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University of South Carolina
BOARD OF TRUSTEES

June 19, 2015

The University of South Carolina Board of Trustees met at 11:30 a.m. on Friday, June 19, 2015, in the Campus Room at Capstone House on the Columbia Campus.

Members present were: Mr. Eugene P. Warr, Jr., Chairman; Mr. John C. von Lehe, Jr.; Mr. Chuck Allen; Mrs. Paula Harper Bethea; Mr. J. Egerton Burroughs; Mr. Thomas C. Cofield; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. William W. Jones, Jr.; Mr. Miles Loadholt; Mr. Hubert F. Mobley; Ms. Leah B. Moody; Mr. Thad H. Westbrook; Mr. Mack I. Whittle, Jr.; and Mr. Charles H. Williams.

Members absent from the meeting were Mr. Mark W. Buyck, Jr.; Mr. A. C. "Bubba" Fennell III; Mr. Toney J. Lister; Dr. C. Dorn Smith; and Ms. Molly Spearman.

Also present was student representative Jonathan Kaufman.

Others present were: President Harris Pastides; Secretary Amy E. Stone; General Counsel Walter "Terry" H. Parham; Chief Operating Officer Edward L. Walton; Interim Provost Helen Doerpinghaus; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Vice President for Development and Alumni Relations Jancy Houck; Vice President for Human Resources Chris Byrd; Vice President for Information Technology William F. Hogue; Vice President for Facilities and Transportation Derrick Huggins; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; USC Aiken Chancellor Sandra Jordan; USC Beaufort Chancellor Jane Upshaw; Palmetto College Chancellor Susan Elkins; College of Arts and Sciences Dean Mary Anne Fitzpatrick; College of Information and Communications Dean Charles Bierbauer; USC School of Medicine Greenville Dean Jerry R. Youkey; Senior Vice Provost and Dean for Graduate Studies Lacy Ford; Associate Provost for Health Sciences Meera Narasimhan; Associate Vice President for Administration, Student Affairs and Academic Support, Stacey Bradley; Faculty Senate Chair Elect, USC Columbia, Dr. August "Augie" E. Grant; Associate Director of Strategic Planning and Assessment Cameron Howell; Executive Director of Audit & Advisory Services Pam Doran; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Chief Financial Officer, Athletics Department, Jeff Tallant; Assistant Athletics Director for Tickets Lance Grantham; University Controller Jennifer Muir; University Budget Director Harry S. Bell, Jr.; Director of Capital Budgets and Financing, Division of Administration and Finance,

Charlie Fitzsimons; Director of Business Process Improvement, Division of Administration and Finance, Janis Hoffman; Senior Budget Analyst, Division of Administration and Finance, Susie Vitaris; Budget Analysts, Division of Administration and Finance, Shelandra Black and Thomas Myers; Executive Vice Chancellor for Academic Affairs, USC Aiken, Jeff Priest; Vice Chancellor for Business & Finance, USC Aiken, Joe Sobieralski; Vice Chancellor for Administrative and Business Affairs, USC Upstate, Sheryl Turner-Watts; Director of Academic Programs, Provost's Office, Kristia Finnigan; Senior Associate Dean for Research and Academics, Darla Moore School of Business, Brian Klaas; Director, Center for Applied Business Analytics, Darla Moore School of Business, Stacey Mumbower; Center for Applied Business Analytics Advisory Board Member Mark Ferguson; Chair of Computer Science and Engineering, College of Engineering and Computing, Manton Matthews; Executive Assistant to the President for Equal Opportunity Programs Bobby D. Gist; Associate Director of Public Relations Jeff Stensland; Chief of Staff, President's Office, J. Cantey Heath, Jr.; Trustee Emeritus Donald A. Bailey; S.C. Technical College System President James C. "Jimmie" Williamson; John D. Vergados of the University of Ioannina, Greece, a visiting professor in USC's Department of Physics and Astronomy; USC student and Legislative Advisory Board Director Trey Byars; Reverend Father Michael A. Platanis, representing USC's Orthodox Christian Fellowship; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen, Leah Kososki and Terri Saxon.

