# UNIVERSITY OF SOUTH CAROLINA Columbia, South Carolina

Revenue Bonds Continuing Disclosure Annual Report January 31, 2015 Filing



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The University of South Carolina Comprehensive Annual Financial Report for the Year Ended June 30, 2014 is submitted as a separate document, but should be considered as a component of this Continuing Disclosure Annual Report.

# Higher Education Revenue Bonds

# **Student and Faculty Housing – Columbia Campus**

## **Revenues and Expenditures Summary**

Set forth below are the historical revenues and expenditures for the student and faculty housing facilities and net increase (decrease) in fund balance for the Fiscal Years indicated.

The Columbia campus includes more than 25 housing facilities with more than 6,700 beds and 90 apartment units, including handicap accessible units.

	Fiscal Year Ended June 30								
		2009-10		2010-11		2011-12	2012-13		2013-14
REVENUES									
Federal Grants and Contracts	\$	21,424,088	\$	24,877,065	\$	23,916,286	\$ 20,751,436	\$	22,640,258
State Grants and Contracts		847,996		898,266		607,913	801,035		407,015
Local Grants and Contracts		182,500		321,153		388,477	401,254		310,446
Non-Governmental Grants & Contracts		2,756,971		2,523,963		15,009,437	11,172,007		14,118,536
Private Gifts, Grants & Contracts		34,256,115		27,143,319		27,575,283	31,322,969		33,151,508
Rental Income		2,379,461		2,661,157		2,927,291	2,835,206		2,933,911
Total Revenues		61,847,131		58,424,923		70,424,687	67,283,907		73,561,674
ADDITIONAL FUNDS									
Student Fees and Tuition <sup>(1)</sup>		469,787,079		520,996,243		552,920,843	584,593,734		625,370,035
State Appropriations		158,657,742		122,678,755		117,145,340	128,630,225		135,812,763
Endowment Income		2,395,084		1,767,971		1,605,559	1,445,297		1,463,297
Interest Income		5,247,299		2,089,580		2,033,038	1,342,994		1,483,251
Sales & Services of Educational & Other Activities		22,375,054		23,954,376		24,327,008	24,937,170		27,320,081
Sales and Services of Aux. Enterprises		115,409,164		120,369,939		129,178,455	131,948,493		135,188,694
Telephone Income		1,026,482		1,006,211		1,086,042	1,057,951		1,042,073
Royalty Income		9,392		2,310,543		15,959	19,682		48,160
Other Fees		4,347,731		4,344,563		4,258,867	4,286,986		5,070,895
Other Sources		4,352,119		6,549,099		5,522,104	5,518,686		1,704,298
Total Available Funds and Academic Fees Excluding Revenues or Otherwise Restricted Revenues		783,607,146		806,067,280		838,093,215	883,781,218		934,503,547
Less State Appropriations	(	158,657,742)		(122,678,755)		(117,145,340)	(128,630,225)		(135,812,763)
Less Parking Revenues		(6,366,537)		(6,913,085)		(7,030,119)	(7,521,350)		(8,135,840)
Less Housing Revenues		(38,922,765)		(39,692,840)		(44,014,509)	(44,349,342)		(47,325,655)
Less Bookstore Revenues		(2,970,906)		(2,739,036)		(2,660,745)	(2,608,677)		(2,532,904)
Less Athletic Revenues		(79,879,193)		(84,009,553)		(87,608,352)	(90,484,422)		(95,580,176)
Total Additional Funds		496,810,003		550,034,011		579,634,150	610,187,202		645,116,209

<sup>(1)</sup> Net of tuition pledged for debt service on State Institution Bonds. See "Debt Structure of University—Outstanding Debt."

# Student and Faculty Housing Facilities Summary

The University offers a variety of housing facilities to students and faculty. The existing student and faculty housing facilities consist of the following:

Residence Hall	<u>Beds</u>	Sq. Footage	Construction	Renovation/Upgrades
820 Henderson	16	7,926	1976 (acquired)	1995, 2002, 2005,2010
Bates House	531	155,213	1969 `	1993, 1994, 1995, 1997, 2001, 2002, 2003,
				2007, 2011
Bates West	387	123,966	1974	1991, 1995, 1998, 1999, 2000, 2006, 2007
Capstone	579	190,000	1967	1993, 1996, 1998, 2001, 2002, 2004, 2007,2009
Cliff	89	105,766	1974	1993, 1994
Columbia Hall	488	129,115	1971	1993, 1994, 1996, 1997, 1999, 2004, 2005, 2007
DeSaussure	44	18,005	1809	1993, 1995, 1996, 1997, 2001, 2004, 2007,2010
East Quad	443	141,208	1999	Opened 1999-2000 New Construction, 2007, 2008
Harper/Elliott	48	15,510	1848	1992, 1994, 1996, 1997, 1999, 2000, 2004, 2007 2009-2010
Honors Hall	537	191,123	2009	Opened-2009 New Construction
Maxcy	160	33, 094	1937	1996, 1997, 2001, 2008
McBryde <sup>(1)</sup>	250	86, 910	1955	1990, 1992, 1993, 1994, 1995, 1996, 1999,
•				2000, 2001, 2002, 2003, 2004, 2006,2010
McClintock	170	33,200	1955	1992, 1993, 1995, 1996, 1999, 2000, 2002,
				2007, 2011, 2014
Patterson Hall	544	157,000	1962	1989, 1992, 1993, 1996, 1997, 1998, 2000,
				2006, 2007, 2011
Pinckney/LeGare	48	16,319	1848	1994, 1996, 1997, 1998, 1999, 2004, 2007,2010
Preston	193	60,200	1939	1993, 1994, 1995, 1996, 2000, 2003, 2006,
				2007, 2008,2009-2010
Roost	229	54,023	1989	1996-assumed operations from Athletic Dept.
				1999, 2000, 2004
Rutledge	47	16,774	1805	1994, 1995, 1997, 1999, 2004, 2007,2009-2010
Sims	298	61,200	1939	1990, 1991, 1992, 1993, 1994, 1995, 1996,
				2000, 2004, 2007, 2014
South Quad	400	143,000	1997	Opened 1997-98 New Construction, 2000, 2001,
				2002, 2008
South Tower	391	92,500	1965	1991, 1992, 1996, 1998, 1999, 2001, 2003,
				2005, 2007, 2013, 2014
Thornwell	60	21,967	1913	1992, 1993, 1996, 1997, 2004, 2007
Wade Hampton	150	34,500	1959	1992, 1994, 1995, 1999, 2002, 2003, 2005, 2014
West Quad	499	178,313	2004	Opened 2004-05 New Construction
Woodrow	102	34,000	1914	1993, 1996, 1997, 2000, 2007, 2008, 2011

Family Housing	<u>Units</u>	Sq. Footage	Constructed	Renovation/Upgrade
Carolina Gardens	69	100,600	1963 (acquired)	Various, 1995, 1998, 2000, 2001, 2002, 2005
Cliff	27	105,766	1974	1993, 1994
Bates Grad Wing	0	Incl.above	1969	1994, C Wing converted back to undergraduate 2001
Various Single & Duplex				
Dwellings	11	12,960	Various	Various

<sup>(1)</sup> The University closed and demolished McBryde D and E facilities in May, 2008 as part of the Thomas Cooper Library.

# **Single Student Residency Hall Occupancy Rates**

The following two tables provide a history of the occupancy rates of the student and family/graduate housing facilities:

	Assignable	Occupied	Percent of
Fall Semester	Beds (1)	Beds	Occupancy
2014	6,703	6,539	97.6%
2013	6,103	6,171	101.2%*
2012	6,576	6,448	98.1%
2011	6,552	6485	98.9%
2010	6,001	6,030	100.7%*
2009	6,610	5,959	90.2%
2008	6,069	6,069	100.0%
2007	6,212	6,051	98.0%
2006	6,212	6,212	100.0%
2005	7,021	7,021	100.0%
2004	7,131	6,821	95.7%
2003	6,682	6,548	98.5%
2002	6,703	6,703	100.0%
2001	6,661	6,516	98.0%
2000	6,461	6,066	93.9%
1999	6,086	5,907	97.1%
1998	6,121	6,018	98.3%
1997	6,104	6,032	98.8%
1996	5,545	5,564	100.3%*
1995	5,982	5,875	98.2%

<sup>&</sup>lt;sup>(1)</sup> Assignable beds vary annually due to new construction, dormitory renovations and conversion of double occupancy rooms to private rooms as well as other programmatic purposes.

<sup>\*</sup>Over 100% due to students assigned to temporary spaces.

# **Family and Graduate Housing Occupancy Rates**

Fall Semester	Assignable Units	Percent of Occupancy <sup>(1)</sup>
2014	96*	97.5%
2013	136**	94.2%
2012	165	94.5%
2011	173	94.2%
2010	171	91.0%
2009	170	92.4%
2008	167	94.2%
2007	171	96.4%
2006	171	90.0%
2005	177	100.0%
2004	177	100.0%
2003	177	100.0%
2002	177	100.0%
2001	176	99.0%
2000	276	98.9%
1999	277	99.7%
1998	277	99.8%
1997	277	99.1%
1996	277	96.4%
1995	277	98.1%

<sup>&</sup>lt;sup>(1)</sup> Percent of Occupancy is based on vacancy periods during turnover.

<sup>\*</sup> Decrease due to freshman numbers increasing in Cliff.

<sup>\*\*</sup> Decrease due to freshman being assigned in Cliff and Carolina Gardens going off line.

# **Student and Faculty Housing – Aiken Campus**

The student housing complex currently consists of three facilities.

- 1. *Pacer Downs* has 353 beds in 23 buildings and includes a support facility (office/laundry area), a swimming pool, and paved parking areas (handicap accessible units are available).
- 2. *Pacer Commons* has 316 beds in 79 four-person suites, with 45% of the bedrooms being private and the remainder being double.
- 3. Pacer Crossings has a 300-bed freshman facility that includes 36 eight person suites.

	2009-10		2010-11	2011-12	2	2012-2013	2	2013-2014
REVENUES			-					
Room Fees - Fall	\$ 1,850,390	\$	1,919,812	\$ 2,019,057	\$	1,865,209	\$	2,042,355
Room Fees - Spring	1,746,766	*	1,778,711	1,829,625	•	1,667,420	•	1,941,693
Room Fees - Summer	179,112		200,298	207,005		142,235		165,886
Other	175,816		118,733	111,838		92,937		79,979
TOTAL REVENUES	3,952,084		4,017,554	4,167,525		3,767,801		4,229,913
EXPENDITURES								
Salaries and Fringe Benefits	610,777		551,976	492,621		546,546		636,566
Operating Expenditures	956,130		1,028,932	1,043,782		1,200,123		1,460,667
TOTAL EXPENDITURES	1,566,907		1,580,908	1,536,403		1,746,669		2,097,233
MANDATORY TRANSFERS IN/(OUT)								
Debt Service	(2,253,620)		(2,480,300)	(2,481,714)		(2,106,773)		(2,439,087)
TOTAL MANDATORY TRANSFERS	(2,253,620)		(2,480,300)	(2,481,714)		(2,106,773)		(2,439,087)
TOTAL EXPENDITURES & MANDATORY TRANSFERS	3,820,527		4,061,208	4,018,117		3,853,442		4,536,320
REVENUES OVER / (UNDER) EXPENDITURES AND MANDATORY TRANSFERS	131,557		(43,654)	149,408		(85,641)		(306,407)
Transfer to Plant Funds/Other	8,300		198,165	16,740		0		0
NET INCREASE (DECREASE) IN FUND BALANCE	123,257		(241,819)	132,668		(85,641)		(306,407)
ENDING FUND BALANCE	1,092,254		850,435	983,103		897,462		591,055
Housing Rates: Per Semester (Fall/Spring) doubles	\$ 2,125	\$	2,125	\$ 2,190	\$	2,230	\$	2,275
Housing Rates: Per Semester (Fall/Spring) singles	2,500		2,500	2,600		2,645		2,700
Housing Rates: Summer Session (double)	425		425	425		425		425

# **Student and Faculty Housing – Upstate Campus**

The housing complex has 12 buildings and includes a support facility (management office/laundry area), a swimming pool, picnic shelter, a basketball court, a volleyball court, and paved parking areas. Handicap accessible units are available.

