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University of South Carolina  
BOARD OF TRUSTEES

Health Affairs Committee

November 20, 2015

The Health Affairs Committee of the University of South Carolina met at 10 a.m. on Friday, November 20, 2015, in the 1600 Hampton Street Board Room.

Members present were: Mr. Hugh Mobley, Chairman; Mr. A. C. "Bubba" Fennell III; Mr. Miles Loadholt; Mr. Thad H. Westbrook; Mr. Eugene P. Warr Jr., Board Chairman; and Mr. John C. von Lehe Jr., Board Vice Chairman. Dr. C. Dorn Smith participated by telephone. Absent were Mr. Chuck Allen and Mr. J. Egerton Burroughs.

Other Board members present were: Mrs. Paula Harper Bethea; Mr. Mark W. Buyck Jr.; Mr. Thomas C. Cofield; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. William W. Jones Jr.; Mr. Toney J. Lister; and Ms. Leah B. Moody.

Also present was student representative Jonathan Kaufman.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Chief Operating Officer Edward L. Walton; Provost Joan T.A. Gabel; General Counsel Walter "Terry" H. Parham; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Athletics Director Ray Tanner; Vice President for Human Resources Chris Byrd; Vice President for Information Technology William F. Hogue; Chief Communications Officer Wes Hickman; Chief Diversity Officer John H. Dozier; Vice President for System Affairs Mary Anne Fitzpatrick; Executive Dean USC School of Medicine and CEO of Palmetto Health-USC Medical Group Leslie W. Hall; Senior Vice Provost and Dean of Graduate Studies Lacy Ford; Arnold School of Public Health Dean G. Thomas Chandler; South Carolina Honors College Dean Steven Lynn; College of Social Work Dean Anna Scheyett; College of Arts and Sciences Interim Dean Roger Sawyer; Associate Vice President for Student Affairs and Academic Support Jerry T. Brewer; Associate Vice President for Administration and Finance and Medical Business Affairs Jeffrey L. Perkins III; Amy M. Allen, Program Director, Master of Science in Physician Assistant Studies Program - University of South Carolina School of Medicine; Associate Vice President for Law Enforcement and Safety Chris Wuchenich; Chief of Staff, President's Office, J. Cantey Heath Jr.; Executive Director for

Audit & Advisory Services Pam Doran; Executive Director of Economic Engagement William D. “Bill” Kirkland; Palmetto College Chancellor Susan Elkins; USC Beaufort Chancellor Al Panu; USC Upstate Chancellor Tom Moore; USC Aiken Executive Vice Chancellor for Academic Affairs Jeff Priest; Anita Hood, South Carolina Honors College; Calvin Gallman, Law Enforcement and Safety; Laura Puckett Boler, Student Affairs, USC Upstate; USC Upstate Students James Parham III, Latia Truesdale, Zane Gray and Sandy Vang; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen, Terri Saxon and Ina Wilson.

I. Call to Order

Chairman Mobley called the meeting to order, welcomed those present and asked everyone to introduce themselves. He stated that the agenda had been posted and the press notified as required by the Freedom of Information Act; the agenda had been circulated; and a quorum was present to conduct business. Mr. Hickman stated that the following members of the media were in attendance: Cassie Cope with *The State* newspaper and Dawn Logg with WSPA-TV.

II. College of Social Work Update

Provost Gabel introduced Dean Anna Scheyett and asked her to present an update on the graduate programs at the College of Social Work. Dean Scheyett began by saying that it had been transformational for the college to finally be under one roof as a result of moving into the newly renovated Hamilton Building and Pendleton Wing. She thanked the Board for its support in making this transition happen. Dean Scheyett reported that the college had approximately 600 graduate students (also 200 undergraduate students), 25 tenure-track faculty, 10 clinical faculty, 10 research faculty, 25 academic staff and 70 research staff, with variable adjunct faculty. She shared that the academic endeavors of the college included the following:

Newman Institute for Peace and Social Justice – institute focusing on issues of race, diversity and promoting social justice through interdisciplinary education, consultation, and research at the community, state, national, and international levels.

SmartHOME – innovative program designed to improve the quality of life for older adults and enable older adults to stay in their own homes through the use of new technologies (gerontechnology) and community services.

Center for Child and Family Studies – center focusing on training and technical assistance to state agencies that provide services to children.

Institute for Families in Society – a research endeavor dedicated to promoting the well-being of families, particularly those in South Carolina with focus in the areas of child nutrition, parenting, and in partnership with the South Carolina Department of Health and Human Services, analyzing Medicare/Medicaid data in order to enhance services for children and families.