Also joining the meeting were members of the University's Board of Visitors: Mr. Tommy D. Preston Jr., Chairman; Mr. Chip Felkel, Vice Chairman; Ms. Elizabeth "Scott" Moïse, Immediate Past Chairman; Mr. Jeffrey B. Archie; Ms. Elizabeth "Betsy" Bradley; Mr. Moe Brown; Dr. Johnny L. Bruce Jr.; Mr. Brad Covar; Mr. Kent M. Eddy; Mr. John M. "Jay" Ervin III; Mr. John W. Fields; Mr. C.W. "Chuck" Garnett; Mr. Timothy H. Hallman; Dr. Henry L. "Hank" Jolly; Professor Venkat Lakshmi; Mr. David B. Miller; Ms. Julia Ann Mims; Mr. John D. Mitchum; Mr. Edwin "Warren" Moïse; Mr. Jack Osteen; Ms. Elizabeth "Beth" Phibbs; Mr. J. Terry Poole; Mr. William "Norwood" Smith; Mr. Samuel J. Tenenbaum; Ms. Cathy L. Weaver; and Ms. Cheryl S. Wingard.

I. Call to Order

Chairman Warr called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business.

II. Welcome and Introductions

Chairman Warr welcomed Trustee Emeritus Don Bailey. Mr. Hickman introduced members of the media in attendance: Cassie Cope with *The State* and Chris Cox with *Columbia Business Review*.

III. Invocation

Chairman Warr invited The Reverend Father Michael A. Platanis, representing USC's Orthodox Christian Fellowship, to deliver the invocation.

Motion for Executive Session

Chairman Warr called for a motion to enter Executive Session for personnel matters. Mr. Mobley so moved and Mr. Whittle seconded the motion. The vote was taken and the motion carried.

Chairman Warr invited the following persons to remain: President Pastides and Secretary Stone.

EXECUTIVE SESSION

RETURN TO OPEN SESSION

IV. Approval of Minutes

The following six sets of minutes were presented for approval:

- A. Academic Affairs and Faculty Liaison Committee, April 24, 2015
- B. Buildings and Grounds Committee, April 24, 2015
- C. Executive Committee, April 24, 2015
- D. Student-Trustee Liaison Committee, April 24, 2015
- E. Board of Trustees, April 24, 2015
- F. Academic Affairs and Faculty Liaison Committee, June 5, 2015

Chairman Warr stated that there were no additions, deletions or corrections to the minutes; therefore, they stood approved as provided for review on the Board Portal.

V. Committee Reports

- A. Academic Affairs and Faculty Liaison Committee, April 24 and June 5, 2015
(The Honorable Thad Westbrook reported)

Mr. Westbrook said that the following personnel matters received all appropriate academic and administrative approvals and were presented without objection to the full Board in Executive Session earlier in the day and to the Academic Affairs and Faculty Liaison Committee on April 24 and June 5, 2015.

1. Honorary Faculty Titles

Ten requests for honorary faculty titles were posted on the Board Portal. If approved, the following individuals will be awarded the titles indicated effective with their retirement.

For the title Distinguished Professor Emerita:

Sarah Rooke
Caroline Strobel
Jeanette M. Jerrell

For the title Distinguished Professor Emeritus:

William L. Burke, Jr.
Timothy Doupnik
Robert Lyon
Faruk Tanyel
Richard White

For the title Clinical Professor Emeritus:

J. Lynn Harrill

For the title Distinguished Professor Emeritus and Ronald L. Motley Distinguished Professor Emeritus for Tort Litigation:

Patrick F. Hubbard

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the 10 honorary faculty titles as presented. Mr. Williams seconded the motion. The vote was taken and the motion passed.