	2009-10	2010-11	2011-12	2012-13	2013-14
REVENUES					
Room Fees-Fall	\$ 1,158,588	\$ 1,186,946	\$ 1,323,982	\$ 1,407,836	\$ 2,177,274
Room Fees-Spring	1,002,546	1,029,511	1,206,358	1,286,584	2,097,927
Summer School	375	4,900	54,427	34,970	40,672
Other	115,838	226,467	132,118	196,016	330,077
TOTAL REVENUES	2,277,347	2,447,824	2,716,885	2,925,406	4,645,950
EXPENDITURES					
Salaries and Fringe Benefits	677,561	641.790	650,338	669,672	717,987
Operating Expenditures	515,447	668,507	637,546	896,799	1,156,884
TOTAL EXPENDITURES	1,193,008	1,310,297	1,287,884	1,566,471	1,874,872
MANDATORY TRANSFERS IN/(OUT)					
Debt Service	676,308	776,725	1,818,376	1,951,226	2,592,353
TOTAL MANDATORY TRANSFERS	676,308	776,725	1,818,376	1,951,226	2,592,353
TOTAL EXPENDITURES & MANDATORY TRANSFERS	1,869,316	2,087,022	3,106,260	3,517,697	4,467,225
NET INCREASE (DECREASE) IN FUND BALANCE	408,031	360,802	(389,375)	(592,291)	178,725
ENDING FUND BALANCE	917,483	1,278,285	888,910	296,619	475,345
Housing Rates: Per Semester (Fall/Spring) average	\$ 1,950	\$ 2,150	\$ 2,200	\$ 2,250	\$ 2,500
Housing Rates: Summer Session	375	375	375	375	475
Housing Rates: May Session	275	275	275	272	350

# Parking Facilities – Columbia Campus

	 2009-10	2010-11	2011-12	2012-13	2013-14
REVENUES					
Univ. Fee Summer I - Net of refunds	\$ 22,620	\$ 23,813	\$ 23,666	\$ 24,263	\$ 26,884
Univ. Fee Summer II- Net of refunds	12,216	11,947	12,560	13,027	11,024
Univ. Fee Fall - Net of refunds	256,499	378,137	391,949	628,715	678,643
Univ. Fee Spring - Net of refunds	244,284	361,352	374,159	588,686	633,567
Fines	744,453	891,962	662,166	583,913	828,297
Waiver of Fines	(22,330)	-28,178	(20,574)	(15,944)	(1,798)
Meter Receipts	753,719	839,089	874,434	758,752	770,068
Arena and Coliseum Parking	450,129	493,673	323,328	402,484	401,690
Space Rental	3,862,110	3,901,445	4,348,292	4,499,752	4,748,348
Interest Earned	42,911	37,135	39,985	35,811	39,437
Other Revenues	 (74)	2,710	155	1,890	(320)
TOTAL REVENUES	6,366,537	6,913,085	7,030,120	7,521,349	8,135,840
EXPENDITURES					
Salaries and Fringe Benefits	1,324,309	1,511,637	2,199,368	2,094,127	2,255,958
Utility Charges	200,000	200,000	200,000	200,000	200,000
Bad Debt Expense	125,603	69,421	125,000	340,300	82,100
Operating Expenditures	 1,545,249	1,344,819	680,660	699,066	801,441
TOTAL EXPENDITURES	 3,195,161	3,125,877	3,205,029	3,333,493	3,339,499
MANDATORY TRANSFERS IN/ (OUT)					
Debt Service (Note 1) - Refinanced 1995 Bond	(535,814)	(610,634)	(604,505)	(605,425)	(609,609)
Debt Service (Note 1) - Arena Lots and 1600 Hampton St	(388,945)	(310,366)	(393,250)	(393,262)	(393,000)
Debt Service (Note 1) - Bull Street Addition	(813,180)	(825,411)	(748,025)	(744,213)	(731,190)
TOTAL MANDATORY TRANSFERS	 (1,737,939)	(1,746,411)	(1,745,780)	(1,742,900)	(1,733,799)
TOTAL EXPENDITURES & MANDATORY TRANSFERS	 4,933,100	4,872,288	4,950,809	5,076,393	5,073,298
REVENUE OVER/ (UNDER)					
EXPENDITURES & MANDATORY TRANSFERS	 1,433,437	2,040,797	2,079,311	2,444,956	3,062,542
NON-MANDATORY TRANSFERS IN/ (OUT)					
Transfers to Plant Funds for W Projects	0	(176,086)	(152,711)	(299,807)	(113,957)
Arena Parking	(245,000)	(245,000)	(123,861)		(123,000)
Transfer from Athletics for Parking	36,854	50,415	74,818	69,373	185,463
Transfer to support the Shuttle System	(729,064)	(946,341)	(1,047,223)	(1,253,362)	(1,139,503)
Transfer to support Transportation	(215,056)	(488,630)	(146,251)	(47,522)	(249)
Transfers to Appropriated Funds	 (500,000)	0	(500,000)	(275,000)	(500,000)
TOTAL NON-MANDATORY TRANSFERS	 (1,652,266)	(1,805,642)	(1,895,228)	(1,929,318)	(1,691,246)
NET INCREASE (DECREASE) IN FUND BALANCE	 (218,829)	235,155	184,083	515,638	1,371,296
Parking Fund Balance		<u> </u>			
Beginning Fund Balance	2,450,085	2,231,256	2,466,410	2,650,494	3,166,132
Change	(218,829)	235,155	184,083	515,638	1,371,296
Ending Fund Balance	\$ 2,231,256	2,466,410	\$ 2,650,494	\$ 3,166,132	\$ 4,537,428

## Parking Facilities Description

## Existing Facilities

The parking facilities currently in operation include eight multi-level parking garages with a total of 6,146 spaces (reserved, guaranteed, and metered parking spaces) located in the garages. These garages are located in the following areas: Pendleton Street Garage (1500 block of Pendleton Street), Senate Street Garage (1600 block of Senate Street), Business Administration Garage (1700 block of Pendleton Street), Blossom Street Garage (1300 block of Blossom Street), Computer Center Garage (500 block of Sumter Street), Bull Street Garage and Annex (600 block of Bull Street), Hampton Garage (1600 Hampton Street). In addition, currently operated facilities include surface lots with a total of 5,727 spaces and 123 metered spaces. Existing spaces at the Columbia Campus total 11,873 spaces. The number of daily spaces will fluctuate due to construction and other campus needs. Of the 6,146 garage spaces, 5,103 are actually dedicated for reserved and guaranteed parking.

#### Parking Rates

Below is a schedule of current parking related charges and fines:

Parked in or Blocking Handicap Space or Curb Cut

Parking Meters and Coin-operated Gate Access Lots	
Meters	\$ 0.50 per hour
Bull Street Garage	\$1.00 per hour
Meter Cards	\$5.00 per day
Space Rental	
Garage Rental	
Reserved or Guaranteed Spaces	\$ 340/360/380 per semester
Employees Reserved or Guaranteed Spaces	\$720.00 per year
Surface Lot Permits	
Resident and Commuting Student	\$ 90.00 per year
Motorcycle	\$ 50.00 per year
Administrative and Reserved	\$ 1020.00 per year
Coliseum Event Parking	
Family Events	\$ 5.00 per vehicle
Concerts	\$ 10.00 per vehicle
Parking Fines	
Parking Meter Violation	\$ 5.00
Parked Improperly	\$ 5.00
Parking Permit Improperly/Not Displayed	\$ 5.00
Parking in No Parking Areas or Grass	\$ 25.00
Parking in Loading Zone or Service Zone	\$ 15.00
No Parking Permit for Zone	\$ 15.00 \$ 25.00
Parked at Yellow Curb	\$ 25.00 \$ 25.00
Parked in Reserved Space No Permit for Parking Garage	\$ 25.00 \$ 15.00
Failure to Register Vehicle	\$ 15.00 \$ 15.00
Blocking Sidewalk or Driveway	\$ 15.00 \$ 15.00
Parked at Fireplug or Fire Lane	\$ 50.00

\$ 100.00

#### **RESERVED PARKING PERMITS AVAILABLE(1)**

		Fiscal Year Ended June 30					
	2010	<u>2011<sup>(5)</sup></u>	<u>2012</u>	<u>2013<sup>(5)</sup></u>	<u>2014</u>		
Business Administration Garage	204	206	206	204	204		
1300 Blossom Street Garage <sup>(2)</sup>	1,050	1,052	1,052	1,052	1,052		
600 Bull Street Garage <sup>(3)</sup>	2,300	2,289	2,289	2,208	2,208		
1600 Hampton Street Garage	231	231	231	231	231		
Computer Center Garage	136	153	153	153	153		
Pendleton Street Garage	1,036	1,045	1,045	1,045	1,045		
Senate/Pickens Lot	75	75	75	75	75		
Senate Street Garage <sup>(4)</sup>	1,080	1,039	1,039	1,021	1,021		
TOTAL	6,112	6,090	6,090	5,988	5,988		

- (1) The number of permits available does not directly correspond to the number of reserved spaces due to the practice of oversubscribing, as described in footnotes (2), (3), and (4) below.
- (2) 1300 Blossom Street Garage has 912 spaces. Because spaces are not assigned individually, the University has oversubscribed the facility by issuing 1,052 permits.
- (3) 600 Bull Street Garage, formerly referred to as 1400 Blossom Street Garage, was completed in August, 1996. There are 536 hourly spaces (counted as metered spaces) and 1,734 reserved spaces. Because spaces are not assigned individually, the University has oversubscribed the facility by issuing 2,208 permits.
- (4) Senate Street garage was opened in August, 1992. Senate Street Garage has 785 spaces. Because spaces are not assigned individually, the University has oversubscribed the facility by issuing 1,021 permits.
- (5) Several of the garages were reconfigured during 2011 and 2013 resulting in changes in the number of available spaces which in turn impacted the number of available permits.

Innovista Garages. The University also manages and operates two garages for the Columbia Facilities Parking Corporation (the "Corporation"). These garages, known as Horizon and Discovery, are located on the Columbia Campus, and are owned by the Corporation, but are recorded by the University as a Capital Lease. These garages are not included in the Facilities that generate Net Revenues pledged to the payment of the Bonds and therefore the related financial activity is excluded from all of the financial information regarding the Facilities which is provided herein. The Horizon and Discovery garages have 970 and 1,398 spaces, respectively. The Capital Lease payment by the University during the Fiscal Year ended June 30, 2014 was \$1,431,719.

Alternative Parking Facilities. Certain parking facilities on non-University parking sites, as more fully described below, are not necessarily viewed by students as viable alternatives, either due to cost or distance.

The main campus of the University is located in the downtown area of Columbia, South Carolina. The City of Columbia (the "City") operates a number of parking facilities in the downtown area. The City's off-street facilities are comprised of the Arsenal Hill parking garage (located 15 blocks from the heart of the Columbia Campus), the Lady Street parking garage (located 6 blocks from the heart of the Columbia Campus), the Cannon parking garage (located 7 blocks from the heart of the Columbia Campus), the Lincoln Street parking garage (located 8 blocks from the heart of the Columbia Campus), the Sumter Street parking garage (located 6 blocks from the heart of the Columbia Campus), the Taylor Street parking garage (located 8 blocks from the heart of the Columbia Campus), and the Washington Street parking garage (located 7 blocks from the heart of the Columbia Campus). The number of spaces and the hours of operation of each of these facilities are set forth in the following table.

Facility	No. Spaces	Monthly Rates	Hours of Supervised Operation
Arsenal Hill <sup>(2)</sup>	245	\$52	Unattended
Lady Street	1,006	78/105 <sup>(1)</sup>	8 am – 8 pm, M-F
Cannon Garage	532	65/85	Unattended
Lincoln Street	650	65/80 <sup>(1)</sup>	Unattended
Park Street	829	65/80 <sup>(1)</sup>	Unattended
Sumter Street	904	78/105 <sup>(1)</sup>	8 am – 8 pm, M-F
Taylor Street <sup>(3)</sup>	344	52	Unattended

- (1) The first number is the monthly rate for an unassigned space; the second number is the monthly rate for an assigned space. Hourly rates are \$1.00 for first and second half hours and \$1.00 per hour thereafter.
- (2) Metered spaces and monthly parking by permit only.
- (3) All spaces are unassigned. An additional 119 spaces with parking meters are available. This garage does not have supervised hours of operation due to the high number of monthly contracts in place. To enforce payment, monthly ticketholders display a parking permit; meters are periodically checked.

