UNIVERSITY OF SOUTH CAROLINA Columbia, South Carolina

Revenue Bonds
Continuing Disclosure Annual Report
For the Year Ended June 30, 2021
January 31, 2022 Filing



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The University of South Carolina Annual Comprehensive Financial Report for the year ended June 30, 2021 is submitted as a separate document but should be considered as a component of this Continuing Disclosure Annual Report.

Higher Education Revenue Bonds

Student and Faculty Housing – Columbia Campus

Set forth below are the historical revenues and expenditures for the student and faculty housing facilities and net increase (decrease) in fund balance for the fiscal years indicated.

The Columbia campus includes more than 23 housing facilities with more than 7,600 beds and 38 apartment units, including handicap accessible units.

Revenues and Expenditures Summary

		Fisca	ıl Ye	ear Ended Jun	e 30),	
	 2016-17	2017-18		2018-19		2019-20	2020-21
REVENUE							
Room Fees-Single	\$ 42,155,682	\$ 50,610,156	\$	50,520,617	\$	43,521,557	\$ 48,536,891
Summer School	656,602	200,395		9,990		-	70,151
Conferences	710,639	764,450		907,467		729,316	26,670
Laundry Operations	254,721	17,152		-		-	-
Other (Student Damages, Fines, App. Fees)	1,268,161	1,354,318		1,030,247		1,042,636	10,711,442
Interest Income Earned in All Funds	 111,586	141,613		182,739		265,054	381,015
Total Revenue	 45,157,391	53,088,084		52,651,060		45,558,563	59,726,169
EXPENDITURES							
Wages/Fringe Benefits	10,740,952	11,528,981		12,521,129		11,874,939	10,678,759
Operating Expenditures	20,481,410	24,759,424		25,305,372		24,781,843	30,346,358
Total Expenditures	31,222,362	36,288,405		37,826,501		36,656,782	41,025,117
MANDATORY TRANSFERS IN /(OUT)							
Debt Service (1)	(11,004,000)	(11,146,000)		(11,495,000)		(11,488,000)	(11,371,000)
Total Mandatory Transfers	(11,004,000)	(11,146,000)		(11,495,000)		(11,488,000)	(11,371,000
Total Expenditures & Mandatory Transfers	 42,226,362	47,434,405		49,321,501		48,144,782	52,396,117
Revenue over / (under) Expenditures and Mandatory Transfers	 2,931,029	5,653,679		3,329,559		(2,586,219)	7,330,052
NON-MANDATORY TRANSFERS IN/(OUT)							
Transfer to / (from) Plant Funds	 (286,306)	(784,870)		(2,233,333)		(235,969)	(1,035,950)
Total Non-Mandatory Transfers	(286,306)	(784,870)		(2,233,333)		(235,969)	(1,035,950
Net Change in Net Position	 2,644,723	4,868,808		1,096,226		(2,822,188)	6,294,102
Ending Net Position	\$ 13,394,000	\$ 18,262,808	\$	19,359,034	\$	16,536,846	\$ 22,830,948

⁽¹⁾ Net of interest subsidy

Student and Faculty Housing Facilities Summary

The University offers a variety of housing facilities to students and faculty. The existing student and faculty housing facilities consist of the following:

	_			
0: 1 0: 1 1 5 :1 11 11	5 .		Year of Original	
Single Student Residence Hall	<u>Beds</u>	Sq. Footage	Construction	Year of Renovation/Upgrades
820 Henderson	16	7,926	1976 (acquired)	1995, 2002, 2005, 2010
Bates House (1)	531	155,213	1969	1993, 1994, 1995, 1997, 2001, 2002, 2003,
D - 4 10/ 4 (1)	007	400.000	4074	2007, 2011
Bates West (1)	387	123,966	1974	1991, 1995, 1998, 1999, 2000, 2006, 2007
Capstone	579	190,000	1967	1993, 1996, 1998, 2001, 2002, 2004, 2007,
Cliff Apartments (2)	89	105,766	1974	2009, 2018, 2019 1993, 1994, Closed 2020
Columbia Hall	488	129,115	1974	1993, 1994, Closed 2020 1993, 1994, 1996, 1997, 1999, 2004, 2005, 2007
DeSaussure	44	18,005	1809	1993, 1994, 1996, 1997, 1999, 2004, 2003, 2007
DeSaussule	44	10,003	1009	2010, 2018
East Quad	443	141,208	1999	Opened 1999-2000 New Construction, 2007,
Last Quad	110	111,200	1000	2008
Harper/Elliott	48	15,510	1848	1992, 1994, 1996, 1997, 1999, 2000, 2004, 2007
		,		2009-2010, 2018
Honors Hall	537	191,123	2009	Opened 2009 New Construction
Maxcy	160	33,094	1937	1996, 1997, 2001, 2008
McBryde (3)	250	86,910	1955	1990, 1992, 1993, 1994, 1995, 1996, 1999,
•				2000, 2001, 2002, 2003, 2004, 2006, 2010
McClintock	170	33,200	1955	1992, 1993, 1995, 1996, 1999, 2000, 2002,
				2007, 2011, 2014
Patterson Hall	544	157,000	1962	1989, 1992, 1993, 1996, 1997, 1998, 2000,
				2006, 2007, 2011
Pinckney/Legare	48	16,319	1848	1994, 1996, 1997, 1998, 1999, 2004, 2007, 2010
Preston	193	60,200	1939	1993, 1994, 1995, 1996, 2000, 2003, 2006,
				2007, 2008, 2009-2010
Roost (4)	229	54,023	1989	1996-assumed operations from Athletic Dept.
				1999, 2000, 2004
Rutledge	47	16,774	1805	1994, 1995, 1997, 1999, 2004, 2007, 2009-
2:	000	04.000	4000	2010, 2015
Sims	298	61,200	1939	1990, 1991, 1992, 1993, 1994, 1995, 1996,
South Ouad	400	142.000	1007	2000, 2004, 2007, 2014
South Quad	400	143,000	1997	Opened 1997-98 New Construction, 2000, 2001, 2002, 2008
South Tower	391	92,500	1965	2002, 2008
South Tower	391	92,500	1900	1991, 1992, 1996, 1998, 1999, 2001, 2003, 2005, 2007, 2013, 2014, 2015
Thornwell	60	21,967	1913	1992, 1993, 1996, 1997, 2004, 2007
Wade Hampton	150	34,500	1959	1992, 1994, 1995, 1999, 2002, 2003, 2005, 2014
West Quad	499	178,313	2004	Opened 2004-2005 New Construction
Woodrow	102	34,000	1914	1993, 1996, 1997, 2000, 2007, 2008, 2011
VVOOdiow	102	34,000	1314	1993, 1990, 1997, 2000, 2007, 2000, 2011
Graduate & Family Housing	Units	Sq. Footage	Constructed	Renovation/Upgrade
Carolina Gardens (5)	69	100,600	1963 (acquired)	Various, 1995, 1998, 2000, 2001, 2002, 2005
Cliff Apartments ⁽¹⁾	27	105,766	1974	1993, 1994
Bates House Grad Wing	0	Incl. above	1969	1994, converted back to undergraduate 2001
Various Single & Duplex				3
Dwellings	11	12,960	Various	Various

- (1) The University currently plans to replace these facilities. See Campus Village Project discussion below.
- (2) The University closed Cliff Apartments in December 2019, demolished in 2020 for Campus Village project.
- (3) The University closed and demolished McBryde D and E facilities in May 2008 as part of the Thomas Cooper Library expansion.
 (4) The University closed the Roost facilities in May 2016 as called for in the Housing Master Plan.
- (5) The University closed Carolina Gardens facilities in 2017.

Single Student Residence Hall Occupancy Rates

The following tables provide a history of the occupancy rates of the student and family/graduate housing facilities:

Single Student Residence Hall Occupancy Rates

Fall Semester	Assignable Beds	Occupied Beds	Percent of Occupancy
2021	7,691 ⁽²⁾	6,093 ⁽¹⁾	79.2%
2020 ⁽¹⁾	7,242 ⁽²⁾	7,206	99.5%
2019	7,330 ⁽²⁾	7,283	99.4% ⁽²⁾
2018	7,392 ⁽²⁾	7,302	98.8% ⁽²⁾
2017	6,634 ⁽³⁾	6,573	99.1% ⁽³⁾

⁽¹⁾ Decrease in occupancy for fall semester 2021 due to COVID-19 restrictions and Housing isolation and quarantine space.

