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University of South Carolina
BOARD OF TRUSTEES

June 21, 2019

The University of South Carolina Board of Trustees met at 1:22 p.m. on Friday, June 21, 2019, in the C. Edward Floyd Boardroom at the Pastides Alumni Center.

Members present were: Mr. John C. von Lehe Jr., Chairman; Mr. Hubert F. Mobley, Board Vice Chairman; Mr. C. Dan Adams; Mr. Chuck Allen; Mr. J. Egerton Burroughs; Mr. Robert F. Dozier Jr.; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. Richard A. Jones Jr.; Mr. Miles Loadholt; Ms. Leah B. Moody; Dr. C. Dorn Smith III; Ms. Molly B. Spearman; Mr. Eugene P. Warr Jr.; Mr. Thad H. Westbrook; Mr. Charles H. Williams; and Ms. Rose Buyck Newton, who joined by telephone.

Absent were: Mr. A.C. "Bubba" Fennell III; Mr. Toney J. Lister; and Mr. Mack I. Whittle Jr.

Also present were: USC Columbia Faculty Senate Chairman Marco Valtorta and USC Columbia Student Government President Luke Rankin.

Others present were: President Harris Pastides; Interim President-Elect and USC Upstate Chancellor Brendan Kelly; Secretary J. Cantey Heath Jr.; General Counsel Walter "Terry" H. Parham; Chief Operating Officer Edward L. Walton; Interim Provost-Elect and School of Music Dean Tayloe Harding; Vice President for Student Affairs Dennis A. Pruitt; Chief Advancement Officer and Senior Advisor to the President Paula Harper Bethea; Vice President for Human Resources Caroline Agardy; Vice President for Information Technology Doug Foster; Interim Chief Communications Officer-Elect Sally McKay; Director of Public Relations Jeff Stensland; Palmetto College Chancellor Susan Elkins; USC Aiken Chancellor Sandra Jordan; USC Beaufort Chancellor Al Panu; School of Law Dean Robert Wilcox; School of Law Assistant Dean for Administration Elizabeth Niehaus; University Treasurer Pat Lardner; University Budget Director Joe Sobieralski; Associate Vice President for Administration and Finance and Medical Business Affairs Jeffrey L. Perkins III; Associate Vice President for Finance Kelly Epting; Senior Associate Vice President for Student Affairs and Academic Support Stacey Bradley; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Deputy Director for the Office of Economic Engagement Chad Hardaway; Chief Financial Officer, Athletics Department, Jeff Tallant; Director of Capital Budgets and Financing Charlie FitzSimons; My Carolina Alumni Association Chief Executive

Officer Wes Hickman; Executive Director for Strategic Initiatives Jack Claypoole; Director of State Government and Community Relations Derrick Meggie; Office of Equal Opportunity Programs Director Clifford Scott; Director of Facilities Planning and Programming and University Architect Derek S. Gruner; Assistant to the President for System Affairs Eddie King; USC First Lady Patricia Moore-Pastides; Trustee Emeritus William E. Whitney Jr.; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen, Terri Saxon, and Leah Kososki.

Trustees invited members of the Board of Visitors (BOV) to join them for lunch, and the following members remained for the full Board meeting: BOV Chair Julia G. Mims; BOV Immediate Past Chair Chip Felkel; Mr. Moe Brown; USC Columbia Student Government Vice President Ms. Sophie N. Davish; Professor August “Augie” E. Grant; Mr. A. Boyd McLeod; Mr. Matthew B. Merrifield; and Ms. Cathy L. Weaver. BOV members who attended the luncheon, but were unable to attend the meeting were: Ms. Pamela A. Baker; Mr. Scott Beebe; Ms. Nina Fields Britt; Dr. John L. Bruce Jr.; Mr. O. Wayne Corley; Mr. Brian C. Frerichs; Mr. Timothy H. Hallman; Mr. W. David Hastings; Mr. Joe B. Huddleston; Ms. A. Ann Kirven; Mr. E. Warren Moïse; Mr. W. Norwood Smith; Ms. Kela E. Thomas; and Mr. Richard N. Westbrook.

I. Call to Order

Chairman von Lehe called the meeting to order and welcomed members of the Board of Visitors to the meeting and thanked them for their service. He also welcomed Trustee Emeritus Billy Whitney. Chairman von Lehe stated notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Secretary Heath confirmed those Trustees who had joined the meeting by telephone.

Ms. McKay introduced members of the media: Mr. Lucas Daprile with *The State* newspaper in Columbia and Mr. T. Michael Boddie with *The Post and Courier* newspaper in Charleston.

Chairman von Lehe invited Reverend Father Michael Platanis, representing USC’s Orthodox Christian Fellowship, to deliver the invocation.