All of the attended off-street facilities have the same hourly rates: \$1.00 for the first half-hour, \$1.00 for the second half-hour, and \$1.00 for each hour thereafter, up to a maximum of \$10.00 per day.

The City had approximately 4,600 metered spaces as of January 2013. Generally, meter rates are on a \$1.00 per hour basis. Time limits on these meters range from 30 minutes to 10 hours, with the predominant time limit being 2 hours.

There are also a number of private off-street parking garages and lots located in the City which may, to some extent, compete with the Parking Facilities of the University. Most of these facilities serve the parking needs of the office workers and visitors within a particular building, and accordingly have few spaces available for daily parkers. Some of the more prominent garages and lots in the downtown Columbia area are set forth below:

Assembly Street (at Taylor Street). This facility is nine blocks from the heart of the Columbia Campus. This facility currently is leased to a private entity.

Wilbur Smith Tower. This facility is four blocks from the heart of the Columbia Campus and has 565 total spaces, of which 167 are under monthly contract and 66 are reserved for visitors. Daily rates are \$1.25 for the first half hour and \$1.00 per each additional hour up to a maximum of \$7.00 per day; monthly rates are \$50.00 for open spaces and \$65.00 for reserved spaces. The hours of operation are 7:00 a.m. to 6:30 p.m., Monday through Friday.

Bank of America Plaza. This facility is twelve blocks from the heart of the Columbia Campus. 990 total spaces, of which 728 are under monthly contract. Daily rates are \$1.00 per hour up to a maximum of \$8.00 per day; the monthly rate is \$69.59. The hours of operation are 8:00 a.m. to 6:00 p.m., Monday through Friday.

Keenan Garage. This facility is five blocks from the heart of the Columbia Campus and has 843 spaces under monthly contract and 36 visitor spaces. A portion of the spaces are leased to the employees of the Lady Street Branch of the United States Post Office. Daily rates are \$1.00 per hour up to a maximum of \$8.00 per day; the monthly rate is \$60.00. The hours of operation are 10:00 a.m. to 6:00 p.m., Monday through Friday.

*Jefferson Square Garage.* This facility is eleven blocks from the heart of the Columbia Campus and has approximately 500 total spaces. Monthly Rates are \$55.00/25.00/15.00, depending upon location in the garage. The hours of operation are 8:30 a.m. to 5:30 p.m., Monday through Friday.

Meridian Parking Garage. This facility is seven blocks from the heart of the Columbia Campus and has approximately 950 total spaces. Daily rates are \$1.25 per hour up to a maximum of \$10.00 per day; monthly rates are \$150/115/85/50, depending upon location in the garage. The hours of operation are 7:00 a.m. to 7:00 p.m., Monday through Friday.

# **Bookstore – Upstate Campus**

	2009-10	2009-10		2010-11		2011-12		2012-13		2013-14
REVENUE										
Sale of Supplies	\$ 323,	723	\$	416,874	\$	412,857	\$	499,619	\$	342,888
Miscellaneous Revenue	13,	373		11,237		7,945		9,980		139,985
Sale of Textbooks	2,604,	097		2,290,957		2,224,836		2,085,013		2,039,990
Interest Earned	29,	713		19,968		15,107		14,065		10,041
TOTAL REVENUE	2,970,	906		2,739,036		2,660,745		2,608,677		2,532,904
<u>EXPENDITURES</u>										
Cost of Good Sold	2,159,88	5.00	1	,923,326.00		1,770,042.00		1,979,072.00		1,778,050.02
Personnel cost	275,	379		286,044		273,323		282,585		285,352
Equipment for HEC		0		0		0		0		0
Other Expenses	113,	655		164,468		149,734		135,611		84,874
TOTAL EXPENDITURES	2,548,	919	2,373,838		2,193,099		2,397,268		2,148,277	
Net Income For Fiscal Year	421,	987		365,198		467,646		211,409		384,627
Percent of Total Revenue		0		0		0		0		0
MANDATORY TRANSFERS										
Bond Payment	313,	286		313,562		313,732		313,388		313,851
Transfer in	(3,	313)		1,540		0		0		(32,413)
University Programs ('R" Funds)	105,	000		0		0		0		98,900
TOTAL MANDATORY TRANSFERS	414,	973		315,102		313,732		313,388		380,338
Net Increase/(Decrease) in Fund Balance	7,	014		50,096		153,914		(101,979)		4,289
Year End Fund Balance	\$ 1,793,	651	\$	1,843,747	\$	1,997,661	\$	1,895,682	\$	1,899,971

# Historical Net Revenues of the Facilities and Subsidies, and Debt Service Coverage Ratio

The following table sets forth the historical Net Revenues of the Facilities and Subsidies (excluding Athletics Department), as well as debt service coverage on the outstanding bonds for the Fiscal Years indicated.

# Fiscal Year Ended June 30

	* RESTATED								
	2009-10		2010-11	2011-12	20112-3	2013-14			
Revenues	\$ 48,666,777	\$	49,344,961	\$ 53,705,974	\$ 54,710,947	\$ 58,007,795			
O&M Expenses	29,582,375		29,438,192	30,519,772	31,894,501	33,585,982			
Net Revenues	19,084,402		19,906,769	23,186,202	22,816,446	24,421,813			
Subsidies (1)	55,800		55,800	55,800	55,800	-			
Total Net Revenues And Subsidies	19,140,202		19,962,569	23,242,002	22,872,246	24,421,813			
Total Debt Service	\$ 14,572,282	\$	16,295,985	\$ 16,375,726	\$ 15,899,219	\$ 18,139,031			
Coverage Ratio w/Subsidies	1.31		1.22	1.42	1.44	1.35			
Coverage Ratio w/o Subsidies	1.31		1.22	1.42	1.44	1.35			

<sup>(1)</sup> Subsidies received from the United States Department of Housing and Urban Development under the College Housing Programs

<sup>\*</sup> Operating expenditures for Fiscal Year 2012 where restated due to a post-close correction in operating expenditures.

# Athletics Facilities Revenue Bonds

# Revenues and Expenditures Summary

Note) During the 2012 Fiscal Year, the Athletics Department conformed their financial reporting to NCAA standards, resulting in a change from a Statement of Revenues, Expenditures, and Transfers to a Statement of Net Revenues. In order to present a historical perspective in as comparative a manner as possible, both schedules are presented below and on the following page for the respective years, with the 2010-11 Fiscal Year presented in both formats.

#### STATEMENT OF REVENUES, EXPENDITURES AND TRANSFERS

DEVENITES	_	2009-10		2010-11		
REVENUES Student Athletic Food	ф	0.446.000	ው	2 240 275		
Student Athletic Fees Sales, Services and Auxiliary Enterprises	\$	2,146,293	\$	2,248,275		
Admission <sup>(1)</sup> and Guarantees		10 000 444		10 762 502		
Admission** and Guarantees Guarantees		18,800,414 206,000		19,763,502 328,500		
Gamecock Club		12,599,843		11,870,506		
Investment Income		743,530		663,022		
Endowment Income		131,633		292,280		
Premium Seating		4,011,510		4,161,946		
Southeastern Conference Share		18,425,859		21,345,623		
Gifts <sup>(2)</sup>		•				
Other <sup>(3)</sup>		6,691,928		6,809,081		
		10,651,673		11,464,846		
Colonial Center (Non Athletic Events)		5,470,510		5,061,972		
TOTAL REVENUES		79,879,193		84,009,553		
EVENDITUDES						
<u>EXPENDITURES</u> Personnel		19,532,341		26,714,011		
Grants (Scholarships)		8,765,179		8,468,686		
Team Travel		4,048,471		4,752,702		
General Travel		392,249		417,060		
Recruiting		920,208		859,063		
Game Services		3,496,838		6,347,624		
Other Services		8,793,175		5,615,635		
Supplies and Uniforms		4,180,096		2,222,722		
General Administrative, Supplies and Services		6,408,515		7,974,699		
Guarantees		1,811,278		2,571,236		
Colonial Center (Non Athletic Events)		4,621,368		4,567,118		
TOTAL EXPENDITURES		62,969,718		70,510,556		
TOTAL EXITENSITIONES		02,000,710		70,010,000		
EXCESS REVENUES OVER EXPENDITURES		16,909,475		13,498,997		
TRANSFERS TO THE UNIVERSITY						
University General Scholarships		1,341,319		1,646,380		
University Band & Other Support		988,225		1,826,254		
Debt Service <sup>(4)</sup>		2,750,000		4,600,000		
Capital Projects		9,784,686		4,515,463		
Other Transfers		461,082		(156,707)		
TOTAL TRANSFERS		15,325,312		12,431,390		
		,		,,		
EXCESS (DEFICIENCY) OF REVENUES OVER	2					
EXPENDITURES AND TRANSFERS		1,584,163		1,067,607		
NET ASSETS, BEG OF YEAR - RESTATED				18,111,629		
NET ASSETS, END OF YEAR	\$	10,860,961	\$	19,179,236		

Note) Definitions of the numbered footnotes are on the following page.

#### **STATEMENT OF NET REVENUES**

		2010-11	- :	2011-12		2012-13		2013-14
REVENUES								
Admissions/Ticket Sales <sup>(1)</sup>	\$	19,763,502	\$ :	20,049,785	\$	20,086,354	\$	21,346,746
Student Athletic Fees		2,248,275		2,338,268		2,537,697		2,592,673
Guarantees		328,500		303,500		256,500		302,500
Contributions		24,412,099		25,165,877		25,887,641		30,203,751
Comp.& Benefits-3rd Party		3,253,500		4,165,125		5,412,250		5,750,000
Direct Institutional Support								3,039,303
NCAA/ Conference (SEC) Distribution		21,345,623		22,345,352		22,349,976		22,903,539
Broadcast, TV, Radio Internet		1,761,500		1,282,375		493,457		260,000
Program, Concession, Novelty, Parking (Aux. Svcs)		3,554,280		3,625,654		4,268,988		4,162,143
Royalties, Licensing, Adv. Sponsor.		3,068,422		3,578,562		4,107,225		4,267,844
Sports Camp Revenues		96,598		13,341		188,054		31,049
Endowment and Investment Inc		955,302		695,287		1,040,975		405,198
Other Operating		3,221,952		4,045,229		3,855,305		3,354,733
TOTAL REVENUES		84,009,553	\$	87,608,355		90,484,422		98,619,479
EXPENDITURES								
Personnel		26,714,011		31,025,737		31,918,773		35,887,161
Athletics Student Aid - Grants (Scholarships)		8,468,686		8,836,380		9,062,390		12,430,711
Team Travel		4,752,703		5,022,449		5,600,232		6,162,410
Recruiting		859,063		950,180		1,103,215		1,198,126
Game Services		6,347,624		6,103,197		5,243,957		5,532,120
Equipment, Uniforms and Supplies		2,222,722		2,555,524		3,078,835		3,182,187
Fund Raising, Mktg. & Promotion		2,275,158		2,490,191		2,561,672		3,581,317
Sports Camp Exp.		100,887		89,213		141,624		97,637
Direct Facilities and Administ. Support		6,924,522		7,759,135		6,639,878		7,171,358
Spirit Groups		281,246		597,844		360,833		326,968
Med. Exp. And Insurance		1,069,365		1,105,995		907,314		931,642
Memberships and Dues		73,933		86,382		64,115		86,168
Other Services		7,849,400		8,739,882		8,385,878		8,450,043
Guarantees		2,571,236		2,240,439		2,084,389		1,587,843
TOTAL EXPENDITURES		70,510,556		77,602,548		77,153,105		86,625,691
NET DEVENUES								
NET REVENUES		13,498,997		10,005,807		13,331,317		11,993,788
TRANSFERS TO THE UNIVERSITY								
University General Scholarships		1,646,380		1,326,260		846,285		2,311,009
University Band & Other Support(net)		1,669,547		2,216,744		1,969,263		2,380,140
Debt Service <sup>(4)</sup>		4,600,000		3,725,000		2,650,000		750,000
Capital Projects		4,515,463		2,272,448		7,497,260		6,332,249
Total Transfers		12,431,390		9,540,452		12,962,809		11,773,398
EXCESS (DEFICIENCY) OF REVENUES OVER								
EXPENDITURES AND TRANSFERS		1,067,607		465,355		368,508		220,390
NET ASSETS DEC OF VEAD		19 111 620		10 170 226		10 6/4 504		20 012 000
NET ASSETS, BEG OF YEAR - NET ASSETS, END OF YEAR		18,111,629 19,179,236		19,179,236 19,644,591	\$	19,644,591 20,013,099	\$	20,013,099 20,233,489
NEI AGGETG, END OF TEAR	φ	13,113,230	φ	19,044,091	φ	20,013,099	Φ	20,233,469

<sup>(1)</sup> Excludes Admissions Fees.