2. Appointments with Tenure

Six requests for appointments with tenure were posted on the Board Portal.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the requests. Mr. Cofield seconded the motion. The vote was taken and the motion passed to appoint the following individuals with tenure:

- Dr. Matthew Brashears – Appointment with tenure at the rank of associate professor in the Department of Sociology in the College of Arts and Sciences.
- Dr. Wolfgan Dahmen – Appointment with tenure at the rank of professor in the Department of Mathematics in the College of Arts and Sciences, and SmartState Chair in Data Analysis Simulation, Imaging and Visualization (DASIV).
- Dr. Ann Marie Knott – Appointment with tenure at the rank of professor in the Department of Management of the Darla Moore School of Business and SmartState Chair for the Center of Innovation and Commercialization.
- Dr. Xiaoming Li – Appointment with tenure at the rank of professor in the Department of Health Promotion Education and Behavior in the Arnold School of Public Health and SmartState Chair in Clinical Translational Research in the SmartState Center for Healthcare Quality.

- Dr. Leigh Moscowitz – Appointment with tenure at the rank of associate professor in the School of Journalism and Mass Communications in the College of Information and Communications.
- Dr. Jan Ostermann – Appointment with tenure at the rank of associate professor in the Department of Health Policy, Services and Management in the Arnold School of Public Health.

3. Tenure and Promotion Recommendations

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of all tenure and promotion recommendations for all University campuses as described in the materials posted on the Board Portal for this meeting [Exhibit A]. Mr. Loadholt seconded the motion. The vote was taken and the motion passed.

4. New Program: Center for Applied Business Analytics, Darla Moore School of Business, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved to approve the new Center for Applied Business Analytics in the Darla Moore School of Business as described in the materials posted on the Board Portal for this meeting. Mr. Mobley seconded the motion. The vote was taken and the motion passed.

5. Program Name Change: From Certificate in Information Assurance and Security to Graduate Certificate in Cyber Security Studies, College of Engineering and Computing, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval to change the name of the Graduate Certificate in Information Assurance and Security to Graduate Certificate in Cyber Security in the College of Engineering and Computing. Mr. Jones seconded the motion. The vote was taken and the motion passed.

6. Removal of Honorary Degree Candidates from the Table

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved removal from the table of the 10 honorary degree recipients listed below. Ms. Moody seconded the motion. The vote was taken and the motion passed.

John F. “Jack” Brinkley

Governor Jeb Bush

Atul Atmaram Gawande

Henry C. Giles, Jr.

Robert J. Grey, Jr.

Governor Nikki R. Haley

William F. “Bill” Putnam

Senator Timothy E. Scott

Ambassador Ned Siegel

Jane T. Upshaw

B. Audit and Compliance Committee, June 5, 2015

Chairman Warr noted the absence of the committee chair and said that the committee report was available on the Board Portal for Trustees to read. He asked that it be included as submitted for the minutes.

The Audit and Compliance Committee met on June 5, 2015.

The committee approved the Designated Funds Budget for FY 2015-16. The budget is included in the University's FY 2015-16 Budget. It also approved the proposed Audit & Advisory Services FY 2015-16 Budget. It too is included as part of the overall FY 2015-16 University Budget.

A Research Compliance Report was presented by the director of the Office of Research Compliance (ORC). He provided a thorough overview of the mission, responsibilities and organization of the ORC. The ORC is responsible for the oversight and management of non-fiscal compliance activities related to sponsored programs and research, including drafting and implementing policy, preparing compliance training programs, and coordinating several institutional compliance committees.

The ORC responsibilities include: Human Subjects Protection Program and Institutional Review Board; Institutional Responsibility for Animal Care and Use Committee; conflict of interest; Institution Biosafety Committee; misconduct in research and scholarship – policy development and oversight; oversight for issues related to export control regulations; and coordination of HIPAA research-related compliance activities.

Pam Doran, Executive Director of Audit & Advisory Services, said that at the Board's request her staff had begun an audit of Special Collections and hoped to report the findings at the committee's October meeting. The audit will review the receipt and cataloging of fine arts not managed by the University Libraries and determine if additional policies and procedures are warranted.