Motion for Executive Session

Chairman von Lehe requested a motion and second for an Executive Session for personnel matters related to the appointment of honorary academic titles, appointments with tenure, tenure and promotion recommendations; the election of members to the Board of Visitors; and for legal advice regarding a potential claim and matters covered by the attorney-client privilege.

Ms. Moody made the motion, which was seconded by Dr. Smith. The vote was taken, and the motion passed. The following persons were invited to remain: Secretary Heath, Mr. Parham and Ms. Agardy.

Executive Session

Return to Open Session

II. Approval of Minutes

- A. Board of Trustees, August 17, 2018
- B. Executive and Governance Committee, February 8, 2019
- C. Health Affairs Committee, March 15, 2019
- D. Board of Trustees, Called, March 15, 2019
- E. Board of Trustees, April 26, 2019
- F. Building and Grounds Committee, April 29, 2019
- G. Student and System Affairs Committee, April 29, 2019
- H. Building and Grounds Committee, Called, May 9, 2019
- I. Executive and Governance Committee, Called, May 9, 2019
- J. Board of Trustees, Called, May 9, 2019

Chairman von Lehe stated there were no additions, deletions or corrections and these ten sets of minutes stood approved as provided for review on the Board Portal.

III. Committee Reports

- A. Intercollegiate Athletics Committee, June 7, 2019
(The Honorable Mack I. Whittle, Jr., Chair)

Chairman von Lehe said the Intercollegiate Athletics Committee met on June 7 and the following written summary of the meeting was submitted for review by Trustees. Without objection, he said the report would be included in the minutes of today's Board meeting.

The Intercollegiate Athletics Committee met on June 7, 2019.

Athletics Director Ray Tanner presented an overview of the Athletics Department's FY 2019-20 Budget, which will be included in the University's FY 2019-20 Budget.

Mr. Tanner also presented an overview of the year's academic successes. The most notable successes included the Spring 2019 Grade Point Average (GPA) of 3.338, marking the 25th consecutive semester with a departmental GPA of at least 3.0; while 17 of 18 teams earned a 3.0 GPA or better; and 12 teams earned a perfect 1,000 APR score.

Among numerous athletic highlights, Paul Jubb won the NCAA Men's Tennis Singles Championship, becoming the program's first national champion and finishing the season ranked 3rd in the nation. Kevin Epley was named the Women's Tennis SEC Coach of the Year. The Women's Tennis team won the SEC tournament, finishing the season ranked 5th in the Intercollegiate Tennis Association (ITA) rankings; the recruiting class was ranked #1 nationally by Tennis Recruiting Network; teammates Mia Horvit and Ingrid Martins were ranked #1 in the ITA doubles poll; Ms. Martins climbed into the #4 position for singles play and was named the National ITA Player of the Year and SEC Player of the Year.

President Pastides updated the committee on the SEC's annual spring meeting, which took place during the last week of May.

Mr. Tanner concluded the meeting with a spring sports video of athletic achievements.

This concludes the report of the Intercollegiate Athletics Committee.

B. Audit and Compliance Committee, June 7, 2019
(The Honorable Rose Buyck Newton, Chair)

Chairman von Lehe said the Audit and Compliance Committee met on June 7 and the following written summary of the meeting was submitted for review by Trustees. Without objection, he said the report would be included in the minutes of today's Board meeting.

The Audit and Compliance Committee met on June 7, 2019 and approved the Designated Funds Budget for FY 2019-20, and the Audit & Advisory Services FY 2019-20 Budget, to be included as part of the FY 2019-20 University Budget. Also approved for consideration by the Executive and Governance Committee at its meeting today was the University Risk Assessment and Audit Plan for FY 2019-20.

Internal audits related to Enterprise Risk Management and the Study Abroad Office were presented and opportunities for improvements were discussed.

In the Tracking Report, Ms. Doran said 8 of the 35 audit findings noted in March 2019 had been implemented. Of the remaining 27 findings, 13 were deferred, 12 were not yet due, and 2 were pending follow-up. She reported efforts were underway to address the concerns in the remaining findings.

Also in the meeting, Ms. Agardy and Ms. Kibler presented a PeopleSoft HCM implementation briefing; Mr. Brian Hann provided an Enterprise Risk Management educational session; and the committee received a copy of the Matrix.

Chair Newton reported that following a competitive bidding process, Elliott Davis was selected as the University's external auditor. The new contract with Elliott Davis is a one-year contract with the option to extend for four additional one-year periods.

This concludes the report of the Audit and Compliance Committee.