<sup>(2)</sup> Generally consists of YES Donations and other miscellaneous gifts.

<sup>(3)</sup> Generally consists of radio and television rights, programs/souvenirs/concessions, royalties, space rentals, post-season events and other miscellaneous revenues.

<sup>(4)</sup> Represents discretionary transfers to the Debt Service Fund to pay a portion of principal due on the Stadium BANS and all predecessor bond anticipation notes (see "- Debt Service Fund - Historical Receipts and Expenditures" under this heading and "DEBT STRUCTURE OF THE UNIVERSITY - Stadium BANs"). The 2007-08 amount includes the retirement of existing BANs.

## Football Summary

Set forth below is the University football team's won-loss record (including post-season bowl games) for the past ten seasons:

	Record		Record
Year	(wins-losses)	Year	(wins-losses)
2014	7 - 6	2009	7 - 6
2013	11 - 2	2008	7 - 6
2012	11 - 2	2007	6 - 6
2011	11 - 2	2006	8 - 5
2010	9 - 5	2005	7 - 5

#### Future Football Home Games

Set forth below are the planned number of home games for the next five seasons:

Year	HomeGames
2014	7
2015	7
2016	7
2017	7
2018	7

#### Football Tickets and Attendance

Set forth in the following table are the ticket prices, number of season tickets purchased, total home attendance, average student attendance, and average home attendance for football games for the past ten seasons:

				Total	Average Student	Average			
CalendarYear	Home Games	Ticket Prices (1)	Season Tickets	Attendance (2)	Attendance (3)	Attendance			
2014	7	\$365/ \$25-\$75	54,005	569,664	8,666	81,381			
2013	7	\$365/ \$25-\$70	51,967	576,805	9,016	82,401			
2012	7	\$320/ \$30-\$80	49,041	560,008	9,141	80,001			
2011	7	\$320/ \$25-\$66	46,233	553,915	9,665	79,131			
2010	7	\$320/ \$35-\$55	44,602	536,975	8,678	76,711			
2009	7	\$320/ \$35-\$60	47,851	504,989	7,693	72,141			
2008	7	\$320/ \$35-\$55	59,619	532,437	8,041	76,062			
2007	7	\$320/ \$35-\$60	60,208	542,143	9,051	77,449			
2006	7	\$280/ \$35-\$45	62,232	544,675	9,289	77,811			
2005	7	\$210/ \$25-\$40	62,274	559,071	9,078	79,867			
Source: Athletics Department									

<sup>(1)</sup> Non-student prices. Includes Admission Fee, State admissions taxes, an \$8.00 Bond fee for 2013 and after, \$3.00 bond seat assessment and, for the Clemson University and University of Georgia games, a \$10.00 academic scholarship fee (none of which constitute Revenues of the Athletics Department).

In addition, the rules of the NCAA and the SEC provide that certain complimentary tickets may be distributed.

Amounts reflected are grouped by season ticket price followed by ranges in individual game prices as set for each season.

<sup>(2)</sup> Includes students who do not pay the Admissions Fee.

<sup>(3)</sup> A student athletic activity fee is charged to students as a part of tuition and fees. This fee, which currently is \$52.00 per semester, is allocated to the Athletics Department as revenues for allowing student access to athletic events in lieu of ticket charges.

### Basketball Summary

Set forth below is the University Men's Basketball team's won-loss record (including post-season games) for the past ten seasons:

	Record		Record
Year	(wins-losses)	Year	(wins-losses)
2014	14 - 20	2009	22 - 10
2013	14 - 18	2007-08	14 - 18
2012	10 - 21	2006-07	14 - 16
2011	14 - 16	2005-06*	18 - 15
2010	15 - 16	2004-05*	20 - 13
		*NIT Champions	

#### Men's Basketball Tickets and Attendance

Set forth in the following table are the ticket prices, number of season tickets purchased, average home attendance and total home attendance for men's basketball games for the past ten seasons:

				Average Attendance	
Year	Home Games(1)	Ticket Prices(2)	SeasonTickets	Per Game(3)	Total Attendance
2014	16	\$20/\$14	6,691	10,074	161,177
2013	18	\$18/\$15	6,144	8,603	154,858
2012	18	\$18/\$15	5,748	8,868	159,624
2011	17	\$18/\$15	7,201	9,756	165,844
2010	16	\$18/\$15	8,117	11,994	191,905
2009	18	\$18/\$15/\$12	7,192	12,028	216,499
2008	17	\$18/\$15/\$12	7,937	6,257	106,365
2007	17	\$18/\$15/\$12	8,751	6,475	110,090
2006	16	\$18/\$15/\$12	9,491	9,091	145,451
2005	20	\$17	9,357	9,964	199,269

Source: Athletics Department

<sup>(1)</sup> Excludes exhibition games.

<sup>(2)</sup> Non-student prices. Ticket charge for exhibition games is \$5.00. The rules of the SEC and the NCAA provide that certain complimentary tickets may be distributed.

<sup>(3)</sup> A student athletic fee is charged as a part of tuition and fees. This fee, which is currently \$52.00 per semester, is allocated to the Athletic Department as revenues for allowing student access to athletic events in lieu of ticket charges.

### Southeastern Conference Distributions

The following table sets forth Southeastern Conference revenues received by the University for the respective sports for the past ten years.

FiscalYear	Football		Basketball	Other	Total		
2014	\$	13,996,854	\$ 5,066,479	\$ 1,990,575	\$	21,053,908	
2013		13,348,266	4,999,688	2,473,186		20,821,140	
2012		13,804,946	5,104,920	1,278,911		20,188,777	
2011		13,447,256	4,984,506	1,158,681		19,590,443	
2010		12,710,904	4,842,889	872,066		18,425,859	
2009		7,343,308	3,341,338	1,770,684		12,455,330	
2008		7,839,310	3,115,511	606,388		11,561,209	
2007		7,576,070	3,042,249	463,670		11,081,989	
2006		7,126,557	2,816,385	536,327		10,479,269	
2005		5,817,408	2,654,221	489,503		8,961,132	

# Admissions and Special Student Fee Receipts

The following table sets forth revenues received by the University from imposition of the Admissions Fee and the Special Student Fee for Athletic Debt Service for the past ten years.

 Fiscal Year	Fee	Student Fee	Total
2014	\$ 4,072,001	\$ 1,691,154	\$ 5,763,155
2013	1,694,772	1,585,049	3,279,821
2012	1,708,602	1,550,886	3,259,488
2011	1,754,229	1,491,191	3,245,420
2010	1,803,288	1,497,605	3,300,893
2009	2,060,479	1,391,449	3,451,928
2008	2,024,374	1,315,867	3,340,241
2007	2,085,553	1,291,238	3,376,791
2006	2,114,703	765,609	2,880,312
2005	1,997,196	735,954	2,733,150

# Historical Net Revenues of the Athletics Department, and Debt Service Coverage Ratio

The following table sets forth the historical Net Revenues of the Athletic Facilities (excluding other University Facilities and Subsidies) and the gross receipts from the imposition of an Admissions Fee and Special Student Fee, as well as debt service coverage on the outstanding bonds for the Fiscal Years indicated.

	Fiscal Year Ended June 30									
		2009-10	2010-11		2011-12			2012-13		2013-14
Net Revenues Available for Debt Service	\$	16,909,475	\$	\$13,498,997	\$	7,980,741	\$	10,873,426	\$	9,605,749
Special Student Fee		1,497,605		1,491,191		1,550,886		1,585,049		1,691,154
Admissions Fee		1,803,288		1,754,229		1,708,602		1,694,772		4,072,001
Interest Earnings and Miscellaneous		361,903		277,430		261,505		213,804		161,074
Funds Available for Debt Service		20,572,271		17,021,847		11,501,734		14,367,051		15,529,978
Debt Service										
Principal <sup>(1)</sup>	\$	2,955,000	\$	1,920,000	\$	2,195,000	\$	2,535,000	\$	2,665,000
Interest and Other		2,894,392		4,582,342		5,472,231		5,790,570		5,644,280
Total Debt Service		5,849,392		6,502,342		7,667,231		8,325,570		8,309,280
Coverage Ratio		3.52		2.62		1.50		1.73		1.87

<sup>(1)</sup> Principal payments include the servicing of the outstanding Bonds and the net annual principal reduction of outstanding bond anticipation notes.

# Special Higher Education Revenue Bonds

# **Historical Collection of Pledged Revenues**

Set forth below is a five year history of the Revenues and Additional Funds pledged under the Resolution to the Special Higher Education Revenue Bonds.

	Fiscal Year Ended June 30								
		2009-10		2010-11		2011-12	2012-13		2013-14
REVENUES									
Federal Grants and Contracts	\$	21,424,088	\$	24,877,065	\$	23,916,286	\$ 20,751,436	\$	22,640,258
State Grants and Contracts		847,996		898,266		607,913	801,035		407,015
Local Grants and Contracts		182,500		321,153		388,477	401,254		310,446
Non-Governmental Grants & Contracts		2,756,971		2,523,963		15,009,437	11,172,007		14,118,536
Private Gifts, Grants & Contracts		34,256,115		27,143,319		27,575,283	31,322,969		33,151,508
Rental Income		2,379,461		2,661,157		2,927,291	 2,835,206		2,933,911
Total Revenues		61,847,131		58,424,923		70,424,687	67,283,907		73,561,674
ADDITIONAL FUNDS									
Student Fees and Tuition <sup>(1)</sup>		469,787,079		520,996,243		552,920,843	584,593,734		625,370,035
State Appropriations		158,657,742		122,678,755		117,145,340	128,630,225		135,812,763
Endowment Income		2,395,084		1,767,971		1,605,559	1,445,297		1,463,297
Interest Income		5,247,299		2,089,580		2,033,038	1,342,994		1,483,251
Sales & Services of Educational & Other Activities		22,375,054		23,954,376		24,327,008	24,937,170		27,320,081
Sales and Services of Aux. Enterprises		115,409,164		120,369,939		129,178,455	131,948,493		135,188,694
Telephone Income		1,026,482		1,006,211		1,086,042	1,057,951		1,042,073
Royalty Income		9,392		2,310,543		15,959	19,682		48,160
Other Fees		4,347,731		4,344,563		4,258,867	4,286,986		5,070,895
Other Sources		4,352,119		6,549,099		5,522,104	5,518,686		1,704,298
Total Available Funds and Academic Fees Excluding Revenues or Otherwise Restricted Revenues		783,607,146		806,067,280		838,093,215	883,781,218		934,503,547
Less State Appropriations		(158,657,742)		(122,678,755)		(117,145,340)	(128,630,225)		(135,812,763)
Less Parking Revenues		(6,366,537)		(6,913,085)		(7,030,119)	(7,521,350)		(8,135,840)
Less Housing Revenues		(38,922,765)		(39,692,840)		(44,014,509)	(44,349,342)		(47,325,655)
Less Bookstore Revenues		(2,970,906)		(2,739,036)		(2,660,745)	(2,608,677)		(2,532,904)
Less Athletic Revenues		(79,879,193)		(84,009,553)		(87,608,352)	(90,484,422)		(95,580,176)
Total Additional Funds		496,810,003		550,034,011		579,634,150	610,187,202		645,116,209

<sup>(1)</sup> Net of tuition pledged for debt service on State Institution Bonds. See "Debt Structure of University—Outstanding Debt."

Set forth below is a five year history of Pledged Revenues pledged under the Resolution to the Special Higher Education Revenue Bonds.