Ms. Doran also reported her staff had made two detailed recommendations based on the Capital Project Management audit that were being actively addressed.

In her Tracking Report, Ms. Doran said three of nine recommendations to remedy issues identified through various audits had been implemented. Five of the six remaining issues were not yet due to be resolved.

An updated copy of the Committee Matrix; the FY 2015-16 Audit Plan; and the Audit & Advisory Services Annual Report were provided.

The committee also discussed the need to update Board of Trustees Policy BTRU 1.18 Conflict of Interest. Ms. Doran was asked to work with the University's General Counsel on further changes to the policy before bringing it back to the committee for approval.

Before adjourning, the committee discussed the process for its self-assessment.

C. Intercollegiate Athletics Committee, June 5, 2015

Chairman Warr noted the absence of the committee chair and said that the committee report was available on the Board Portal for Trustees to read. He asked that it be reported as submitted for the minutes.

The Intercollegiate Athletics Committee met on June 5, 2015.

Mr. Tanner presented an overview of the Athletics Department's FY 2015-16 Budget, which is included in the University's FY 2015-16 Budget.

Mr. Tanner also gave an overview of the academic and athletic successes in the 2014-2015 Academic Year. The most notable academic success was the Fall 2014 Grade Point Average (GPA) of 3.208, which included 17 of 18 teams earning a GPA of 3.0 or better; and the Spring 2015 GPA of 3.256, with 16 of 18 teams earning a GPA of 3.0 or better.

Among the numerous athletic highlights were several firsts. Women's Basketball earned its first National Collegiate Athletics Association Final Four appearance and Southeastern Conference Tournament title, and set a school record of 34 wins. For the third consecutive year, the equestrian team placed 1st in the National Collegiate Equestrian Association National Championship.

President Pastides and Mr. Tanner updated the committee on the SEC's annual spring meetings that took place during the last week of May.

Following the June 5 committee meetings, members of the Board of Trustees participated in a tour of the new Alumni Center. President of the Carolina Alumni Association and Trustee Paula Harper Bethea led the tour. She said that plans were underway for the October 2015 grand opening events.

In addition to visiting the Alumni Center, Trustees toured property off National Guard Road behind Gamecock Park that was recently acquired by the USC Development Foundation. That tour was led by Mr. Tanner, Mr. Russ Meekins, Mr. Kevin O'Connell, and Mr. Derek Gruner.

D. Executive Committee, June 19, 2015
(The Honorable Eugene P. Warr, Jr. reported)

During the Executive Committee earlier in the day, Chairman Warr said two contracts were approved: (1) a charter flight agreement with Delta Air Lines in the amount of \$481,930 to

transport the football team to away games this fall; and (2) an amendment to the University's 2012 agreement with Ticketmaster that established the company as the ticketing agent for events at the Colonial Life Arena beginning July 1, 2015, through the remaining two-year term of the agreement. The University expects to receive revenue of up to \$371,242 from the sale of Colonial Life Arena tickets during this period.

The Executive Committee also approved eight items for recommendation to the full Board for action. These were:

1. Personnel Matter

On behalf of the Executive Committee, Chairman Warr moved approval to hire Dr. Al Panu as the chancellor of USC Beaufort and as a tenured professor of chemistry in the Department of Natural Sciences at USC Beaufort, effective August 1, 2015. As chancellor, Dr. Panu will receive a 12-month base salary of \$173,333 and a supplement from the Beaufort-Jasper Higher Education Commission of \$40,000, for a total compensation of \$213,333.

Mr. Jones seconded the motion. The vote was taken and the motion passed.

2. Arena Naming Rights Agreement

On behalf of the Executive Committee, Chairman Warr moved approval of a 10-year naming rights agreement with Colonial Life & Accident Insurance Company to continue to name the University's basketball and event facility the Colonial Life Arena. The term of the agreement begins October 1, 2015, and the total amount to be paid by Colonial Life is \$6,475,146.65.

