

**Administration and Finance
Financial Dashboard
For Quarter Ending, December 2019**

Financial Key Performance Indicators	Reporting Frequency	Benchmark	Benchmark Source and Explanation	Progress
Unrestricted Operating Cash	Quarterly	\$239,000,000	Maintain a three month cash reserve for operational purposes. Reserve is calculated at the beginning of each fiscal year. Source: USC Financial Statements	↑
Restricted Cash	Quarterly	\$313,662,921	Growth over previous fiscal year's ending balance of restricted cash. Source: USC Financial Statements	↑
Endowment	Annually	\$698,935,854	Growth over previous fiscal year's ending balance of endowment balance. Source: USC Financial Statements	⇒
Composite Financial Index	Annually	3.00	CFI industry standard target	↑
Primary Reserve	Annually	0.4	CFI industry standard target	↑
Viability	Annually	1.00	CFI industry standard target	⇒
Return on Net Position	Annually	6.00 - 7.00	CFI industry standard target	↑
Net Operating Revenues	Annually	2.00 - 4.00	CFI industry standard target	↑
FY20 Total Current Fund Revenue	Quarterly	% of YTD Revenues to budget - \$1,704,984,104	Proportionate percent of revenues to date. Will change each quarter. Source: USC Budget Document	↑
FY20 Total Current Fund Expenditures	Quarterly	% of YTD Expenditures to budget - \$1,878,525,761	Proportionate percent of expenditures to date. Will change each quarter. Source: USC Budget Document	↑
Debt Coverage Ratio				
University (excluding Athletics)	Annually	1.2	Debt Coverage industry standard target	↑
Athletics	Annually	1.2	Debt Coverage industry standard target	↑
Tuition				
System	Semester	\$607,203	Growth over previous fiscal years of tuition revenue with forecast of future semesters. Source: USC Financial System	↑
Columbia	Semester	\$408,020	Growth over previous fiscal years of tuition revenue with forecast of future semesters. Source: USC Financial System	↑
Enrollment				
System	Annually	51,439	Growth over previous fiscal years enrollment. Source: USC OIRRA	↑
Columbia	Annually	34,795	Growth over previous fiscal years enrollment. Source: USC OIRRA	↑
Age of Facilities	Annually	14 years	Age of Facilities industry standard target Source: USC Financial Statements	↓