		Fisca	I Ye	ar Ended Jun	e 30	)	
	 2009-10	2010-11		2011-12		2012-13	2013-14
Revenues	\$ 61,847,131	\$ 58,424,923	\$	70,424,687	\$	67,283,907	\$ 73,561,674
Additional Funds	 496,810,003	550,034,011		579,634,150		610,187,202	645,116,209
PLEDGED REVENUES	558,657,134	608,458,934		650,058,837		677,471,109	718,677,883

# The University

# **History**

The University is the 25<sup>th</sup> oldest institution of higher education in the nation and the first to be fully supported by any state. Founded in 1801, it opened its doors in 1805. The University is the largest teaching and research institution of higher education in South Carolina, with eight campuses enrolling more than 45,000 students. It is expanding academically and physically to meet the challenges of the times and to better perform its function of service to the citizens of the State and nation. The University has a prime influence on the economic and social growth of the State and region.

The University's central campus is located in downtown Columbia within two blocks of the State Capitol. Midway between New York and Miami on US 1 (with Interstate 20, Interstate 26, Interstate 77, and many other federal highways intersecting there), Columbia has twice been designated an "All-America City" in national competition. With a population of over 500,000 in the Columbia metropolitan area, Columbia lies almost at the geographical center of the State. Major airlines offer jet service only 15 minutes from the University's Columbia campus. A widespread system of modern highways brings the Columbia campus of the University within a three-hour drive of any point in South Carolina.

## **Organization and Administration**

The University is governed by a Board of Trustees composed of three *ex officio* members – the Governor of the State (or their designee), the State Superintendent of Education, and the President of the University of South Carolina Alumni Association – and seventeen other members, including one member from each of the sixteen judicial circuits elected by the general vote of the State General Assembly, and one at-large member appointed by the Governor. The administrative structure includes: president; provost; vice presidents; chancellors; and deans of each of the schools, colleges, and regional campuses.

The following sets forth the members of the Board of Trustees elected by the South Carolina General Assembly.

Name	Term Expires	Residence
Eugene P. Warr, Jr., Chairman	6/30/2016	Lamar
John C. Von Lehe, Jr. Vice Chairman	6/30/2018	Mt. Pleasant
Miles Loadholt, Chairman Emeritus	6/30/2016	Barnwell
Chuck Allen	6/30/2016	Anderson
J. Egerton Burroughs	6/30/2016	Conway
A.C. "Bubba" Fennell, III	6/30/2016	Greenwood
C. Edward Floyd	6/30/2018	Florence
William C. Hubbard	6/30/2018	Columbia
William W. Jones, Jr.	6/30/2016	Bluffton
Toney J. Lister	6/30/2018	Spartanburg
Hubert F. "Hugh" Mobley	6/30/2016	Lancaster
Leah B. Moody	6/30/2016	Rock Hill
C. Dorn Smith, III	6/30/2018	Lake City
Thad Westbrook	6/30/2018	Lexington
Mack I. Whittle, Jr.	6/30/2018	Greenville
Charles H. Williams	6/30/2018	Orangeburg

The following are the appointed and ex officio members of the Board of Trustees:

- Mark W. Buyck, Jr., Representing The Honorable Nikki R. Haley, Governor and Ex Officio Chairman
- Thomas C. Cofield, Gubernatorial Appointee
- Molly Spearman, State Superintendent of Education
- Paula Harper Bethea, President, University of South Carolina Alumni Association

The following are the Executive Officers of the University:

- Dr. Harris Pastides, President
- Dr. Michael D. Amiridis, Vice President for Academic Affairs and Provost
- Leslie Brunelli, Vice President for Finance and Chief Financial Officer
- Chris Byrd, Vice President for Human Resources
- Dr. Susan Elkins, Palmetto College Chancellor
- Dr. William F. Hogue, Vice President for Information Technology and Chief Information Officer
- Jancy Houck, Vice President for Development & Alumni Relations
- Derek Huggins, Vice President for Facilities and Transportation
- Dr. Sandra J. Jordan, USC Aiken Chancellor
- Pat Lardner, University Treasurer
- Dr. Tom Moore, USC Upstate Chancellor
- Dr. Prakash Nagarkatti, Vice President for Research
- Walter H. Parham, Esquire, General Counsel
- Dr. Dennis A. Pruitt, Sr., Vice President for Student Affairs, Vice Provost for Academic Support, and Dean of Students
- Amy E. Stone, Secretary, Board of Trustees, University Secretary
- Ray Tanner, Director of Athletics
- Dr. Jane T. Upshaw, USC Beaufort Chancellor
- Edward L. Walton, Senior Vice President for Administration and Chief Operating Officer

The President of the University is the chief executive and administrative officer appointed by the Board of Trustees.

Set forth below is selected biographical information relating to the current President and other Executive Officers referred to above.

<u>Dr. Harris Pastides, President, age 60.</u> Dr. Pastides became president on August 1, 2008. Before joining the University of South Carolina, Dr. Pastides served as a professor of epidemiology and chairman of the Department of Biostatistics and Epidemiology at the University of Massachusetts at Amherst. He received his Master's of Public Health and his Ph.D. in Epidemiology from Yale University. Dr. Pastides served as dean of the University's Arnold School of Public Health from 1998-2003. He was named Vice President for Research and Health Sciences at the University of South Carolina in 2003. In that role he was charged with achieving major growth in federal and industrially sponsored research. Dr. Pastides managed the university's research budget and directed investments toward faculty hiring, enhancing research infrastructure, and developing the *Innovista* research and innovation district. In his economic development role, Dr. Pastides was the University's chief contact with business, industry, and the state's Department of Commerce.

<u>Dr. Michael D. Amiridis, Vice President for Academic Affairs and Provost, age 52.</u> Dr. Amiridis received his Ph.D. in Chemical Engineering from the University of Wisconsin-Madison in 1991, and joined the University of South Carolina as an Assistant Professor in 1994 after working for three years for W. R. Grace & Company. He was promoted through the academic ranks, became Department Chair in 2002, Dean of the College of Engineering and Computing in 2006 and Provost in August 2009. Under Amiridis' leadership the College of Engineering and Computing at USC grew substantially in terms of students, faculty, competitive research grants and doctoral degrees granted. The College also created aggressive outreach and retention programs, as well as bridging programs with several other institutions in the USC and the South Carolina Technical College systems. Prior to his deanship, Dr. Amiridis contributed significantly – both as a faculty member and a Department Chair – to the growth of the

Department of Chemical Engineering, which has been ranked by National Science Foundation in the top 20 chemical engineering departments in the nation in terms of research expenditures for the last decade.

Leslie Brunelli, Vice President for Finance and Chief Financial Officer, age 46. Leslie Brunelli was named Vice President for Finance and Chief Financial Officer on February 21, 2014. Ms. Brunelli coordinates the day-to-day and long-term planning of the financial operations of the University system including overseeing the compilation of financial and budget reporting. In this role, she is responsible for perfecting and implementing University finance policies and procedures from an institutional perspective and for coordinating the institutional mission and plans into operational reality. Ms. Brunelli has 18 years of experience in higher education previously serving as Associate Vice President for Finance, University Budget Director and also the Vice Chancellor for Finance and Operations at the USC Beaufort campus. Ms. Brunelli is a Phi Beta Kappa graduate of the University of South Carolina with a bachelor's degree in Philosophy and she also received a Master of Business Administration from the University.

<u>Chris Byrd, Vice President for Human Resources, age 55.</u> Mr. Byrd joined the University in October 2007 and was appointed to the Vice President position in February 2011. Mr. Byrd was named to this position after several years in an administrative leadership position at the University and over 20 years in a management role with the State of South Carolina's central human resources organization. Mr. Byrd received both his B.S. in Financial Management and his M.Ed. in Personnel Services from Clemson University.

<u>Dr. Susan Elkins, Palmetto College Chancellor, age 58.</u> Dr. Susan Elkins was named Chancellor of the University of South Carolina Palmetto College in February 2013. Dr. Elkins previously served as Vice President of Extended Programs and Regional Development and Dean of the College of Interdisciplinary Studies at Tennessee Technological University (TTU). She holds bachelor's and master's degrees in Education from TTU and completed her doctoral work in Educational Leadership with an emphasis in Higher Education Administration at Vanderbilt University. Her publications and numerous presentations have focused on leadership, continuing higher education, and student success issues such as retention and dropout prevention. Elkins has spent her career of over 35 years focusing on student access and success issues in K-12 and higher education, coupled with internal and external partnerships involving P-16 education, business/industry, and government.

<u>Dr. William F. Hogue, Vice President for Information Technology and Chief Information Officer, age 63.</u> Dr. Hogue obtained his B.A. and M.Ed. degrees from the University of South Carolina and the Ed.D. degree from Harvard University. Dr. Hogue was named to this position in September 2000 after serving as Director of IT Support at Massachusetts Institute of Technology. He also served in various capacities at Vanderbilt University and the University of Wisconsin-Eau Claire.

Jancy Houck, Vice President for Development & Alumni Relations, age 62. Ms. Houck joined the University in September, 2013. Since 2006, Houck has served as Yale University's associate vice president for development and director of medical development. At Yale, she managed development and alumni affairs programs for the schools of medicine, public health and nursing, playing a central role in university's YaleTomorrow \$3.5 billion capital campaign. Under her leadership, she raised more than \$800 million for the three schools for the campaign, which exceeded its goal, raising \$3.88 billion. A native of Albany, N.Y., Houck is a graduate of SUNY Albany with bachelor's and master's degrees in rhetoric and communication.

<u>Derrick Huggins, Vice President for Facilities and Transportation, age 48.</u> Mr. Huggins was appointed Vice President in February of 2014. In this position, he is responsible for facilities operations, maintenance and construction projects as well as parking and transportation operations. Prior to this position, he served as Associate Vice President for Vehicle Management/Parking Services, and Director of Transportation. In addition, he has served in various other capacities throughout the university with over 20 years of experience in higher education; Mr. Huggins holds a B.S. degree from University of South Carolina.

<u>Dr. Sandra J. Jordan, USC Aiken Chancellor, age 57.</u> Dr. Sandra J. Jordan became the fourth Chancellor of the University of South Carolina Aiken on July 1, 2012 and, as Chancellor, serves as the chief executive officer and principal spokesperson for the University. Over the past 30 years, Dr. Jordan has served in a number of leadership positions at universities, including Department Chair, Dean, Vice Provost, and Provost before becoming Chancellor. Dr. Jordan received her Doctorate (Ph.D.) and Master of Arts degree in the History of Art from the University of Georgia. Dr. Jordan attended the Management Development Program at Harvard University's Institute for Higher Education; the 21st Century Leadership Institute sponsored by ALIA and AASCU, and was a summer fellow at Vanderbilt University's Institute for Higher Education Management. Through her career, she has worked extensively to expand international educational partnerships by negotiating agreements and building alliances with universities in Malaysia, Indonesia, Japan, China, Thailand, Bahrain, Jordan, Korea, Taiwan, Great Britain, the Caribbean, and India.

<u>Pat Lardner, Treasurer, age 50.</u> Mr. Lardner was named University Treasurer on November 1, 2014. Mr. Lardner has 28 years of experience in the Administration and Finance division at the University of South Carolina to include experience in the Bursar's, Payroll offices and was University Controller for seven years. Mr. Lardner is a graduate of the University of South Carolina with a bachelor's degree in Accounting.

<u>Dr. Tom Moore, USC Upstate Chancellor, age 63.</u> Dr. Moore became Chancellor on August 1, 2011. Prior to coming to USC Upstate, Dr. Moore served as vice president for academic affairs and dean of the faculty at Winthrop University. Dr. Moore earned his bachelor's degree in chemistry from Huntingdon College in Montgomery, Alabama, and his doctorate in inorganic chemistry from the University of South Carolina. He has attended professional development programs at Harvard, Yale and Northwestern universities. Dr. Moore has also held positions at Georgia Southern College and Birmingham-Southern College.

<u>Dr. Prakash Nagarkatti, Vice President for Research, age 62.</u> Dr. Nagarkatti joined the University in 2005 and was named Vice President for Research in 2011. He also serves as Carolina Distinguished Professor, and Director of the NIH Center of Research Excellence in Inflammatory and Autoimmune Diseases. From 2005-2011, he served as Associate Dean at the School of Medicine. His research has been continuously supported by numerous grants from NIH, NSF/EPA, and American Cancer Society, totaling more than \$20 million. Dr. Nagarkatti has published over 160 scientific papers and book chapters and has trained over 28 graduate students, 16 post-doctoral fellows and 17 junior faculty. He has chaired and served as a member on numerous NIH Review Panels. Dr. Nagarkatti is a Fellow of the American Association for the Advancement of Science.