Mr. Allen seconded the motion. The vote was taken and the motion passed.

3. Athletic Employment Contract

On behalf of the Executive Committee, Mr. Warr moved approval of a two-year extension for Head Women's Basketball Coach Dawn Staley's contract as presented by Mr. Parham to the Executive Committee and posted on the Board Portal for all Trustees to review. Under the extension, Coach Staley's contract would run through March 31, 2021, and would provide her a base salary of \$550,000. It also provides for media compensation during the two-year extension and restructures her employee buyout.

Ms. Moody seconded the motion. The vote was taken and the motion passed.

4. IAVO Research and Scientific Software Gift

On behalf of the Executive Committee, Chairman Warr moved acceptance of a gift of 53 licenses of a collective suite of software valued at \$1.2 million from IAVO Research and

Scientific for teaching and non-commercial research in the College of Arts and Sciences, the College of Engineering and Computing, and the Arnold School of Public Health.

Mr. Loadholt seconded the motion. The vote was taken and the motion passed.

5. Campus Televideo, Inc. Contract

On behalf of the Executive Committee, Mr. Warr moved approval of a five-year contract with Campus Televideo, Inc. to provide cable television services to the USC Columbia campus. The one-year contract would begin July 1 and the University has the option of renewing it for up to five years. If the contract is renewed for the full five years, the total value will be \$1,695,540.

Mr. Whittle seconded the motion. The vote was taken and the motion passed.

6. Quasi-Endowment for DOJ Agreement

On behalf of the Executive Committee, Mr. Warr moved approval to establish a quasi-endowment in the amount of \$31.5 million for the sole purpose of creating a sinking fund that will provide a portion of debt service for the Darla Moore School of Business Higher Education Revenue Bonds. The source of the \$31.5 million is the U.S. Department of Justice agreement terminating its lease of the University's Close-Hipp building.

Mr. von Lehe seconded the motion. The vote was taken and the motion passed.

7. Higher Education Refunding Revenue Bonds Resolution

On behalf of the Executive Committee, Mr. Warr moved approval of a resolution to issue Higher Education Refunding Revenue Bonds for \$30.5 million to be used to refund outstanding Series 2005A Refunding Bonds, which are projected to result in substantial debt service savings for USC Columbia and Upstate. The complete resolution and supporting material as prepared by the Nexsen Pruet LLC law firm was made available on the Board Portal for Trustees to review.

Mrs. Bethea seconded the motion. The vote was taken and the motion passed.

8. University's FY 2015-2016 Annual Operating Budget

Chairman Warr said that over the past few weeks, the administration had worked with members of the Board about the concepts contained in the comprehensive budget document. He said the proposed budget had been responsibly formulated and shaped by input from the Board and had received intense scrutiny.

On behalf of the Executive Committee, Chairman Warr moved to adopt the proposed total current funds budget for the USC System for fiscal year 2016, including the operating budgets, the tuition and fee schedules, the budgets for all auxiliary enterprises, and the designated funds budget. He noted that the

University budget was contingent on final approval of the budget for the State of South Carolina and that items may be adjusted as needed.

Mr. von Lehe seconded the motion. Chairman Warr recognized President Pastides for comments prior to asking for a vote on the motion passed.

President Pastides thanked the Board “for considering a budget that was conservative and prudent. This is the lowest tuition increase on our students and families in 17 years. It is a direction I know this Board wants us to continue to go in. We will need to be innovative to continue looking for new revenue sources and looking for better ways to do business by cutting costs and improving efficiency; not sacrificing quality. This is a budget that will allow the University to advance, but let me be clear, we will not have all of the money that we could have used to support the wonderful, fresh, innovative programs that confront us. I appreciate your indulgence as we worked to present a budget for you over many, many weeks. It was hard when we weren’t exactly sure what the General Assembly would offer us in the final analysis.”