C. Ad Hoc Committee on Strategic Planning, June 7, 2019
(The Honorable Thad Westbrook, Chair)

Chairman von Lehe called on Mr. Westbrook who said the Ad Hoc Committee on Strategic Planning met on Friday, June 7, 2019 in Executive Session for a proposed contractual matter. It was necessary to postpone the committee's Open Session report on the University's Economic Engagement Strategic Initiative. The committee members and the Board Chairman were willing to allow that presentation to be moved to today's meeting. Thus, he asked the University's Executive Director of Economic Engagement Bill Kirkland to present his report.

• Report on Economic Engagement Strategic Initiative

Mr. Kirkland thanked Trustees for providing him time to speak. He also thanked President Pastides for bringing him onboard six and a half years ago to help restructure how the University related to corporate America and identify opportunities to better collaborate and work with corporate America.

He first presented a promotional video from IBM that is shown to external customers to illustrate how IBM works with the University of South Carolina. Mr. Kirkland presented a PowerPoint to illustrate the evolution of activity within the University's Office of Economic Engagement (OEE).

"We connect businesses large and small with the resources of the state's flagship university, champion the development and commercialization of new technologies, and build partnerships to drive economic development," Mr. Kirkland said. "Our Mission is to create jobs, accelerate innovation and drive economic prosperity across South Carolina and beyond."

To do that, he said, OEE coordinates outreach efforts across all USC campuses to create opportunities for public and private partners. Entrepreneurs and established companies need the help of local governments and academic institutions to innovate. In turn, governments need the help of industry to meet the needs of growing populations. Growth in both requires collaboration across domains and disciplines.

"As the state's flagship, Carnegie-designated R1 research institution, the Office of Economic Engagement is uniquely positioned to connect businesses and entrepreneurs with USC resources," he said, providing a single convergence point from developing a concept to conventionalizing it to managing the resulting partnership between the University and industry. He also emphasized the involvement of students in these activities.

The OEE has taken overlapping responsibilities, unclear boundaries, a process that was reactive instead of proactive and streamlined it to clearly define a value proposition understandable and clear to industry. This has resulted in collaborations with industries like IBM, Samsung, Siemens and Yaskawa. Growing beyond the USC-Columbia Technology Incubator, OEE has assisted in strengthening the following affiliated centers: Digital Transformation Lab, IBM IOT Industrial Innovation Center, McNAIR Center for Aerospace Innovation & Research, Kennedy Pharmacy Innovation Center, Predictive Maintenance Center at McNAIR, Siemens Healthineers Think Tank lab, IdeaLabs, and the Institute of Artificial Intelligence (for which a founding director has recently been hired).

Mr. Kirkland used IBM to provide an example of what an OEE partner affiliation offers the University:

- IBM will pay the University a fee for any transaction IBM closes with OEE assistance
- Payment range is 3% to 5% based on University participation and mix of IBM transactions (software, hardware, services); participation includes: identification of opportunities passed to IBM, technology demonstrations, design proofs of concept, and rapid prototyping
- Payment is based on total transaction value; for example, based on a 5% payment – IBM client transaction value of \$1 million with USC participation, the University will receive \$50,000 to fund future research.

Over a five-year period, OEE has had a \$713 million direct and a \$791 million indirect economic impact, based on a total budget of \$7 million, Mr. Kirkland said.

In conclusion, he presented a second video with Venkatesh Iyer, IBM's vice president for North American Watson IOT Solutions, explaining what University partnerships mean to IBM and to other industries by leveraging the expertise of academic units like the College of Engineering and the Darla Moore School of Business.

To support the industry now moving into South Carolina, there needs to be a highly skilled, very talented, technically savvy group of people which is why the McNair Center was created at the University

of South Carolina, Mr. Iyer said. The benefit of the partnership, he said, is its creation of an environment for innovation, research and collaboration, which provides a fast track to take ideas from concept to reality.

Mr. Westbrook reminded his fellow Trustees that Secretary of Commerce Bobby Hitt attended a luncheon in conjunction with his committee's June 7 meeting at which he had "glowing things to say about President Pastides, Bill Kirkland, and the partnership the University has with the South Carolina Department of Commerce. On the occasion of President Pastides' last Board meeting, it's important to acknowledge his role and leadership in this area for the benefit of the University and the entire state."