<u>Walter H. Parham, Esquire, General Counsel, age 58.</u> Mr. Parham graduated from the University of South Carolina with B.A. and Juris Doctor degrees. He came to the University in November 1988 as Associate General Counsel and became General Counsel in 1991. Prior to that time he served as the Greenville County (South Carolina) Attorney.

<u>Dr. Dennis A. Pruitt, Sr., Vice President for Student Affairs, Vice Provost for Academic Support, and Dean of Students, age 64.</u> Dr. Pruitt obtained a B.A. degree from Armstrong State College, a M.Ed. degree from West Georgia College, and a Ph.D. degree from the University of South Carolina. Dr. Pruitt has served the University in various capacities since 1980, including Director of the Russell House University Union and Acting Dean of Student Affairs.

Amy E. Stone, Secretary, Board of Trustees, University Secretary, age 64. Ms. Stone assumed this role effective January 1, 2012. Prior to her current role, she was Interim Executive Director of the Carolina Alumni Association. She holds both a BA and Masters in Education from the University of South Carolina. She spent over 25 years in the Development area for schools and non-profits. Ms. Stone served on the University's Board of Trustees from 2008 through 2010 while also serving as the President of the Carolina Alumni Association.

Ray Tanner, Director of Athletics, age 56. Mr. Tanner began his duties as Athletics Director on Aug. 2, 2012. Prior to being appointed athletics director, Tanner completed 16 years as the head baseball coach establishing one of the premier programs in college baseball. He led the Garnet & Black to two NCAA Division I Baseball Championships in 2010 and 2011. He posted a 738-316 record with a .700 winning percentage, second highest all-time among SEC coaches. Tanner has a bachelor of science degree in recreational administration from NC State (1980) and a master's of public affairs, public administration (1983).

Dr. Jane T. Upshaw, USC Beaufort Chancellor, age 68. Dr. Upshaw was appointed Chancellor in December 2002, becoming the first woman to head a senior campus in the USC system. She obtained a Bachelor of Science and Master of Science degrees in mathematics at Auburn University and a Ph.D. in Mathematics Education at the University of South Carolina. Prior to joining the administration, she taught mathematics at a private academy, and served as an adjunct professor of mathematics. Prior to being named Chancellor, she served as Director of Development and then Dean of the university. Since becoming Dean, she has led the university's successful quest for baccalaureate status, directed the construction of a second campus in Beaufort County, and earned a host of educational, professional and civic awards.

Edward L. Walton, Senior Vice President for Administration and Chief Operating Officer, age 54. Mr. Walton was named Senior Vice President for Administration and Chief Operating Officer on March 1, 2014. Prior to that, he served as Chief Financial Officer since March 1, 2011. Mr. Walton joined the University of South Carolina in 1997. With over 20 years of experience in finance, accounting, and auditing, Mr. Walton has spent the past 15 years in positions of increasing responsibilities across a wide spectrum of USC. His service in various financial positions at the University include: Director of Contract and Grant Accounting; Chief Financial Officer of the University of South Carolina Research Foundation; Chief Financial Officer for Health Sciences South Carolina, Chief Research Administrator, and Associate Provost for Finance and Administration. Prior to joining the University he served as Audit Supervisor in the State Auditor's Office. Mr. Walton graduated Summa Cum Laude with a BA in Accounting from Saint Leo College and is a Certified Public Accountant.

# The Schools and Colleges

The University consists of the following schools and colleges:

Arnold School of Public Health College of Social Work

College of Arts and Sciences Graduate School

College of Education School of Law

College of Engineering and Computing School of Medicine

College of Hospitality, Retail and Sport Management School of Music

College of Mass Communication and Information Studies South Carolina Honors College

College of Nursing Darla Moore School of Business

College of Pharmacy

The University is accredited by the Southern Association of Colleges and Secondary Schools. All of its colleges and schools are fully accredited by accrediting agencies in their respective fields.

# **Tuition and Fees**

Set forth below are the Tuition and Fees charged by the University for resident and nonresident students for the 2014-2015 academic year for full-time students on a semester basis.

I.	Colur	mbia			III.	Ве	aufort (Undergraduate) (3)	
	A.	Un	dergraduate			A.	Resident	\$4,509
		1.	Resident	\$5,379		B.	Non-Resident	9,519
		2.	Non-Resident	14,520		C.	Non-Resident Scholarship	7,140
		3.	Non-Resident Dept. Scholarship	7,992		D.	Matriculation Fee (entering semester)	75
		4.	Active Duty Military <sup>(1)</sup>	3,147		E.	Technology Fee	168
		5.	Matriculation Fee (entering semester)	80				
	В.	Gra	aduate <sup>(1)</sup>					
		1.	Resident	\$6,012	IV.	Up	state (Undergraduate)	
		2.	Non-Resident	12,885		Α.	Resident	\$5,034
	C.	Lav	N			B.	Non-Resident	10,209
		1.	Resident	\$ 11,337		C.	Non-Resident Scholarship	7,656
		2.	Non-Resident	22,890		D.	Matriculation Fee (entering semester)	75
		3.	Non-Resident Scholarship	12,537		E.	Technology Fee	140
						F.	Health Fee (on campus students only)	50
	D.	Ted	chnology Fee	200				
	E.	Ме	dical (MD students only)		V.	Pa	Imetto College Campuses	
		1.	Resident	\$ 18,340		A.	Lancaster, Salkehatchie, Sumter, Union	
		2.	Non-Resident	41,500			1. Resident (Less than 75 credit hours)	\$3,147
		3.	Non-Resident Scholarship	23,000			2. Non-Resident (Less than 75 credit	7,869
		4.	Technology Fee	300			hours)	
			(0)				3. Resident (75 or more credit hours)	4,656
II.	Aiker	n (Und	dergraduate) <sup>(2)</sup>				<ol><li>Non-Resident (75 or more credit hours)</li></ol>	9,318
	A.	Re	sident	\$4,656		B.	Matriculation Fee (entering semester)	50
	B.	Noi	n-Resident	9,318		C.	Technology Fee	196
	C.	No	n-Resident Scholarship	6,987				
	D.	Ма	triculation Fee (entering semester)	85				
	E.	Ted	chnology	120				

<sup>(1)</sup>Rates apply to all campuses.

<sup>(2)</sup> Aiken resident rate applies to students who are legal residents of Richmond and Columbia counties of Georgia.

<sup>(3)</sup>Beaufort resident rate applies to students who are legal residents of Chatham and Effingham Counties of Georgia.

## **Enrollment**

Total final *Fall semester* enrollments for the *Columbia Campus*, years 2010 through 2014 are as follows:

Year (Fall)	Undergrad	Law	Grad/Prof	Medical <sup>(1)</sup>	Total	Other Campuses	Total
2010	21,383	696	7.179	339	29.597	14.960	44.557
2011	22,556	686	7,173	348	30,721	15,053	45,774
2012	23,363	648	6,863	414	31,288	14,976	46,264
2013	24,180	621	6,691	472	31,964	14,708	46,672
2014	24,864	621	6,927	560	32,972	15,195	48,167

The University received 23,341 freshman applications for the Fall 2014 semester, compared with 23,035 applications received for the Fall 2013 semester (a 1.4% increase).

Total final <u>Spring semester</u> enrollments for the <u>Columbia Campus</u>, years 2010 through 2014 are as follows:

Year (Spring)	Undergrad	Law	Grad/Prof	Medical <sup>(1)</sup>	Total	Other Campuses	Total
2010	19.433	681	6.734	325	27.173	13.263	40,436
2011	20,373	685	7,081	331	28,470	13,865	42,335
2012	21,650	669	6,880	339	29,538	13,549	43,087
2013	22,040	628	6,677	407	29,752	13,201	42,953
2014	22,767	609	6,419	467	30,262	13,117	43,379

<sup>(1)</sup>Doctorate of Pharmacy and graduate medical enrollment as shown is contained in Grad/Prof amounts all years.

Total final Summer semester enrollments for the Columbia Campus, years 2010 through 2014 are as follows:

Year (Summer)	Undergrad	Law	Grad/Prof	Medical <sup>(1)</sup>	Total	Other Campuses	Total
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2010	9,967	144	5,891	0	16,002	5,813	21,815
2011	10,950	151	5,750	0	16,851	6,617	23,468
2012	11,537	130	5,729	1	17,397	5,322	22,719
2013	10.680	132	4.919	0	15.731	5.496	21,227
2014	8,969	147	4,376	0	13,492	5,076	18,568

Note: Prior to 2014, there were two summer sessions combined for the reported figures, resulting in some duplication of the student enrollments. For 2014 and beyond, a single summer semester was instituted.

<sup>(1)</sup>Doctorate of Pharmacy and graduate medical enrollment as shown is contained in Grad/Prof amounts all years.

<sup>(1)</sup>Doctorate of Pharmacy and graduate medical enrollment as shown is contained in Grad/Prof amounts all years.

The Fall 2013 head count enrollment of other public colleges and universities in the State is as follows:

College/University	Fall 2013 Enrollment
Clemson University	21,303
College of Charleston	11,619
Coastal Carolina University	9,478
Winthrop University	6,130
Francis Marion University	4,058
South Carolina State University	3,463
The Citadel	3,598
Lander University	2,877
Medical University of South Carolina	2,775

<sup>\*</sup>Fall 2014 head count enrollment figures are not yet available.

# **Geographic Distribution of Student Population**

The following table sets forth the geographic origin of the student population by state for the Fall of 2014:

# Marketing

Undergraduate. The recruitment staff of the Office of Undergraduate Admissions at the Columbia Campus of the University strives to take a personalized approach in its student recruitment efforts. Each admissions counselor is assigned geographic areas, both in-state and out-of-state, as their target recruitment areas. Counselors travel in those areas for college-day programs and high school private visits, and communicate with applicants and prospective applicants from those areas. All accepted students receive a series of personalized letters from various offices on campus and many receive telephone calls from faculty members in their chosen academic area. Information sessions and receptions are held in cities throughout the State and select out-of-State areas so that prospective students and their parents have an opportunity to talk with representatives from the University, and campus visitation days for special groups are held several times a year.

*Graduate*. The Graduate School provides assistance and support to applicants seeking information or admission to the University's graduate program. Applicants to a graduate program generally seek out the University. However, recruiting is conducted along the east coast and in the southeastern United States.

The Graduate School publishes the Graduate Bulletin and provides it free of charge. The Graduate School also advertises in popular graduate publications. Limited counseling to applicants choosing between two courses of study is also available through the Graduate School.

Brochures, applications and other materials which could be used to solicit enrollment are collected by the Graduate School from individual departments and distributed at graduate affairs and similar functions.

# Selected Undergraduate Enrollment Data (Columbia Campus Only)

Certain selected data relating to Fall undergraduate enrollment for the years 2010 through 2014 is as follows:

Year (Fall)	Applications	Applications Accepted	Acceptance Rate	Enrollment	Matriculation Rate <sup>(1)</sup>	Median SAT Scores <sup>(2)</sup>
2010	18,485	12,914	69.9	4,468	34.6	1187
2011	21,311	13,451	63.1	4,636	34.5	1198
2012	23,429	14,199	61.1	4,625	32.6	1200
2013	23,035	14,843	64.4	5,049	34.0	1200
2014	23,341	15,455	66.2	4,982	32.0	1190

<sup>\*(1)</sup> Based on enrollment in relation to applicants accepted.

# **Faculty**

The following table sets forth certain information relating to the faculty for the Fiscal Years ended June 30, 2010 through 2014. Faculty data is reported with Integrated Postsecondary Education Data System (IPEDS) A1, A2, and D1 faculty, and does not include librarians.

Year	Full-Time	Part-Time	Tenure Track
2010	1,997	977	1,324
2011	2,006	1,037	1,340
2012	2,072	1,036	1,371
2013	2,089	1,109	1,390
2014	2,229	1,043	1,486

<sup>(2)</sup> Based on first-time, full-time freshmen.

#### Research

One of the primary functions of the University is research. Total research and service grants at the University to bureaus, departments and individual professors during the Fiscal Year ended June 30, 2014 amounted to \$230 million.