In summary, Ms. Brunelli described a \$1.4 billion budget with a tuition increase for resident undergraduate and graduate students of 2.9%. The tuition increase for the Law School and the School of Medicine was 4.9%, and the College of Pharmacy tuition increase was 2.9%.

Prior to the vote, Secretary Stone said that Mr. Fennell was out of the country and unable to be present. Although Mr. Fennell knew that proxy voting was not permitted, he wanted Trustees to know he was fully supportive of the budget as presented.

With no other comments, the vote was taken and the motion passed.

IV. Carolina's Promise Campaign Update

Chairman Warr called on Ms. Houck who reminded Trustees that at the June 2014 meeting, she reported \$870.9 million had been raised toward the campaign’s billion dollar goal. In the past year, she said there had been a lot of activity and there were good things to report. She began with a chart showing the dollars raised over the eight years of the campaign. The chart’s last entry, which was May 1, 2015, showed \$980.1 million. With a few days still remaining in the campaign, Ms. Houck said the President had given approval to postpone announcing the current campaign giving level. The final numbers will be announced on September 10 as part of the President’s State of the University address.

However, she did provide campaign statistics dealing with types of gifts, constituency, gift designation, faculty and student endowments. Ms. Houck said that 33% of gifts had come from alumni, while 47% of gifts came from organizations like foundations and corporations. She told Trustees that a campaign cannot be successful without securing large gifts and that 31% of campaign donations were from gifts of \$10 million or more, while 25% of campaign donations came from gifts of \$1 million or more. The

remaining campaign donations (44%) came from more than 100,000 donors with gifts under \$1 million.

Over the course of an eight-year campaign, donors have made various kinds of gifts, she said. Cash gifts accounted for 52% of donations, while 20% of donors have pledged their support over three to five years. Planned gifts through trusts or bequests accounted for 15% of the gifts received. Ms. Houck said that 54% of the money raised came from donors who wanted to support program enhancements for research, teaching, and service while 24% represented funding for student scholarships, assistantships and fellowships. Only 7% of the funds raised were unrestricted in how they could be used. She said that every effort is made to match donor interest with the things that are a priority for the University.

Part of building a campaign was to increase the institution's endowment to help secure the future by supporting students with scholarships and graduate fellowships and supporting faculty with professorships. She said that \$54 million was donated to the campaign to create 456 new scholarships and fellowships. When fully funded, the new endowments will generate more than \$2.4 million annually to support students – a number that will continue to grow. The campaign received less support for faculty, having received \$15 million toward endowments to support 21 new professorships. This is an area in which more work is needed in the future, she said.

Fund-raising efforts will continue until the campaign closes June 30, 2015. After the celebration, Ms. Houck said the campaign will be analyzed and evaluated as plans are developed to identify new funding priorities and cultivate future giving. In conclusion, she reminded Trustees that the University was the first institution in South Carolina to announce a \$1 billion campaign goal and was the first in the state to have achieved this goal, and to have achieved it on schedule. As a result, Carolina's Promise Campaign has set new heights for fundraising results as giving has exceeded \$100 million raised in each year of the eight-year campaign. The University has joined a very small group of public universities that are raising money at this level, she said.

V. Report of the Alumni Association President

Chairman Warr announced that Mrs. Bethea would defer her report until a later Board meeting.

VI. Report of the Board of Visitors

Chairman Warr called on Board of Visitors (BOV) Chairman Tommy Preston for a report. The BOV met earlier in the day and Mr. Preston presented a brief report summarizing BOV activities over the past two years.

Mr. Preston recognized those BOV members in attendance and went on to describe the goals of

the BOV. Based on its bylaws, the BOV has a dual mission, he said, which was to serve as ambassadors of the USC System and also to serve as advisors to Trustees and to the President and his administration. However, he said BOV members have sought to be more active as a board, to be more visible on University campuses and to have a more holistic understanding of the University.

The BOV has implemented a number of enhancements, including the addition of an annual two-day meeting, the requirement that at least one meeting be outside of the Columbia campus, a bi-annual bus trip to an away football game and the hosting of other social activities to include BOT members and spouses, a new bi-annual meeting for former BOV members, and the involvement of students at all BOV meetings.