Family and Graduate Housing Occupancy Rates

Family and Graduate Housing was phased out effective Fall 2016.

Public Private Partnership

In 2014, the University entered into a Public Private Partnership agreement which resulted in the construction of a 582 bed facility that opened in the fall of 2015 and an additional 296 bed facility that opened in the fall of 2016. All assets and liabilities related to this facility are reported on the USC Development Foundation financial statements.

Campus Village Project

The University of South Carolina Columbia Campus is currently in the construction phase of the "Campus Village Project". The Campus Village Project is a residential student housing project intended to increase capacity for on campus student housing. When completed, four new residential buildings will provide approximately 1808 new beds, as well as dining, parking, and recreational facilities on site. This \$240 million project is on schedule to open in August of 2023.

⁽²⁾ For 2018-19, 2019-20 and 2020-21 one off campus facility was leased in anticipation of the demolition of facilities for the Campus Village Project. This off campus facility is also leased for 2021-22.

⁽³⁾ For 2017-18, two off campus facilities were leased in anticipation of the demolition of facilities for the Campus Village Project.

Student and Faculty Housing – Aiken Campus

The student housing complex currently consists of three facilities.

- 1. *Pacer Downs* has 360 beds in 23 buildings and includes a support facility (management office/laundry area), swimming pool, and paved parking areas. Handicap accessible units are available.
- 2. *Pacer Commons* has 316 beds in 79 four-person suites, with 45% of the bedrooms being private and the remainder being double.
- 3. Pacer Crossings has a 300 bed freshman facility that includes 36 eight person suites.

Revenues and Expenditures Summary

		Fisca	l Ye	ar Ended Jun	e 30	0,	
	 2016-17	2017-18		2018-19		2019-20	2020-21
REVENUE							
Room Fees - Fall	\$ 2,174,838	\$ 2,201,454	\$	2,243,889	\$	2,168,300	\$ 1,758,873
Room Fees - Spring	1,988,889	1,968,799		2,006,926		1,134,622	1,553,912
Room Fees - Summer	177,890	144,701		138,929		91,656	87,613
Other	61,297	76,366		53,460		61,957	3,933,662
Total Revenue	4,402,914	4,391,320		4,443,203		3,456,535	7,334,060
EXPENDITURES							
Salaries and Fringe Benefits	656,214	679,569		795,196		897,058	882,532
Operating Expenditures	1,391,986	1,425,209		1,109,362		1,383,523	1,750,570
Total Expenditures	2,048,200	2,104,778		1,904,558		2,280,581	2,633,102
MANDATORY TRANSFERS IN/(OUT)							
Debt Service	 (1,534,480)	(2,257,000)		(2,210,000)		(2,209,200)	(1,864,000)
Total Mandatory Transfers	 (1,534,480)	(2,257,000)		(2,210,000)		(2,209,200)	(1,864,000)
Total Expenditures & Mandatory Transfers	 3,582,680	4,361,778		4,114,558		4,489,781	4,497,102
Revenues over / (under) Expenditures and Mandatory Transfers	 820,234	29,543		328,645		(1,033,246)	2,836,958
Transfer to Plant Funds/Other	 -	216,000		17,731		(44,429)	(761,596)
Change in Net Position	820,234	(186,457)		310,914		(988,817)	3,598,554
Ending Net Position	\$ 2,192,658	\$ 2,006,200	\$	2,317,114	\$	1,328,297	\$ 4,926,851
Housing Rates: Per Semester (Fall/Spring) doubles	\$ 2,440	\$ 2,471	\$	2,533	\$	2,596	\$ 2,658
Housing Rates: Per Semester (Fall/Spring) singles	2,890	2,926		2,999		3,074	3,148
Housing Rates: Summer Session (double)	440	446		457		468	479

Student and Faculty Housing – Upstate Campus

The housing complex has 12 buildings and includes a support facility (management office/laundry area), picnic shelter, basketball court, volleyball court, and paved parking areas. Handicap accessible units are available.