D. Academic Affairs and Faculty Liaison Committee, June 7, 2019
(The Honorable Leah B. Moody, Chair)

Chairman von Lehe said the Academic Affairs and Faculty Liaison Committee met earlier in the day and recommended for approval all items listed on its consent agenda, all of which have received the appropriate academic and administrative approvals. There were no objections to a single vote to approve all agenda items, the vote was taken, and the consent agenda was approved:

1. Honorary Academic Titles

The requests below for honorary academic titles were posted on the Board Portal with supporting materials. On approval, the following individuals will be awarded the title indicated, effective with his/her retirement:

For the title Professor Emerita:

Sarah Ann Barker

Joan Donohu

Robin Morris

For the title Professor Emeritus:

James Russell Burkhard

For the title Distinguished Professor Emeritus:

Salvador Macias

Harris Pastides

Lucia Pirisi-Creek

For the title Distinguished President Emeritus

Harris Pastides

For the title Chair Emerita, Julian T. Buxton Professor of Business Administration

Teresa Lee Smith

2. Appointments with Tenure

Dr. Shawn Arent – Appointment with tenure at the rank of professor and Chair of the Department of Exercise Science, Arnold School of Public Health, USC Columbia.

Dr. Andrea Hickerson – Appointment with tenure at the rank of professor and Director of the School of Journalism and Mass Communication, and as Associate Dean, College of Information and Communications, USC Columbia.

Dr. Amit P. Sheth – Appointment with tenure at the rank of professor and as Founding Director of Artificial Intelligence Institute, Department of Computer Science and Engineering, College of Engineering and Computing, USC Columbia.

Dr. Xiaojing Yang – Appointment with tenure at the rank of associate professor, Department of Marketing, Darla Moore School of Business, USC Columbia.

Dr. Shirleatha T. Lee – Appointment with tenure at the rank of professor and Dean of the Mary Black School of Nursing, USC Upstate.

3. Tenure and Promotion Recommendations

See Exhibit A for a list of all tenure and promotion recommendations.

4. Columbia

a. New Programs

- i. Master of Science in Nursing (MSN) – Master Entry Practice Nursing
- ii. Master of Law in Health Systems Law
- iii. Graduate Certificate in Health Care Compliance

b. Domestic Consortial Agreement: University of South Carolina – Claflin University

- Collaboration on a pipeline program, which will offer a master's degree in the Biomedical Sciences to qualified Claflin students (4+1)

c. Program Modifications

- i. Master of Science in Speech Pathology (MSP) to Master of Science (MS)
- ii. BA in Organizational Leadership (add 100% online delivery option)
- iii. BA in Liberal Studies (add 100% online delivery option)

d. New Centers

- i. Center for Outcomes Research and Evaluation, College of Pharmacy
- ii. The Mark Catesby Centre, University Libraries

iii. Research Center for Transforming Health, School of Medicine

e. USC Columbia Faculty Manual Changes

5. Palmetto College

a. Unit Name Change: From Extended University to USC Palmetto College Columbia

b. Program Modifications: Dual Enrollment/New Sites to offer AA and AS

i. Gray Collegiate Academy (sponsor USC Lancaster)

ii. Legion Collegiate Academy (sponsor USC Lancaster)

iii. Holly Hill Academy (sponsor USC Salkehatchie)

iv. Polaris Tech Charter School (sponsor USC Salkehatchie)

v. Clover High School (sponsor USC Union)

vi. Legion Collegiate Academy (sponsor USC Union)

c. Palmetto College Campuses Faculty Manual Changes

6. Aiken: Program Modifications

a. BS in Chemistry (add concentration in computational chemistry)

b. BS in Business Administration (add 100% online delivery option)

7. Beaufort: Program Modifications

a. BSN (offer upper division at USC Salkehatchie-Walterboro)

b. BA in Interdisciplinary Studies (add 100% online delivery option)

8. Upstate: Program Modifications

a. MEd Applied Learning and Instruction (add Research in Practice track)

b. MSN in Clinical Nurse Leader (add tracks in Nursing Education and Nursing Leadership)

c. BA in Health Informatics (add 100% online delivery option)

9. Removal of Honorary Degree Candidates from the Table

a. James P. Barrow

- b. Joanne M. Conroy
- c. Sara Mearns
- d. Lloyd W. Newton
- e. Phylicia Rashad
- f. William Rogers Von Harten
- g. Hugh E. Weathers
- h. Deborah Wince-Smith

The committee also received updates on the University of Possibilities Initiative and the Environmental Context Dashboard.

Please note agenda items related to approval of updated mission statements for USC Columbia and the University System were pulled from the consent agenda until questions raised by the S.C. Commission on Higher Education can be addressed and any resulting changes approved by the committee.

This concludes the Academic Affairs and Faculty Liaison Committee report.

E. Buildings and Grounds Committee, Called Meeting, June 21, 2019
(The Honorable William C. Hubbard, Chair)

Chairman von Lehe said the Buildings and Grounds Committee met in a called meeting earlier in the day and recommended for approval all items listed on its consent agenda. There were no objections to a single vote to approve all agenda items, the vote was taken, and the consent agenda was approved, with Trustee Burroughs voting no since he objected to one of the projects and Trustee Hubbard abstained.