Permanently established research bureaus and institutes include:

Belle W. Baruch Institute for Marine Biology & Coastal

Research

Carolina Institute for Leadership and Engagement in

Music

Center for Advancement of Accounting

Center for Applied Real Estate Education Research

Center for Asian Studies

Center for Bioethics and Medical Humanities

Center for Child and Family Studies

Center for Citizenship

Center for Disability Resources

Center for Economic and Community Development

Center for Electrochemical Engineering Center for Enterprise Development Center for Environmental Policy

Center for Geographic Info Systems & Remote Sensing

Center for Health Policy

Center for Health Promotion & Risk Reduction in Special

**Populations** 

Center for Health Promotion and Disease Prevention

Center for Health Services and Policy Research Center for Information Assurance Engineering

Center for Information Technology

Center for International Business Education & Research

Center for Literary Biography Center for Marketing Studies

Center for Mass Communications Research

Center for Mechanics Materials & Non-Destructive

Center for Mediation and Conflict Resolution

Center for Nursing Leadership

Center for Oral Narration at USC-Sumter

Center for Outcome Research and Evaluation Studies

(CORE)

Center for Reliability and Quality Sciences

Center for Retailing

Center for Science Education

Center for Southern African-American Music (CSAM)

Center for the Advancement of Engineering and

Computing Education

Center for Water Research & Policy

Center of Excellence for the Assessment of Student

Learning

Center of Excellence in Geographic Education/ South

Carolina Geographic Alliance

Center of Global Supply Chain and Process Management

Center of Management of Risk Behavior Constitutional Law Resource Center

**Daniel Management Center** 

Earth Sciences & Resources Institute

Electron Microscopy Center End of Life Care Center

Farber Entrepreneurship Center

Frank L. Roddey Small Business Development Center

Hazards & Vulnerability Research Institute

Industrial Mathematics Institute Institute for Families in Society

Institute for Public Service and Policy Research

Institute for Southern Studies Institute for Superconductivity Institute for Tourism Research

Institute of Biological Research and Technology

Insurance Studies Center

International Institute for Foodservice Research
L. DeQuincey Newman Institute for Peace & Social

Change

National Resource Center for First-Year Experience and

Student in Transition

Nelson Mullins Riley & Scarborough Center on

Professionalism Nutrition Research Center Palmetto Poison Center

Penn Education Center (joint w/ USC Beaufort)
Richard L. Walker Institute of International Studies
Riegel and Emory Human Resource Research Center

SC Cancer Center

SC Educational Policy Center

SC Institute of Archaeology & Anthropology SC Rural Health Research Center (SC RHRC)

Science Education Center

Sea Island Institute

Small Business Development Center South Carolina Center for Gerontology

Southern Regional Violence & Substance Abuse Center

The SC Center for Children's Books and Literacy

Travel and Tourism Industry Center

USC Nano Center
USC Speech & Hearing

# **Degrees Offered**

The University offers more than 324 degree programs, in 140 areas of study, including professional doctorates in law, medicine and pharmacy.

#### Libraries

The University's library collection of over three million volumes, 800,000 government documents, 300,000 maps and aerial photographs, and rare books and manuscripts, is held in seven libraries on the Columbia campus.

#### Alumni

The University of South Carolina Alumni Association serves more than 250,000 alumni in 50 states and 154 foreign countries. More than half of alumni live in South Carolina.

# **Reserve Officer Training**

Military training is not compulsory at the University. Through Army, Naval and Air Force Reserve Officers Training programs, the University is cooperating with the United States Department of Defense in an effort to provide a steady supply of well-educated officers for active and reserve forces of the nation.

## **System Campuses**

Three comprehensive and four regional campuses complement the flagship campus in Columbia. USC Aiken, USC Beaufort and USC Upstate are separately accredited institutions offering four year degree programs. The four regional campuses, USC Lancaster, USC Salkehatchie, USC Sumter and USC Union, are the Palmetto College Campuses and are accredited as two-year degree-granting institutions under the USC Columbia umbrella. The Palmetto College concept was launched in the fall of 2013 as an academic program coordinating unit to expand baccalaureate degree programs to rural populations via on-line learning.

By making its freshman-sophomore and some upper level offerings available in areas close to the homes of prospective students, the University has been able to devote increased space to its academic program with consequent savings to both students and taxpayers. Additionally, graduate programs are offered at the Aiken and Upstate campuses.

# **Economic Impact**

Based on an economic impact study conducted by the Darla Moore School of Business in November 2011, the University contributes more than \$4.1 billion in annual state output to the state through alumni impact and the impact from non-state funded expenditures. More specifically, this economic output represents the total dollar value of all goods and services associated with the University, including both increases in alumni wages and business activity resulting from non-state funded expenditures. In addition, the University contributes approximately \$1.3 billion toward personal income, approximately \$2.3 billion towards gross state product (value added), and supports approximately 53,000 jobs.

#### **Debt Structure**

## Outstanding Debt

The University's debt consists of the following categories:

*General Obligation*. State Institution Bonds of the State of South Carolina, which are secured by a pledge of the full faith, credit and taxing power of the State and in addition by a pledge of tuition fees collected at the University. State Institution Bonds are issued by the State on behalf of the University.

Revenue bonds. The proceeds of revenue bonds are used by the University for, but not limited to:

- (A) dormitories, apartment buildings, dwelling houses, bookstores and other University operated stores, laundries, dining halls, cafeterias, parking facilities, student recreational, entertainment and fitness related facilities, inns, conference and other non-degree educational facilities and similar auxiliary facilities of the University and any other facilities which are auxiliary to any of the foregoing excluding, however, athletic department projects which primarily serve varsity athletic teams of the University; and
- (B) those academic facilities as may be authorized by joint resolution of the General Assembly. The Bonds are payable from and secured by a pledge of the revenues derived by the University from the operation of the student and faculty housing facilities and the parking facilities; and are additionally secured by a pledge of subsidies and available funds and academic fees of the University not otherwise designated or restricted. Funds of the University derived from appropriations received from the South Carolina General Assembly and any tuition funds pledged to the repayment of State Institution Bonds are not considered available funds.

Athletic Facilities Revenue Bonds. The proceeds of Athletic Facilities Revenue Bonds are used by the University for the financing or refinancing of the costs of acquisition, construction, renovation, and improvements of the athletic facilities of the University. The Athletic Facilities Revenue Bonds are payable from and secured by a pledge of the Net Revenues and the gross receipts from the imposition by the University of the Admissions Fee and Special Student Fees.

The following table shows the categories of outstanding long-term obligations of the University as of December 31, 2014.

Category of Indebtedness	Amount Outstanding		
State Institution Bonds	\$116,035,000		
Revenue Bonds	288,140,000		
Athletic Facilities Revenue Bonds	119,250,000		
Total	\$523,425,000		

#### **Debt Payment Record**

There has been no default in the payment of principal or interest on any bonds issued by or on behalf of the University. The University has never borrowed for the purpose of refunding any bonds in order to prevent a default, nor has the University borrowed for the purpose of paying the cost of operations or for funding a deficit.

### **Financial Matters**

#### **Budget**

The University is a State institution of higher learning, governed by the Board of Trustees. The amount of State appropriations received is determined by the State Legislature upon recommendation from the South Carolina Commission on Higher Education, a coordinating body for all South Carolina public higher education institutions. The Board of Trustees must approve the annual operating budget and is empowered to establish tuition and fee amounts, subject to such limits as may be imposed from time to time by the General Assembly of the State of South Carolina.

The internal University budget process is that generally used by public higher education institutions. The budget is determined in the following manner:

- 1. Amount of expense budget to sustain current operations is determined.
- Expense budget reductions are made to continuing operations where programmatically warranted.
- 3. Expense budget increases for institutional priorities are determined.
- 4. Realistic revenue budget estimates are determined.
- Necessary expense budget reductions are made to current operating bases or planned institutional priorities as circumstances warrant in order to insure that the expense budget does not exceed the revenue budget.

The total current funds budget of the University for the Fiscal Year ended June 30, 2014 was approximately \$1,277 million as approved by the University Board of Trustees. Of that amount, \$137 million was appropriated by the State with the remainder derived from student tuition and fees, grants, contracts, auxiliary enterprises and other revenue.

The total current funds budget approved by the University Board of Trustees on June 20, 2014 for Fiscal Year 2015 is \$1,338 million. Of that amount, state appropriations are \$144 million.

Total revenues of the University for the Fiscal Years ended June 30, 2010 through 2014 are as follows:

Year	Total Revenues					
2010	962,938,905					
2011	1,010,906,960					
2012	1,003,872,161					
2013	1,039,992,285					
2014	1,103,002,812					

The percentages of the sources of the revenues shown above are as follows:

	Fiscal Years Ended June 30,					
	2010	2011	2012	2013	2014	
State Appropriations	16.6%	12.3%	11.0%	14.0%	13.0%	
Tuition and Fees	30.8	32.9	36.0	37.0	37.0	
Gifts, Grants and Contracts	35.6	38.2	34.0	32.0	32.0	
Sales and Services and Other Sources	17.0	17.0	16.6	19.0	18.0	

#### **Pension Plans**

The Retirement Division maintains five independent defined benefit plans and issues its own publicly available Comprehensive Annual Financial Report (CAFR) which includes financial statements and required supplementary information. A copy of the separately issued CAFR may be obtained by writing to the South Carolina Public Employee Benefit Authority, P.O. Box 11960, Columbia, South Carolina 29211-1960. Furthermore, the Retirement Division and the five pension plans are included in the State of South Carolina's CAFR.

These plans are administered by the Retirement Benefits Division of the South Carolina Public Employee Benefit Authority (PEBA), a public employee retirement system. Generally, all full-time or part-time equivalent State employees in a permanent position are required to participate in and contribute to the South Carolina Retirement System (SCRS) as a condition of employment unless exempted by law as provided in Section 9-1-480 of the South Carolina Code of Laws, as amended, or are eligible and elect to participate in the State Optional Retirement Program (ORP).

### South Carolina Retirement System

The majority of employees of the University are covered by a retirement plan through SCRS, a costsharing multiple-employer defined benefit pension plan. The SCRS plan provides a life-time monthly retirement annuity benefits to eligible members as well as disability, survivor options, annual benefit adjustments, death benefits, and incidental death benefits to eligible employees and retired members. Under the SCRS, Class II members are eligible for a full service retirement annuity upon reaching age 65 or completion of 28 years of credited service regardless of age. Employees who first became members of the System after June 30, 2012 are considered Class III members and are eligible for a full service retirement annuity upon reaching age 65 or upon meeting the rule of 90 requirement (i.e., the members age plus the years of service add up to a total of at least 90). The benefit formula for full benefits effective since July 1, 1989 for the SCRS is 1.82 percent of an employee's average final compensation (AFC) multiplied by the number of years of credited service. For Class II members, AFC is the average annual earnable compensation during 12 consecutive quarters and includes an amount for up to 45 days termination pay at retirement for unused annual leave. For Class III members, AFC is the average annual earnable compensation during 20 consecutive guarters and termination pay for unused annual leave at retirement is not included. Early retirement options with reduced benefits are available as early as age 55 for Class II members and age 60 for Class III members. Class II members are vested for a deferred annuity after five years of earned service. Class III members are vested for a deferred annuity after eight

years of earned service. Members qualify for a survivor's benefit upon completion of 15 years of credited service (five years effective January 1, 2002).

Disability annuity benefits are available to Class II members if they have permanent incapacity to perform regular duties of the member's job and they have at least 5 years of earned service (this requirement does not apply if the disability is a result of a job related injury). Class III members can apply for disability annuity benefits provided they have a permanent incapacity to perform the regular duties of the member's job and they have a minimum of eight years of credited service. For disability applications received after December 31, 2013, a member of SCRS will have to be approved for disability benefits from the Social Security Administration in order to be eligible for SCRS disability retirement benefits. An incidental death benefit equal to an employee's annual rate of compensation is payable upon the death of an active employee with a minimum of one year of credited service or to a working retired contributing member. There is no service requirement for death resulting from actual performance of duties for an active member. For eligible retired members, a lump-sum payment is made to the retiree's beneficiary of up to \$6,000 based on years of service at retirement.