Revenues and Expenditures Summary

		Fisca	ΙYε	ear Ended Jur	ne 3	0,	
	2016-17	2017-18		2018-19		2019-20	2020-21
REVENUE							
Room Fees - Fall	\$ 2,417,826	\$ 2,393,289	\$	2,487,286	\$	2,532,194	\$ 1,624,789
Room Fees - Spring	2,106,885	2,433,796		2,346,144		1,402,878	1,314,971
Room Fees - Summer	55,262	31,171		44,100		9,009	26,065
Other	 265,536	275,591		200,979		1,129,837	2,277,035
Total Revenue	4,845,509	5,133,847		5,078,509		5,073,918	5,242,860
EXPENDITURES							
Salaries and Fringe Benefits	768,265	775,547		481,969		864,760	402,688
Operating Expenditures	 1,046,765	1,309,161		1,905,841		1,562,052	813,492
Total Expenditures	 1,815,030	2,084,709		2,387,809		2,426,812	1,216,180
MANDATORY TRANSFERS IN/(OUT)							
Other Transfers	(24,284)	(2,082)		-		(40,273)	1,176
Debt Service	(2,650,900)	(2,237,000)		(2,170,000)		(2,173,863)	(2,176,000)
Total Mandatory Transfers	(2,675,184)	(2,239,082)		(2,170,000)		(2,214,136)	(2,174,824)
Total Expenditures & Mandatory Transfers	4,490,214	4,323,791		4,557,809		4,640,948	3,391,004
NON-MANDATORY TRANSFERS IN/(OUT) Other Transfers							(1,424,750)
Total Non-Mandatory Transfers	 	-				-	(1,424,750)
Change in Net Position	 355,295	810,057		520,700		432,970	427,106
Ending Net Position	\$ 1,667,206	\$ 2,477,263	\$	2,997,962	\$	3,430,932	\$ 3,858,038
Housing Rates: Per Semester (Fall/Spring) average	\$ 2,537	\$ 2,586	\$	2,586	\$	2,680	\$ 2,681
Housing Rates: Summer Session	475	475		475		475	475
Housing Rates: May Session	350	350		350		350	350