1. Gift Naming Opportunities

As approved and recommended by the Gift Naming Opportunities Committee at its meeting on May 22, 2019.

- a. Alumni Center: Ruth C. and William H. Bond Pre-Function and Reception Space
- b. Athletics
 - i. Jane and Tommy Suggs Quarterbacks Room
 - ii. Juk Family Outside Linebackers Room
 - iii. Karen and Russ Lloyd Family Courtyard

2. Campus Village Residential Development

- a. Phase I and Phase II Approval

Approval for Phase I design and Phase II design and construction for a total project budget of \$240,000,000 funded with Housing Revenue Bonds.

b. Project Approval Resolution

Approval of the Campus Village Residential Development project resolution creating the authority to execute referenced documents with Greystar Development Services, LLC, and to rescind the August 2017 resolution previously approved by the Board of Trustees, except as identified in the project resolution.

This concludes the report of the Buildings and Grounds Committee.

F. Executive and Governance Committee, June 21, 2019

Chairman von Lehe said the Executive and Governance Committee met earlier in the day and recommended for approval all items listed on its consent agenda. He noted that a separate vote would be taken on the proposed Fiscal Year 2020 Operating Budget. There were no objections to a single vote to approve all agenda items, the vote was taken, and the consent agenda items were approved. A report of other business addressed by the Executive and Governance Committee follows the approved agenda items.

1. Higher Education Revenue Bonds Resolution

A Higher Education Revenue Bond Series Resolution authorizing up to an aggregate principal amount of \$240 million for the purpose of obtaining financing for the Campus Village Residential Development on the Columbia Campus in accordance with the terms and conditions thereof. The authorized amount will provide funding for the project and the amount necessary for issuance costs associated with the bonds. The intent is to service these bonds with housing revenues.

2. Hamad Bin Khalife University (HBKU), Qatar, Collaboration Agreement

An academic collaborative with HBKU to establish joint degrees in M.S.E.M. Degree in Sport and Entertainment Management and M.S. Degree in Exercise Science. The University will receive revenues of \$3.2 million from HBKU over the five-year term of the agreement, based on a financial model of four cohorts of 10 HBKU students. Students will be responsible for paying their own room, board, books and other fees. The University will control all academic content and

assessment and the students, who will be recruited by HBKU, must satisfy the University's admissions criteria.

3. Springer Nature License Agreement

A three-year licensing agreement on behalf of University Libraries to provide online access to various academic journals and databases for use by students, faculty, staff and other authorized users of University Libraries at a cost of \$2,509,214.

4. Karen and Russ Lloyd Gift Agreement

Approve acceptance of \$1.5 million from Karen and Russ Lloyd to the Athletics Department's Football Facilities Enhancement Fund. The gift was for a naming opportunity addressed by the Buildings and Grounds Committee.

In other business at its meeting on June 21, 2019, the Executive and Governance Committee approved seven contracts and a gift agreement with values between \$250,000 and \$750,000.

1. Prisma Health-Upstate and USC College of Pharmacy Memorandum of Understanding (MOU): Approved a five-year MOU to continue an education program where PharmD students will train in Greenville. Total value of the MOU is \$740,630.70.

2. Campus Labs, Inc. License Agreement: Approved a license agreement with Campus Labs, Inc. for access to computer software that will assist USC Upstate in preparing for SACS Reaccreditation in 2022, and provide the ability to streamline the self-study process, document department progress, provide evidence of achievement, identify opportunities for improvement related to program delivery, and connect outcomes assessment to strategic goals. Total cost of the agreement is \$505,957.

3. StarRez, Inc. License and Services Agreement: Approved a software and license services agreement with StarRez, Inc. to provide a web-based housing assignment and conference management system. Total cost of the agreement is \$452,360.

4. EAB Membership Agreement: Approved a three-year agreement extending membership for Student Affairs and Academic Support in EAB's Student Success Collaborative, which provides access to a comprehensive student success

management technology platform best practice research and networking, change management, and implementation support, including technical support. EAB also will provide the Milestone Guidance Module consisting of a First-Year Retention Survey and mobile app. Total cost of the agreement is \$285,212.

5. University 101 Conference Site Agreement: Approved an event contract with the Hyatt Regency Seattle for the hosting of a national conference for the National Resource Center for the First-Year Experience, February 15-22, 2024. The cost of the contract will be covered by conference registrations.

6. LECO Corp. Use Agreement: Approved an equipment loan agreement between LECO Corp. and the University's Department of Chemistry and Biochemistry for use of a mass spectrometer for a one-year period. The equipment is valued at \$256,000.