Dean Scheyett said that the graduate programs at the college included a modest doctoral program that currently had 25 Ph.D. candidates enrolled and a professional degree, Master of Social Work (MSW), which graduated about 300 students a year. She emphasized that the University was the “social work engine” for the state as the only other MSW program in South Carolina was at Winthrop University and that was a smaller program of about 40 students per year. She added that three graduate certificate programs (Gerontology, Drug and Addiction Studies, Social and Behavioral Health with Military Members, Veterans, and Military Families) were also housed in the college.

Dean Scheyett noted that the College of Social Work’s impact on the state was significant with students contributing over 225,000 hours of internship service at 250 agencies, each year. She also reported that 60 percent of MSW graduates stayed in South Carolina and that 75 percent of faculty were engaged in research with social work agencies, schools, communities and various state agencies.

She said that the increase in research over the past five years had been very exciting and shared some of the innovative projects that were in progress. She also added that research expenditures from external funding had almost doubled and there was an increase in faculty productivity.

Dean Scheyett closed saying the college’s future goals were, first and foremost, graduating maximally skilled professionals; secondly, having research-based community impact; thirdly, building a strong international presence; and finally, expanding inter-professional collaboration in the health sciences division.

Trustee Cofield asked what benefits were derived from the third goal. Dean Scheyett responded that involvement on an international scale was an amazing learning opportunity for students as well as faculty. In response to a comment from President Pastides regarding the fit of the College of Social Work in the health sciences division, Dean Scheyett said that even though all of the college’s work may not be directly health related, more and more research now focused on the social determinants of health, and in that framework, social work issues such as child hunger, neighborhood violence, etc., had a significant impact on health.

Chairman Mobley said that this update was received as information.

### III. School of Public Health Update

Provost Gabel introduced Dean Tom Chandler and asked him to present on the recent accomplishments of the Arnold School of Public Health. He informed trustees that Gerri Sue and Norman J. Arnold had made another legacy gift in the amount of \$7 million dollars to establish a broad “Institute on Aging” that would facilitate major program grants from the National Institutes of Health (NIH) in childhood obesity prevention, and prevention of mental decline in the elderly. He reported that Norman J. Arnold’s name had been added to the school’s Assembly Street building signage, which now read: Norman J. Arnold School of Public Health.

Dean Chandler said that the Arnold School had enjoyed phenomenal growth in the past eight years. He reported that total enrollment numbers had more than doubled in that time period, with undergraduate enrollment growing from about 410 in 2007 to 1,800 in 2015. In addition, the school had increased its enrollment of graduate students by about 250 students (120 doctoral and 130 master’s) since 2007. He mentioned that student retention rates were high at greater than 90 percent after the sophomore year. The five- and six-year graduation rates were slightly above the norm for USC at 75 percent.

Dean Chandler shared that three weeks ago the school’s Exercise Science program was ranked No. 1 in the country by the National Academy of Kinesiology. He said that there were 56 kinesiology programs nationwide and this ranking constituted quite an honor. Dean Chandler then discussed the accomplishments of some of the school’s notable students.

He said that faculty productivity had been trending upward over the past five years, with increased proposal submissions and publications. Despite declining federal research dollars, research monies received were also up and in fact had hit a record this year at almost \$36 million. He said that the health sciences division, overall, was now responsible for more than half of all research funding coming to the University and that much of this funding was pursued collaboratively. Dean Chandler also highlighted some projects that were collaborative efforts between the Arnold School of Public Health and other health sciences units. He also informed Trustees that the school had four SmartState Centers lead by notable faculty: Center for Environmental NanoScience and Risk, Technology Center to Promote Healthy Lifestyles (TecHealth), Center for Outcomes Research in Orthopedics (CERO), and Center for Healthcare Quality – Clinical Translational Research.

He closed by citing challenges that the school faced such as faculty retention, a serious issue compounded by market pressures, insufficient raises and insufficient raise frequency now that the school

was becoming better known. Graduate and undergraduate growth also was creating challenges associated with maintaining faculty hiring levels as well as adequate research and classroom space.

In response to a question by Trustee Cofield regarding the high student retention rate enjoyed by the Arnold School, Dean Chandler said it was due to a combination of the excellent quality of teaching and professional advising received by the public health students as well as the opportunities for experiential learning. Trustee von Lehe asked if there was any retention and graduation data available by discipline, to which Mr. Pruitt responded that he would like to have the Student Success Center staff present to the Board about the great services they provide and share retention data by college and by student category. President Pastides agreed that this would be a good idea. Chairman Mobley asked if it would be feasible to expand the Physical Therapy program, one of the school's most popular graduate studies tracks. Dean Chandler responded that they had received about 700 applications for the 18 available spots; therefore, growing it based on interest was absolutely possible. However, a lack of resources prevented this at present. Trustee Smith commented that the University should definitely look at the possibility of expanding the physical therapy and speech therapy programs and that there was a need for an occupational therapy program as well.