Parking Facilities – Columbia Campus Revenues and Expenditures Summary

Ending Net Position

			Fiscal	۵۷ ا	ar Ended Jun	م ع ر	•	
		2016-17	2017-18		2018-19	0 00	2019-20	2020-21
REVENUE		2010 11	2011 10		2010 10		2010 20	2020 21
University Fee Summer I, net of refunds	\$	45,438	\$ 48,703	\$	1,645	\$	3,106	\$ 1,532
University Fee Summer II, net of refunds		13,944	3,164		46,882		51,580	48,956
Univiversity Fee Fall, net of refunds		955,972	989,291		982,099		970,944	873,008
Univiversity Fee Spring, net of refunds		907,271	907,478		902,209		798,807	904,145
Fines		631,061	417,093		398,673		385,357	192,959
Meter Receipts		661,881	722,075		675,098		505,755	236,287
Arena and Coliseum Parking		809,702	703,159		898,768		578,644	83,600
Space Rental		4,876,167	5,880,526		5,653,394		4,324,987	4,405,007
Interest Earned		33,692	42,454		54,952		80,376	218,349
Other Revenues		1,001,910	1,951,648		3,006,930		1,317,561	6,957
Total Revenue		9,937,038	11,665,591		12,620,650		9,017,117	6,970,800
EXPENDITURES								
Salaries and Fringe Benefits		2,907,761	2,863,326		3,111,089		3,106,281	2,700,314
Utility Charges		200,000	200,000		-		277,537	226,718
Bad Debt Expense		357,300	_		59,200		66,100	-
Operating Expenditures		1,224,196	1,632,811		1,055,101		1,488,556	1,254,614
Total Expenditures		4,689,257	4,696,137		4,225,390		4,938,474	4,181,646
MANDATORY TRANSFERS IN/ (OUT)								
Debt Service		(1,004,800)	(1,031,000)		(1,030,000)		(1,035,000)	(1,021,000)
Total Mandatory Transfers		(1,004,800)	(1,031,000)		(1,030,000)		(1,035,000)	(1,021,000)
Total Expenditures & Mandatory Transfers		5,694,057	5,727,137		5,255,390		5,973,474	5,202,646
Revenue over / (under) Expenditures & Mandatory Transfers		4,242,981	5,938,454		7,365,260		3,043,643	1,768,154
NON-MANDATORY TRANSFERS IN / (OUT)								
Transfers to Plant Funds		(287,078)	(146,563)		(28,664)		(456,725)	(818,760)
Transfer from Athletics for Parking		183,485	173,525		170,540		142,488	21,994
Transfer to support the Shuttle System		(1,877,188)	(2,133,572)		(1,939,300)		(1,893,702)	(2,572,000)
Transfer to support Transportation		-	-		(1,070,830)		-	-
Transfers to Appropriated Funds		(500,000)	(500,000)		(500,000)		(500,000)	(500,000)
Other Transfers		<u> </u>	<u> </u>				<u> </u>	7,935
Total Non-Mandatory Transfers		(2,480,781)	(2,606,610)		(3,368,254)		(2,707,939)	(3,860,831)
Net Change in Net Position	\$	1,762,200	\$ 3,331,844	\$	3,997,006	\$	335,704	\$ (2,092,677)
Net Position	-							
Beginning Net Position	\$	6,689,746	\$ 8,451,946	\$	11,783,790	\$	15,780,796	\$ 16,116,500
Change		1,762,200	3,331,844		3,997,006		335,704	(2,092,677)

8,451,946 \$ 11,783,790 \$ 15,780,796 \$ 16,116,500 \$ 14,023,823

Parking Facilities Description

Existing Facilities

The parking facilities currently in operation include eight multi-level parking garages with a total of 6,340 spaces (reserved, guaranteed, and metered parking spaces) located in the garages. These garages are located in the following areas: Pendleton Street Garage (1500 block of Pendleton Street), Senate Street Garage (1600 block of Senate Street), Close-Hipp Garage (1700 block of Pendleton Street), Blossom Street Garage (1300 block of Blossom Street), Sumter Street Garage (500 block of Sumter Street), Bull Street Garage and Annex (600 block of Bull Street), Hampton Street Garage (1600 Hampton Street) and Athletic Village Garage (1320 Heyward Street). In addition, currently operated facilities include surface lots with a total of 5,744 spaces and 218 metered spaces. Existing spaces at the Columbia Campus total 12,084 spaces. The number of daily spaces will fluctuate due to construction and other campus needs. Of the 6,340 garage spaces, 5,921 are dedicated for reserved and guaranteed parking.

Parking Rates

Below is a schedule of current parking related charges and fines:

Meters	\$ 0.50 per hour
Bull Street Garage	\$ 1.00 per hour
Meter Cards	\$ 5.00 per day

Space Rental

Garage Rental

Reserved or Guaranteed Spaces	\$ 400 per semester
Employee Reserved or Guaranteed Spaces	\$ 780.00 per year

Surface Lot Permits

Resident and Commuting Student	\$ 110.00 per year
Motorcycle	\$ 60.00 per year
Administrative and Reserved	\$ 1,320.00 per year

Colonial Life Arena and Koger Center Event Parking

Family Events	\$ 10.00/20.00 per vehicle
Concerts	Varies \$ 10.00-30.00 per vehicle

Parking Fines

Parking Meter Violation	\$ 5.00
Parked Improperly	\$ 5.00
Parking Permit Improperly/Not Displayed	\$ 5.00
Parking in Loading Zone or Service Zone	\$ 15.00
No Permit for Lot	\$ 15.00
Failure to Register Vehicle	\$ 15.00
Blocking Sidewalk or Driveway	\$ 15.00
Parking in No Parking Areas or Grass	\$ 25.00
Parked at Yellow Curb	\$ 25.00
Parked in Reserved Space	\$ 25.00
Parked at Fireplug or Fire Lane	\$ 50.00
Parked in or Blocking Handicap Space or Curb Cut	\$ 100.00