7. Gideon Taylor Consulting, LLC Services Agreement: Approved two project change requests in connection with the Human Resources forms automation project to cover additional support and training services for forms development, testing, migration and production support. The project change requests total \$104,980.

8. Gift Agreement – Approved a gift agreement valued at \$500,000 to the Pastides Alumni Center from W. Michael Bond:
The gift was for a naming opportunity addressed by the Buildings and Grounds Committee.

This completes the Executive and Governance Committee report of its June 21, 2019, meeting.

IV. University's FY2019-2020 Annual Operating Budget

On behalf of the Executive and Governance Committee, Chairman von Lehe moved approval of the proposed total current funds budget for the USC System for Fiscal Year 2020, including the operating budgets, the tuition and fee schedules, the budgets for all auxiliary enterprises, and the designated funds budget.

Before calling for the vote, he asked if there was a need for further information or discussion.

Hearing no requests, he called for the vote and the budget was approved unanimously.

V. Election of Trustees to the University Development Foundation Board of Directors

In accordance with BTRU Policy 3.00, Chairman von Lehe said the Executive and Governance Committee recommended Trustee Dan Adams to the full Board for election to a four-year term on the University Development Foundation's Board of Directors.

No other nominations were offered, and Mr. Adams was elected by acclamation.

VI. Board of Trustees Self-Evaluation

This agenda item was not addressed.

VII. Election of Member to the Board of Visitors

Chairman von Lehe said the following individuals have been nominated to serve on the Board of Visitors. After reading the following names and terms for which they were nominated, he asked for a motion to approve the nominees as presented. Mr. Mobley so moved, and Mr. Allen seconded the motion. The vote was taken, and the motion passed.

Nominated and elected for a three-year term of September 1, 2019 to August 31, 2022
Montrio M. Belton, Sr. of Fort Mill, nominated by Trustee Moody
Robert A. Dobson III of Greenville, nominated by Trustee Adams
J. Read Folline of Columbia, nominated by President Pastides
Sylvia T. Hanna of Columbia, nominated by President Pastides
Todd T. Hardaway of Greenville, nominated by Trustee Whittle
R. Montague Laffitte III of Columbia, nominated by Trustee Jones
Donna S. Maddox, M.D. of Anderson, nominated by Trustee Allen
Chilton Simmons of Memphis, TN, nominated by President Pastides
Karl H. Smith of Hartsville, nominated by Trustee Warr

Nominated and elected for a second, three-year term of September 1, 2019 to August 31, 2022
Brian Frerichs of Sumter, nominated by President Pastides
Richard C. Litwin of Atlanta, GA, nominated by Chairman von Lehe
Alec Boyd McLeod III of St. Matthews, nominated by Trustee Williams
Danny R. Smith of Spartanburg, nominated by Trustee Lister

Nominated and elected for a three-year term of September 1, 2019 to August 31, 2022
Nina Fields Britt of Mt. Pleasant, currently filling an unexpired term and nominated by Trustee Lister for a full term

VIII. Report of the Board of Visitors

Instead of reporting during the meeting, BOV Chair Mims reported the following at the Board of Visitor's luncheon with Trustees.

Due to Hurricane Florence, the September 12, 2018, meeting was cancelled and the board met on October 24 for

President Pastides' State of the University message. The board's meeting that day was held at Thomas Cooper Library where members were able to tour the Special Collections Library and the Frankenstein Collection. Five new members and a new faculty representative were welcomed during the fall meeting at which members also were able to meet the 2018 Thomas L. Stepp Scholarship recipient.

On January 30, 2019, members of the BOV participated in Carolina Day at the State House.

On March 26, members toured the Cyndi and Kenneth Long Football Operations Center, Spurrier Indoor Football Facility and Williams-Brice Stadium. In addition to the tour of athletics facilities, Justin King offered a presentation on the Athletics Department's creative media efforts. Before enjoying a social opportunity that included cheering the Gamecock baseball team in a contest against North Carolina AT&T, members of the BOV learned about the University of Possibilities from Derek Huggins, the Global Studies Program from Dr. Agnes Mueller, and University Foundations from Jason Caskey.

The BOV year concluded with its June 21 meeting at which John Dozier discussed the diversity of the University's student population before members joined Trustees for lunch. Ms. Mims also announced, the Gamecock Achievement Tower at Capstone, which the BOV worked to create, has been illuminated 97 times since its initial lighting on November 20, 2016. And, she said, members of the BOV continue to:

- participate in recruiting the best and brightest students by reaching out to admitted students with personal letters, phone calls, and personal visits
- financially support the Thomas L. Stepp Board of Visitors Scholarship for which it also selects the recipients; the 2019 scholarship was awarded to William Harrison Corns of Hartsville
- work with the University's Communications and Advocacy Team, most recently recruiting advocates to serve as local representatives to assist with legislative relationships
- work with Palmetto College to identify potential students, as well as identifying community speaking opportunities to promote the college.