Chairman Mobley stated that this update was received as information.

IV. Master of Science in Physician Assistant Studies Program, USC School of Medicine Columbia

Provost Gabel introduced Dean Les Hall who provided a status update on the new Master of Science in Physician Assistant Studies program. Dean Hall reported that this would be an important new program as the need for physician assistants was projected to increase 38 percent by 2022. He said that the University would likely be one of four institutions in the state offering such a program along with the Medical University of South Carolina, Francis Marion University and North Greenville University. He highlighted some of the unique aspects of the USC program that would help it stand out among the competition. He said that they were beginning to fill program faculty positions and to date Amy Allen had been hired as program director and Jim Stallworth as medical director. He mentioned that the primary clinical partners for the program would be the Palmetto Health System, the Palmetto Health-USC Medical Group and the Dorn VA Hospital. He noted that several important milestones had been reached including new program approval by the USC Graduate Council and USC School of Medicine Executive Committee. The new program proposal had also been submitted to the Provost's Office and would be forwarded from there to follow the appropriate approval process. Dean Hall said the application for provisional

accreditation had been submitted to the accrediting body and he anticipated an initial accreditation site visit in February 2016.

He closed by sharing the anticipated future program timeline:

- First class of 20 students matriculates – January 2017
- Second class of 30 students begins – January 2018
- First class begins clinical rotations – May 2018
- First class graduates – May 2019

Chairman Mobley stated that this update was received as information.

V. Affiliation Agreement for Medical Student Education – Palmetto Health

Chairman Mobley called on Mr. Parham to present the Affiliation Agreement for Medical Student Education with Palmetto Health. Mr. Parham noted that this agreement was a renewal of a longstanding contractual relationship between the two entities with the new term beginning January 1, 2016, through June 30, 2018, and a provision to be able to extend the agreement for an additional two-year period. Under the terms of the agreement, Palmetto Health would accept a mutually agreed upon number of USC medical students for clinical experience and would provide the space and resources for these educational experiences while the School of Medicine would be responsible for the academic aspects of the students' medical education.

Chairman Mobley called for a motion to recommend approval by the full Board of the affiliation agreement as posted on the Board Portal and presented by Mr. Parham. Mr. Westbrook so moved and Mr. von Lehe seconded the motion. The vote was taken and the motion carried.

VI. USC School of Medicine Greenville – LCME Site Visit Update

Chairman Mobley called on Provost Gabel who provided an update about the most recent Liaison Committee on Medical Education (LCME) accreditation site visit, which took place October 18 – 21, 2015. She reported that the USC School of Medicine (USCSOM) Greenville had undergone three site visits in four years as part of the new accreditation process and the October visit was the final one prior to receiving full accreditation. Out of the 95 elements within the 12 accreditation standards, the site-visit team provided comments on 10 elements in total; some of which were already being addressed. Final status of the accreditation review would occur at the next LCME meeting in February 2016. Based on the exit statement letter that the review team read, she said that a positive outcome was expected.

Chairman Mobley said that this update was received as information.

VII. USC School of Medicine Greenville – Budget Update

Chairman Mobley called on Provost Gabel who introduced Jeff Perkins and asked him to provide an operational finance and budget update for the USCSOM Greenville. Mr. Perkins said that it had been a continued pleasure working with the USCSOM Greenville finance and budget team lead by Derek Payne and including key team members of Min Zhang and Tammi Knight. He then shared the following information for FY 2014-2015 year-end and the budgeted fiscal year 2015-2016:

- The Dean’s Fund was and had been fully funded.
- The 90-Day Contingency Fund was and had been fully funded.
- The invoicing to Greenville Health System (GHS) had been submitted and funded.
- The USCSOM Greenville had utilized its carryforward funds from positive actual variance to budgets created during the initial three years of operations in fiscal year 2014-2015, and was operating at a fully-funded revenue to planned expense basis for 2015-2016. In other words, there was no operating funds carryforward in fiscal year 2015-2016 from operations.
- In general, the overall financial operations in and between USCSOM Greenville and GHS have been performing as planned.

Mr. Perkins closed saying that the 10-year financial projections would be provided at the next Joint Board Liaison Committee and the subsequent USC Health Affairs Committee meetings in 2016.

Chairman Mobley said that this update was received as information.

VIII. Other Matters

Mr. Mobley asked if there was any other business to come before the committee.

IX. Adjournment

Since there were no other matters to come before the committee, Chairman Mobley declared the meeting adjourned at 11:06 p.m.

Respectfully submitted,

Amy E. Stone  
Secretary