Mr. Preston said that as ambassadors, members of the BOV have recruited students for Palmetto College, supported Cocky's Reading Express and First Lady Patricia Moore-Pastides' initiatives, engaged prospective students, initiated Spotlight on Carolina to highlight academic programs at events around the state, and hosted events to bring USC into the hometowns of BOV members.

As advisors, he said BOV members had improved communications and advocacy efforts, engaging alumni and other supporters. To increase its visibility, the BOV had assisted at Move-In Day and Parents Weekend, secured articles in local newspapers about BOV activities and members, and increased BOV attendance at various campus events. In terms of being active, the BOV had experienced record-breaking participation with more than 80 percent of members attending meetings over the past two years. In seeking a more holistic look at the University, the BOV hosted a weekend at Hobcaw Barony that is home to the University's marine research facility. The BOV's many other activities included interaction with the Center for Children's Books and Literacy, University Facilities, the Office of Economic Engagement, the Alumni Association, and the School of Music.

In conclusion, Mr. Preston urged Trustees to utilize members of the BOV to help support the University. Chairman Warr thanked Mr. Preston for his report and for his outstanding work as BOV chairman.

VII. Report of the President

Chairman Warr called on President Pastides who welcomed the Board of Visitors, thanking Mr. Preston for his leadership and recognizing the impact of the BOV, telling them as a group to prepare because the University was going to need even more of their support in the future.

President Pastides remembered the nine victims of the Charleston shootings, including three who were alumni of the University: Senator Reverend Clementa Pinckney earned his master's degree in public

administration in 1999; Cynthia Graham Hurd, a Charleston public librarian, earned a master's in library and information science in 1989; and Daniel Lee Simmons, a former pastor of Friendship AME in Mt Pleasant, received his master's in social work in 1973. He announced that a memorial service was being planned on the Columbia campus for noon on Monday, June 22.

Before providing additional remarks, President Pastides introduced a "great friend of the university" and also a Gamecock graduate, Dr. Jimmie Williamson, president of the South Carolina Technical College System. Earlier this year, President Pastides said that a letter of intent for more coordinated admission was signed with the South Carolina Technical College System that would help make transfer between the tech system and the senior campuses of the University easier – including the University's online programs.

President Pastides observed that Dr. Williamson leads the other system of higher education in South Carolina. The South Carolina Technical College System and the University of South Carolina are the only two systems of higher education in the state and, together, the two institutions educate almost 125,000 students – over half of all the students who are enrolled statewide at research and comprehensive institutions, two- and four-year schools, and technical colleges.

President Pastides said that Dr. Williamson earned his bachelor's and master's degrees from Winthrop University and a Ph.D. from the University of South Carolina. He has served as a member of the Winthrop University Board of Trustees and in March 2014 he was named President of the S.C. Technical College System. President Pastides invited Dr. Williamson to speak briefly to the Board, noting as he approached the podium that the S.C. Technical College System is composed of 16 technical colleges located strategically across the state and that they were a "true force" working toward increasing the number of college graduates in the state.

Dr. Williamson said that the University and the technical college system are emulating a successful admission transfer program that was forged in Virginia. Because of the University of South Carolina's leadership and willingness to be at the forefront of change in South Carolina, he said, others in the state have joined the program. "For us to be competitive in South Carolina, we must be focused on the degree attainment level at all levels – the associate degree, the baccalaureate degree, the master's and the Ph.D."

He said that the technical college system needed the University to continue preparing those master's level and Ph.D. level students so that it would have a viable faculty to continue its programs. Dr. Williamson recognized President Pastides as a great leader in the state's higher education community, but said President Pastides also was his friend and mentor and that he was very happy to be a Gamecock.

President Pastides recognized Chancellor Elkins' involvement with Palmetto College, noting that

every technical college needed a Palmetto College office. He also thanked the University's other chancellors for their work on this collaborative effort.