IX. Report of the Alumni Association

Chairman von Lehe called on Mr. Dozier who asked the Alumni Associations' Chief Executive Officer Wes Hickman to present the association's report.

Mr. Hickman said the day marked the end of the fifth week in his new position and proceeded with citing observations based on his initial weeks on the job. The association employs a small staff, but it is a team that does good work, Hickman said. We have "twenty people to serve more than 20,000 members of the Alumni Association, and the more than 300,000 living alumni across the world."

Second, he said he was encouraged by the association's strong financial position – in terms of its operating budget, as well as cash reserves on hand to pay down the debt on the Pastides Alumni Center. A facility he described as a great building from which to operate an alumni association. He noted the facility continues to operate a strong hospitality business.

Third, he observed, the association has a comprehensive strategic plan that intentionally supports the University's priorities, which the association will continue to strengthen. Mr. Hickman recognized the many individuals who had contributed a great deal to helping the Alumni Association achieve its success, concluding by recognizing President Pastides' leadership and belief that alumni needed a home to come to when they were in Columbia. He reminded Trustees that 2020 would mark the 100th anniversary of the association. On July 15, 1920, the South Carolina Secretary of State presented the articles of incorporation to the alumni association. The association was created for three purposes.

The first purpose dealt with advocacy. He quoted, "To promote the general education interests of the State of South Carolina, particularly of the University of South Carolina so as to make it more a potent influence and agency in the educational policy of the state." The second purpose, is to build a membership that stands ready to answer the call of the University and be open to "every reasonable demand for aid and assistance and council and to the cause of education in general." The third purpose is to promote fellowship among its members.

Entering its second century of service to the University, Mr. Hickman said the association would relaunch with a focus on building membership, building an advocacy program, and building strategic programs that serve the need of the institution. Ultimately, he concluded, the University must have an engaged alumni base to move forward legislatively, as well as with fundraising efforts.

X. Report of the President

Chairman von Lehe called on President Pastides for his final report.

"I am here to do only one thing today," President Pastides said, "and that is to publicly say

thank you to my Board of Trustees. I've had many farewells; I've had many parties, but I've not officially and publicly thanked you, my Board of Trustees." He continued his remarks, underscoring them with photographs and statistics illustrated in his first PowerPoint to the Board.

This is my 545th meeting of the Board of Trustees, including committee meetings, and the 114th full Board meeting of my 11 years. I've served under four chairs – Herbert Adams for three weeks, Miles Loadholt for four years, Gene Warr for four years, and Chairman von Lehe for the last several years.

Nothing that has been done over these 11 years was done alone, by me. It was done with all of you. A very wise person said that nobody can whistle a symphony, it takes an orchestra to play a symphony; and we have all been players.

From the point of view of physical growth, none of these buildings were here in 2008: the Moore School of Business; the Hollings wing of the Thomas Cooper Library; the new Law School with its Chihuly chandelier; the IBM Innovation Center; the Discovery Building; the Horizon Building; the new Honors Residence Hall; our brand new student health center – one of the most important projects we ever concluded; our new USC Beaufort campus at Hilton Head Island; 650 Lincoln; Foundation Square including the 1801 Grille; the USC School of Medicine Greenville; and the Alumni Center. All projects that are thanks to you, my Board of Trustees.

Renovations and additions: Booker T. Washington; the old Law School; every building on the Horseshoe has been improved inside and out – the final windows are being put on DeSaussure this summer – every building on the Horseshoe will have been comprehensively renovated; the entire Women's Quad, every building has been totally redone on the inside; Patterson residence hall; Petigru, one of my favorite buildings on campus, the administrative home of the College of Arts and Sciences; the J-School in my old building, what used to be public health, before that pharmacy, before that the math department; and the College of Social Work now happily ensconced in Hamilton which used to be an armory.

Our libraries: We talked about the Hollings wing, but we're undergoing a comprehensive renovation of the South Caroliniana Library and a fireproofing of it, one of the most important assets of our state. Complete collections have been

acquired of Pat Conroy, Elmore Leonard, Dashiell Hammett, John Dos Passos, Kathleen Parker, Charles Bolden, and Charles Frazier. We've been granted the complete political writings and collections of Jim Clyburn, Tim Scott, Trey Gowdy, Mick Mulvaney, Jean Toal, Bob Inglis, John Spratt and Governor Henry McMaster.

