasm left by our departed friend Michael J. Mungo. A lot has and will continue to be said about Mike. For me, I will only briefly say that Mike's encouragement and strength will continue to fuel my resolve for continuing to advance his and our beloved University.

I also congratulate our reelected trustees - Dr. Floyd, Mr. Hubbard, Mr. von Lehe, Mr. Lister, Mr. Gregory, Mr. Whittle, and Ms. Moody - well done to you all.

I look forward as well to working with Dr. Dorn Smith and Mr. Charles Williams in the near future.

I need and I have a strong Board of Trustees and I could not lead Carolina without you.

Today we advance the University in myriad ways. Notably, we took two giant steps forward in advancing the prominence of the Darla Moore School of Business. We

can now go forward on designing renovations for the Close-Hipp Building which will house several hundred Department of Justice employees. They will enrich our University and the Midlands.

We also approved the private resources allowing the new school to be designed by a prominent architect. *The State* newspaper suggests that I had regret. But, let me be clear. I have no regrets now about moving forward with private funds, nor about working with an architect who has designed for some of the world's leading universities and cultural organizations. We will provide a building for our students, faculty, and, frankly, for all of the citizens of South Carolina to be proud. This school is a jewel for the state of South Carolina and it will shine more brightly in its new headquarters in the heart of our Innovation District.

I also note the arrival of the Wharton School in joining us at the top of the nation and the world's international business programs. We welcome competition, especially when it comes from worthy competitors like Wharton.

As we quickly approach commencement, I take note of our stellar students, especially the graduating ones. On April 15th, several hundred students and family members joined us on the Horseshoe as we distributed the student awards. The Algernon Sydney Sullivan awards went to Jeet Gurham and Meredith Ross. Meredith, of course, has served on this board with distinction as she has served all of the students of the University. She will be 'Teaching for America' in Phoenix and we wish her extraordinary gratification and success.

Jeet Gurham won too many University and national academic honors to review here, yet he faced the hurdle in the last few weeks to either attend Harvard Medical School or Stanford Medical School. Ultimately, he went with Harvard for how could he settle for being a 'Cardinal' when he has already been a bigger bird a 'Gamecock.'

I was also moved on April 15th to be presented by President Ebbie Yazdani the Robert A. Remple Award for outstanding service to students by a faculty or staff member. I have thanked them already, but want to publicly acknowledge that this award, just like the wisdom of Michael J. Mungo, will redouble my efforts for advancing Carolina.

It may be too early to look beyond spring to fall, but I want to confirm that there will be favorable progress in spite of this unprecedented economy. We continue to increase our student applications, as well as the number of students who accept our invitation to come to Carolina. We plan to have a large, bright and energetic class with us in the fall. I am told one young lady from Philadelphia is making the decision to join us in the Honors College and that her decision is particularly gratifying because she was accepted to every school to which she applied including Yale, MIT, Cornell, Penn, Columbia, RPI and Carnegie Mellon and she is coming to Carolina. I look forward to welcoming and to helping to care for her and all of our students at our eight universities. Between now and then, there is a lot of work to do, but together we can do it and we can enjoy our work.

That's my report, Mr. Loadholt.

V. REPORT OF THE OUTGOING SGA PRESIDENT: Chairman Loadholt invited Ms. Ross to step forward to the podium so that he and Dr. Pastides could present her a resolution in recognition of her contributions to the University as Student Body President. Secretary Stepp read the citation and the Board extended a round of applause.

Ms. Ross initially exclaimed that "this has truly been a whirlwind year." She particularly thanked President Pastides for being "a mentor and a teacher to me in ways you will never understand." During lunch earlier today, he had emphasized the importance of learning how to recover and start anew no matter what happened.

Ms. Ross noted that Student Government had truly tried to embrace the ability to recover over the past year during very difficult financial times.

For example, last summer they reviewed two of their programs and explored "ways to cut back a little bit." They decided to decrease those newspapers in the

readership program, which offered various daily newspapers to students, not used as much.

They also reduced the "Cocky's Caravan" program which provided transportation on most Friday and Saturday evenings from 10:00 p.m. to 2:30 a.m. between designated points on the USC Columbia campus, the Vista, and Five Points during the academic year.

Other programs, Ms. Ross advised, were able to expand. The Healthy Carolina Farmers Market will include not only the fall and spring, but also the summer months. She was happy to report that already within the new president's term of office of approximately 3 weeks, the market had expanded to 25 for the upcoming year.

Cocky's Reading Express, the student government literacy campaign for elementary school students throughout the state, had slightly changed this year. It had expanded to become a University wide project. A steering committee composed of representatives from various student organizations was formed. Ideally in the future, the committee will send groups; for example, one reading express will be designated as the "Kappa Sig Trip" so that ultimately student organizations will take ownership of the program.

Ms. Ross also thanked Dr. Moore and other members of the administration for incorporating students onto the Capital Planning Committee. "That is a huge accomplishment for student government and for the students as a whole."

The textbook program was also reviewed in depth. Under consideration were textbook rental programs. She characterized such programs as "the wave of the future."

Ms. Ross commented that the Student Senate was composed of 50 very involved and active members last year. She was particularly pleased about the group visits to the mayor. Several times during this past academic year student senate members had met with Mayor Bob Coble in order to discuss possible ways of working together. Ms. Ross was confident that newly elected Mayor Steve Benjamin will be as adamant about continuing that relationship.

Student Government was also involved in the Mutual Expectations Program. Twice last year various students met with a group of faculty members to discuss traditionally difficult issues between students and professors such as academic integrity or technology usage in the classroom. The goal was to bring these two groups to the table in an atmosphere that was not antagonistic.

Ms. Ross was very happy to announce that a left turn signal into the Greek Village from Blossom Street had been installed. "We have gotten more thank yous about that than I think anything else."

She also worked with President Pastides and the Graduate Student Association to revise the student government constitution in order to create a legislative system

which addressed needs of the graduate student population more thoroughly than in the past. The revised constitution passed the Student Senate last Wednesday and will go to the student body as a referendum vote next fall.

Ms. Ross especially extended her wholehearted "thank you" to Board members. Each year student government officers from Southeastern Conference universities attended the "SEC Exchange." One of the major topics concerned students' working relationship with their respective Board of Trustees. "We have no complaints at the University of South Carolina with our relationship with the Board of Trustees. Our office has always been welcomed with open arms and I cannot tell you how appreciative I am of that."

And, personally, I wanted to say thank you from me. I have always thought that at a university only a portion of your education comes from the classroom; the other portion comes from what you do outside of the classroom. This has been one of the best learning experiences I can ever have received. You all have been fantastic professors. I have learned more from you than you will ever understand and I just want to say thank you so very much. I will take Carolina with me throughout the rest of my life.

Since there were no other matters to come before the Board, Chairman Loadholt declared the meeting adjourned at 3:25 p.m.

Respectfully submitted,

Thomas L. Stepp
Secretary