In other comments, President Pastides said:

As I say every year in June, summertime is here and the living should be easy... but it never is slow or easy at the University with so many things going on. I thank the Board for their passage of a conservative, but prudent budget. We must and will continue to look at everything we do; how we can find ways to increase efficiency, to cut costs and, of course, to increase revenue.

What I am most excited about, beyond athletics, with respect to raising revenue, is our online programing. Simply put there are thousands and tens of thousands of students across the nation and across the world who will benefit from, and who are willing to pay for a University of South Carolina education online. Relative to online education, this is simply a train that has left the station. Those who are near the beginning of it will impact students and people around the world and will earn money doing so. Those who are at the back of the train will be left behind. I am enthusiastic about this and I will be bringing a plan to you.

Closer to home and in closing, a lot is going on. The Horseshoe is being sodded; I'm assured that it will be nice and green and fresh for freshmen coming in mid-August. We will have a topping off ceremony for the law school building on the 9th of July, Move In Weekend and Convocation on August 14 and August 16, a journalism dedication on the 16th of September and the Alumni Center ribbon cutting on October 15th.

Students are now on campus. They are coming for their two-day orientation. I want to let the Board know that we are speaking with them more openly and more directly about the behaviors we expect from them. Occasionally, in the past, a student who steps out of line will tell you as an excuse, 'I didn't know. I didn't know I was supposed to know that.' That will not be a legitimate excuse in the future. They will absolutely know the behaviors, including following the law that ought to be ingrained. We are being much more overt about what they need to comply with and it really comes down to follow the law and the Carolinian Creed and you will be ok.

With the new academic year, we will welcome a new chancellor at USC Beaufort but we do remain so appreciative of the significant tenure of Jane Upshaw and wish her well in her retirement.

I'll close, as I usually do, with a couple of athletic tidbits for some of you who may not have seen. Jeannelle Scheper improved on her SEC Championship win by winning the national title in the high jump this month at the NCAA Championships in Oregon. She jumped 1.90 meters – that is over six feet – from a standing position. She is now the national amateur champion and also was the SEC female Scholar-Athlete of the Year, the first female from South Carolina to earn the honor since 2007 and only our 3rd in program history. By the way, she happens to have always been on either the President's, Dean's or Athletics Director's Honor Roll for every single semester in college. Of course, Jeannelle is but one of our great Gamecock students.

VIII. Other Matters

Chairman Warr called on Mr. Allen who introduced BOV member and his predecessor on

the Board of Trustees Johnny Fields.

Chairman Warr next called on Mr. Burroughs who said he was impressed with the report from the BOV, noting that he hoped Trustees through one of its committees could hear more frequently from the BOV, be more involved with the BOV, and be sure the BOV had adequate resources.

Chairman Warr announced there would be a called meeting of the Building and Grounds Committee, which would be followed by a meeting of the full Board, by telephone conference at 11 a.m. on Thursday, June 25, 2015. The meeting was to address proposed changes to the plaques for the George Rogers Sculpture. Meeting materials were available on the Board Portal and call-in details would be emailed to Trustees.

Secretary Stone announced the Trustees would be joined by members of the BOV for lunch and that following lunch a tour of the new journalism school would be provided.

Chairman Warr then recognized BOV member Moe Brown who spoke about the tragedy in Charleston where nine people were killed and how it bothered him to see his home state portrayed as a racist, divided, prejudiced state. He spoke about the South Carolina that he knew, which had allowed him as a 27-year-old black male from a single-parent home in rural South Carolina to become a member of the Board of Visitors. He challenged everyone present to become leaders in changing the negative perceptions about South Carolina, to move forward together with honest dialogue about the hurts and wounds that exist in the state, about the roots of racism, the roots of bigotry, and to mitigate prejudice.

IX. Adjournment

There being no other matters to come before the Board, Chairman Warr declared the meeting adjourned at 1:55 p.m.

Respectfully submitted,

Amy E. Stone
Secretary