Effective July 1, 2013, employees participating in the SCRS were required to contribute 7.50% of all earnable compensation. The employer contribution rate for SCRS was 15.52%. Included in the total SCRS employer contribution rate is a base retirement contribution of 10.45%, .15% for the incidental death benefit program and a 4.92% surcharge that will fund retiree health and dental insurance coverage. The University's actual retirement and incidental death program contributions to the SCRS for the years ended June 30, 2014, 2013, and 2012 were:

Fiscal Year	Reti	rement	Incide	ental Death
<u>Ended</u>	Rate	Contribution	<u>Rate</u>	<b>Contribution</b>
2014	10.450%	\$26,410,000	0.150%	\$379,000
2013	10.450%	\$26,289,000	0.150%	\$377,000
2012	9.385%	\$22,892,000	0.150%	\$366,000

#### Teacher and Employee Retention Incentive

Effective January 1, 2001, Section 9-1-2210 of the South Carolina Code of Laws allows employees eligible for service retirement to participate in the Teacher and Employee Retention Incentive (TERI) Program. TERI participants may retire and begin accumulating retirement benefits on a deferred basis without terminating employment for up to five years.

Upon termination of employment or at the end of the TERI period, whichever is earlier, participants will begin receiving monthly service retirement benefits which will include any cost of living adjustments granted during the TERI period. Because participants are considered retired during the TERI period, they do not earn service credit, and are ineligible to receive group life insurance benefits or disability retirement benefits. The TERI program will end effective June 30, 2018 and a member's participation may not continue after this date. TERI participants and retired contributing members are eligible for the increased death benefit equal to their annual salary in lieu of the standard retired member benefit.

#### Police Officers Retirement System

The South Carolina Police Officers Retirement System (PORS) is a cost-sharing multiple employer defined benefit public employee retirement system. Generally, all full-time employees whose principal duties are the preservation of public order or the protection or prevention and control of property destruction by fire are required to participate in and contribute to PORS as a condition of employment. This plan provides lifetime monthly annuity benefits as well as disability, survivor benefits and incidental

benefits to eligible employees and retirees. In addition, participating employers in the PORS contribute to the accidental death fund which provides annuity benefits to beneficiaries of police officers and firemen killed in the actual performance of their duties. These benefits are independent of any other retirement benefits available to the beneficiary.

Under the PORS, Class II members are eligible for a full service retirement annuity upon reaching age 55 or completion of 25 years of credited service regardless of age. Class III members are eligible for a full service retirement annuity upon reaching age 55 or 27 years of credited service. The benefit formula for full benefits effective since July 1, 1989 for the PORS is 2.14 percent of an employee's average final compensation (AFC) multiplied by the number of years of credited service. For Class II members, AFC is the average annual compensation during 12 consecutive quarters and includes an amount for up to 45 days termination pay for unused annual leave. For Class III members, AFC is the average annual earnable compensation during 20 consecutive quarters and termination pay for unused annual leave at retirement is not included. PORS does not have an early retirement option. Class II members are vested for a deferred annuity after five years of earned service. Class III members are vested for a deferred annuity after eight years of earned service. Members qualify for a survivor's benefit upon completion of 15 years of credited service (five years effective January 1, 2002).

Effective July 1, 2013, employees participating in the PORS were required to contribute 7.84% of all earnable compensation. The employer contribution rate for PORS was 17.76%. Included in the total PORS employer contribution rate is a base retirement contribution of 12.44%, .20% for the incidental death benefit program, .20% for the accidental death program contributions, and a 4.92% surcharge that will fund retiree health and dental insurance coverage. The University's actual retirement, incidental death program and accidental death program contributions to the PORS for the years ended June 30, 2014, 2013, and 2012 were:

Fiscal Year	Retirement			_	Incidental Death			Accidental Death		
<u>Ended</u>	Rate	Cor	ntribution		<u>Rate</u>	Cor	ntribution	Rate	Co	<u>ntribution</u>
2014	12.440%	\$	791,000		0.200%	\$	12,700	0.200%	\$	12,700
2013	11.900%	\$	706,000		0.200%	\$	11,900	0.200%	\$	11,900
2012	11.385%	\$	617,000		0.200%	\$	10,900	0.200%	\$	10,900

#### Optional Retirement Program

As an alternative to membership to SCRS, newly hired employees of the University may elect to participate in the State Optional Retirement Program (ORP), a defined contribution plan. The ORP was established in 1987 under Title 9, Chapter 20, of the South Carolina Code of Laws. ORP participants direct the investment of their funds into a plan administered by one of four investment providers. The State assumes no liability for the ORP other than for payment of contributions to designated companies. To elect participation in the ORP, eligible employees must elect membership within their first 30 days of employment. The employer contribution rate for ORP was 10.07% plus the retiree insurance surcharge of 4.92% from the employee in fiscal year 2014. Of the 10.07% employer retirement contribution rate, the employer remits 5.00% directly to the participant's ORP account and the remaining 4.92% employee base rate contribution and .15% incidental death program contribution amounts are remitted to SCRS.

For fiscal year 2014, total contributions requirements to the ORP were approximately \$21,316,000 (excluding the surcharge) from the University as employer and approximately \$15,643,000 from its employees as plan members.

#### **Funding Policies**

Article X, Section 16, of the South Carolina Constitution requires that all State-operated retirement systems be funded on a sound actuarial basis. Title 9 of the South Carolina Code of Laws of 1976, as amended, prescribes requirements relating to membership, benefit, and employee/employer contributions for each retirement system. Employee and employer contribution rates to SCRS and PORS are actuarially determined.

While the surcharge to fund retiree health and dental insurance benefits is collected by the Retirement Benefits Division of PEBA, it is remitted to the Insurance Benefits Division of PEBA, which is responsible for administration of retiree health and dental insurance benefits and establishment of the applicable retiree insurance surcharge rate.

For the current fiscal year, the SCRS and PORS do not make separate measurements of assets and pension benefit obligations for individual employers within the cost-sharing plan. Under Title 9 of the South Carolina Code of Laws, the University's liability under the plans is limited to the amount of required employer contributions (stated as a percentage of covered payroll) as established by the South Carolina Public Employee Benefit Authority and as appropriated in the South Carolina Appropriation Act and from other applicable revenue sources. Accordingly, the University recognizes no contingent liability for unfunded costs associated with participation in the plans.

The amounts paid by the University for pension, incidental death benefit program, and accidental death program contributions are reported as employer contribution expenditures within the applicable functional expenditure categories to which the related salaries are charged.

#### Deferred Compensation Plans

Several optional deferred compensation plans are available to State employees and employers of its political subdivisions. Certain employees of the University have elected to participate. The multiple-employer plans, created under Internal Revenue Code Sections 457, 401(k), and 403(b), are administered by third parties and are not included in the Comprehensive Annual Financial Report of the State of South Carolina. Compensation deferred under the plans is placed in trust for the contributing employee. The State has no liability for losses under the plans. Employees may withdraw the current value of their contributions when they terminate State employment. Employees may also withdraw contributions prior to termination if they meet requirements specified by the applicable plan.

For the fiscal year ended June 30, 2015, as a result of the implementation of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, the University will be required to recognize a proportionate share of the net pension liability of the cost sharing plans. As of the date of this report, the estimated net pension liability that will be recognized in fiscal year 2015 is approximately \$753.8 million for SCRS and \$11.2 million for PORS.

## Postemployment and Other Employee Benefits

#### Plan Description

In accordance with the South Carolina Code of Laws and the annual Appropriations Act, the State provides post-employment health and dental and long-term disability benefits to retired State and school district employees and their covered dependents. The University contributes to the South Carolina Retiree Health Insurance Trust Fund (SCRHITF) and the South Carolina Long-Term Disability Insurance Trust Fund (SCLTDITF), cost-sharing multiple employer defined benefit postemployment healthcare, and

long-term disability plans administered by the Insurance Benefits Division (IB), a part of the South Carolina Public Employee Benefit Authority (PEBA). Generally, retirees are eligible for the health and dental benefits if they have established at least ten years of retirement service credit. For new hires beginning employment May 2, 2008 and after, retirees are eligible for benefits if they have established 25 years of service for 100% employer funding and 15 through 24 years of service for 50% employer funding. Benefits become effective when the former employee retires under a State retirement system. Basic Long-Term Disability (BLTD) benefits are provided to active state, public school district, and participating local government employees approved for disability.

#### Funding Policies

Section 1-11-710 of the South Carolina Code of Laws of 1976, as amended, requires these postemployment and long-term disability benefits be funded through annual appropriations by the General Assembly for active employees to the IB and participating retirees to the PEBA, except for the portion funded through the pension surcharge and provided from the other applicable sources of the IB, for its active employees who are not funded by State General Fund appropriations. Employers participating in the Retiree Medical Plan are mandated by State statue to contribute at a rate assessed each year by the Office of the State Budget, 4.92% of annual covered payroll for 2014 and 4.55% of annual covered payroll for 2013. The IB sets the employer contribution rate based on a pay-as-you-go basis. The University paid approximately \$23,474,000 and \$20,794,000 applicable to the surcharge included with the employer contribution for retirement benefits for the fiscal years ended June 30, 2014 and 2013, respectively. BLTD benefits are funded through a person's premium charged to State agencies, public school districts, and other participating local governments. The monthly premium per active employee paid to IB was \$3.22 for the fiscal years ended June 30, 2014 and 2013. The University recorded employer contributions expenses applicable to these insurance benefits for active employees in the amount of approximately \$243,000 and \$238,000 for the years ended June 30, 2014 and 2013, respectively.

Effective May 1, 2008 the State established two trust funds through Act 195 for the purpose of funding and accounting for the employer costs of retiree health and dental insurance benefits and long-term disability insurance benefits. The SCRHITF is primarily funded through the payroll surcharge. Other sources of funding include additional State appropriated dollars, accumulated IB reserves, and income generated from investments. The SCLTDITF is primarily funded through investment income and employer contributions.

One may obtain a copy of the complete financial statements for the benefit plans and the trust funds from PEBA Retirement Benefits and Insurance Benefits, 202 Arbor Lake Drive, Suite 360, Columbia, SC 29223.

#### Insurance

The University is exposed to various risks of loss and maintains State or commercial insurance coverage for each of those risks. The University believes such coverage is sufficient to preclude any significant uninsured losses to the University. Settled claims have not exceeded this coverage in any of the past three years. The University pays insurance premiums to certain other State agencies to cover risks that may occur in normal operations. Several State funds accumulate assets and the State itself assumes substantially all risks for the following:

- (1) Claims of State employees for unemployment compensation benefits;
- (2) Claims of covered employees for workers' compensation benefits; and
- (3) Claims of covered employees for health, dental, and group-life insurance benefits.

In addition, the University pays premiums to the State's Insurance Reserve Fund which accumulates assets to cover the risks of loss related to the following assets and activities:

- (1) Real property and its contents;
- (2) Motor vehicles and aircraft;
- (3) General tort liability claims;
- (4) Medical malpractice claims against covered employees, faculty and students;
- (5) Business interruption;
- (6) Builder's risk;
- (7) Inland marine; and
- (8) Data processing.

The State's Insurance Reserve Fund reinsures for a portion of the coverage for these liabilities.

The University also purchases a portion of its medical malpractice insurance coverage for health care providers through the State's public entity risk pool, the Patients' Compensation Fund. The University obtains employee fidelity bond and directors' and officers' liability insurance coverage through a commercial insurer for financial losses arising from mismanagement, theft or misappropriation.

#### Tort Liability and Insurance

The State Supreme Court, in the case of McCall v. Batson on April 18, 1985, abolished the doctrine of sovereign immunity in the State of South Carolina. In response to this decision, the South Carolina General Assembly in its 1986 session enacted the South Carolina Torts Claim Act which reestablished a qualified doctrine of sovereign immunity with respect to local government in South Carolina. Subject to specific immunity set forth in the South Carolina Tort Claims Act, local governments including the University are liable for damages not to exceed \$300,000 per incident/person and \$600,000 per occurrence/aggregate (except in the case of physicians and dentists employed by local governments, for which the per incident limit is \$1,200,000). No punitive or exemplary damages are permitted under the South Carolina Tort Claims Act. Insurance protection to local government is provided by either the Insurance Reserve Fund, private carriers, self-insurance or pooled insurance funds. The University currently maintains liability insurance coverage with the Insurance Reserve Fund.