RESERVED PARKING PERMITS AVAILABLE(1)

		Fiscal Year Ended June 30,									
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>						
Close-Hipp Garage	204	204	204	204	204						
1300 Blossom Street Garage ⁽²⁾	1,052	1,052	1,052	1,052	1,052						
600 Bull Street Garage ⁽³⁾	2,208	2,208	2,208	2,208	2,208						
1600 Hampton Street Garage	231	231	231	231	231						
Sumter Street Garage	153	153	153	153	153						
Pendleton Street Garage	1,045	1,045	1,045	1,045	1,045						
Athletic Village Garage	350	350	350	350	350						
Senate/Pickens Lot	75	75	75	75	75						
Senate Street Garage ⁽⁴⁾	1,021	1,021	1,021	1,021	1,021						
TOTAL	6,339	6,339	6,339	6,339	6,339						

- (1) The number of permits available does not directly correspond to the number of reserved spaces due to the practice of oversubscribing, as described in footnotes (2), (3), and (4) below. The general practice is to oversubscribe to varying degrees the garage permits except for Senate/Pickens Lot, Athletic Village Garage, and Sumter Street Garage.
- (2) 1300 Blossom Street Garage has 887 spaces. Because spaces are not assigned individually, the University has oversubscribed the facility by issuing 1,052 permits.
- (3) 600 Bull Street Garage, formerly referred to as 1400 Blossom Street Garage, was completed in August, 1996. There are 536 hourly spaces (counted as metered spaces) and 1,734 reserved spaces. Because spaces are not assigned individually, the University has oversubscribed the facility by issuing 2,208 permits.
- (4) Senate Street Garage was opened in August, 1992. Senate Street Garage has 785 spaces. Because spaces are not assigned individually, the University has oversubscribed the facility by issuing 1,021 permits.

Alternative Parking Facilities. Certain parking facilities on non-University parking sites, as more fully described below, are not necessarily viewed by students as viable alternatives, either due to cost or distance.

The main campus of the University is located in the downtown area of Columbia, South Carolina. The City of Columbia (the "City") operates a number of parking facilities in the downtown area. The City's off-street facilities are comprised of the Arsenal Hill parking garage (located 15 blocks from the heart of the Columbia Campus), the Lady Street parking garage (located 6 blocks from the heart of the Columbia Campus), the Cannon parking garage (located 7 blocks from the heart of the Columbia Campus), the Park Street parking garage (located 5 blocks from the heart of the Columbia Campus), the Sumter Street parking garage (located 6 blocks from the heart of the Columbia Campus), the Taylor Street parking garage (located 8 blocks from the heart of the Columbia Campus), and the Washington Street parking garage (located 7 blocks from the heart of the Columbia Campus). The number of spaces and hours of operation of each of these facilities are set forth in the following table.

Facility	No. Spaces	Monthly Rates	Hours of Supervised Operation
Arsenal Hill ⁽²⁾	350	\$57	Unattended
Lady Street	1,064	78/105 ⁽¹⁾	9:00 a.m. – 6:30 p.m., M-F
Cannon Garage	524	65/85 ⁽¹⁾	Unattended
Lincoln Street	675	65/80 ⁽¹⁾	Unattended
Park Street	829	65/80 ⁽¹⁾	9:00 a.m. – 6:30 p.m., M-F
Sumter Street	957	78/105 ⁽¹⁾	9:00 a.m. – 6:30 p.m., M-F
Taylor Street	350	52	Unattended
Washington Street	445	78/105 ⁽¹⁾	Unattended

All of the attended off-street facilities have the same hourly rates: \$1.00 for the first half-hour, \$1.00 for the second half-hour, and \$1.00 for each hour thereafter, up to a maximum of \$10.00 per day.

The City had approximately 4,400 metered spaces as of January 2019. Generally, meter rates are on a \$1.00 per hour basis. Time limits on these meters range from 30 minutes to 10 hours, with the predominant time limit being 2 hours.