Athletics: the physical growth, none of these were here in 2008. Founders Park, how many of you remember the Farmer's Market? Many of you deserve more credit than I do for that. The Athletics Village, the Rice Athletics Center, the Dodie, the Wheeler Beach Volleyball Facility, a brand-new softball stadium, a brand-new tennis center, a brand-new track and field facility. All of those are second to none in the Southeastern Conference, and perhaps in the country. Stone Stadium, our soccer stadium, renovated; a new basketball practice facility. We haven't even gotten to football – Gamecock Park, a football operations center, a new outdoor practice field and a new indoor practice facility.

Tremendous student growth. We continue every year to have had both the largest and most talented freshman class in the history of the University, both in Columbia and through the system. We'll be close to 6,000 freshmen this year – that will be up over a third since when I became president. Our applications are now over 30,000 and that is up 70% since 2008. Our favorite number is the number of graduates. You heard me say it over and over at commencement, 117,662 graduates throughout the system. We did all of that together.

Then there is the excellence in education, as well as innovation and economic engagement. You heard from Bill Kirkland today, but also there are the Magellan Scholars, the Graduation with Leadership Distinction program, On Your Time, the Kennedy Pharmaceutical Innovation Center, the Walker Pharmacy Scholars. Palmetto College, the most affordable pathway to a four-year degree in South Carolina, now has over 3,000 students enrolled. The McNair Aerospace Center, the McCausland Center, and the new Digital Transformation Lab.

Our rankings. Sports Science is number one in the United States for the third consecutive year in the global rankings of sports science schools and departments. For 20 consecutive years, the undergraduate international business

program, undergraduate and graduate number one. Number 67 on Forbes' best places to work in America; how proud are we of that? We don't give the largest raises, we don't have the best benefits; and yet, we're the second leading place to work in the state after Michelin. Fifty-six ranked programs and the nation's best honors college.

We're working better as a system. We have over 52,000 students, up 25% since 2008. Eight campuses and 20 locations, having added Greenville and Hilton Head. USC Aiken continues to hold its number one ranking as best college in the south with USC Upstate and USC Beaufort also in the top five.

Greater affordability. On Your Time improved graduation rates dramatically. The Gamecock Guarantee, the Gamecock Gateway, and now the Gamecock Pathway programs are a more affordable way to a college degree.

Philanthropy: Thanks to the Board again for all of your support. Carolina's Promise – the first time any institution raised more than one billion dollars in this state. We're still doing well, by the way. Janice McNair helped us by donating another \$18 million to the McNair Scholars program earlier this year and on April 10, Give 4 Garnet raised over \$4 million from 6,576 donors in 18 hours and one minute.

Our record on diversity and inclusion, thanks to many of you again, there is now the Desegregation Garden, the Horseshoe Markers, and the Richard T. Greener statue. We're in the top 3% of universities in the country for graduating African American students. We enroll more South Carolinians than any college in this state. We enroll more African American students than any college or university in this state. Our 10-year increase in African American freshmen is over 26%.

Athletics: four national championships, 8 individual national champs, including Paul Jubb who is on his way to Wimbledon. Ten SEC championships, five tourney championships, 10 post-season bowl appearances with five victories. That's more SEC and bowl game championships than in the University's entire history before we started working together. Baseball had the most consecutive wins in college baseball history – 22 games in a row. Women's basketball, of course I don't need to tell you about the World Championship and their number one recruiting class. Over 11 million Gamecock fans attended our athletic events. There were great

academic achievements as well. It's fair to say that this is the greatest period of success in Gamecock athletics history.

Finally, the relationship we developed together with our students is by far my favorite accomplishment – the one in which I take the greatest pride. I don't have a count on the number of selfies and high fives, I stopped counting after a million and a billion. Every one of them has meant more to me than you can imagine.

It has been the honor of my life serving as president of the finest university in the United States. I don't say that as a branding thing, it is in my heart. Thank you to those who had confidence in me 11 years ago; thanks to all of you who maintained me. Let me say, with Brendan Kelly coming on, you've got to let him make the occasional mistake. He needs to know you've got his back.

In closing, I'm proud of my longevity – 11 years is a long time in the life of a college president. We held roughly 200 events a year at the President's House, we hosted 17,000 in the President's House each year. Patricia and I are stepping off the treadmill after 11 years, but we're not going far.

My final thank you – it has been an honor of a lifetime. No one could have been more fortunate than me to have been at this University and to have been served by this, my Board of Trustees. Thank you again and forever to thee.

Trustees and others in attendance applauded and gave President Pastides a standing ovation on the conclusion of his final report to the Board of Trustees, followed by all in attendance singing the University's alma mater.

XI. Adjournment

With no other matters to come before the Board, Chairman von Lehe declared the meeting adjourned at 3:15 p.m.

Respectfully submitted,

J. Cantey Heath, Jr.
Secretary