There are also a number of private off-street parking garages and lots located in the City which may, to some extent, compete with the Parking Facilities of the University. Most of these facilities serve the parking needs of the office workers and visitors within a particular building, and accordingly have few spaces available for daily parkers.

Also the University has access to Innovista Garages located on the Columbia Campus. The University Development Foundation manages the Innovista Garages, known as Horizon and Discovery. The Horizon parking garage is located at 519 Main Street and is 4 blocks from the heart of the Columbia Campus. The Discovery parking garage is located at 821 Park Street and is 3 blocks from the heart of the Columbia Campus. These garages are complements to University parking and do not compete with University Parking Services.

Facility	No. Spaces	Rates (4)	Hours of Supervised Operation
Horizon	970		Unattended
Faculty/Staff		\$780/1,020/1,200 ⁽¹⁾	
Student		\$400/425/200/225 ⁽²⁾	
Other non-USC		\$100/110/120 ⁽³⁾	
Discover	1,398		9:00 a.m. – 6:30 p.m., M-F
Faculty/Staff		\$780/1,020/1,200 ⁽¹⁾	·
Student		\$400/425/200/225 ⁽²⁾	
Other non-USC		\$100/110/120 ⁽³⁾	

⁽¹⁾ The first number is the yearly rate for Monday-Friday access; the second number is the yearly rate for Monday-Saturday access; the third number is the yearly rate for Monday-Sunday access.

⁽¹⁾ The first number is the monthly rate for an unassigned space; the second number is the monthly rate for an assigned space. Hourly rates are \$1.00 for first and second half hours and \$1.00 per hour thereafter.

⁽²⁾ Metered spaces and monthly parking by permit only.

⁽²⁾ The first number is the Fall and Spring semester rate for Monday-Friday access; the second number is the Fall and Spring semester rate for Monday-Sunday access; the third number is the Summer semester rate for Monday-Friday access; the fourth rate is the Summer semester rate for Monday-Sunday access

⁽³⁾ The first number is the monthly rate for Monday-Friday access; the second number is the monthly rate for Monday-Saturday access; the third number is the monthly rate for Monday-Sunday access.

⁽⁴⁾ Hourly rates are \$2.00 for first hour and \$1.00 per hour thereafter.

Bookstore – Upstate Campus

This institutionally operated bookstore opened in the Bond funded facility in January of 2009. The facility is approximately 8,500 sq. ft. and carries over 700 titles each semester. In addition to academic books, the bookstore also carries Spartan Athletic wear and a variety of student supplies and sundries.

Revenues and Expenditures Summary

	Fiscal Year Ended June 30,							
		2016-17		2017-18	2018-19	2019-20		2020-21
REVENUE								
Sale of Supplies	\$	399,740	\$	424,497	\$ 439,073	\$ 339,544	\$	292,633
Miscellaneous Revenue		84,103		76,986	95,565	71,087		347,404
Sale of Textbooks		1,830,527		1,782,356	1,775,614	1,611,277		1,206,660
Interest Earned		4,781		6,118	7,906	8,963		8,342
Total Revenue		2,319,151		2,289,957	2,318,158	2,030,871		1,855,039
EXPENDITURES								
Cost of Good Sold		1,664,984		1,652,395	1,569,722	1,486,008		1,202,259
Personnel cost		167,717		277,581	128,331	64,134		111,038
Other Expenses		143,982		66,645	123,982	111,204		119,319
Total Expenditures		1,976,683		1,996,620	1,822,035	1,661,346		1,432,616
Change in Net Position		342,468		293,337	496,123	369,525		422,423
MANDATORY TRANSFERS IN/(OUT)								
Bond Payment		(265,550)		(294,236)	(278,450)	(283,200)		(282,450)
University Programs		(100,000)		(100,000)	(50,000)	(50,000)		(50,000)
Total Mandatory Transfers		(365,550)		(394,236)	(328,450)	(333,200)		(332,450)
NON-MANDATORY TRANSFERS IN/(OUT)								
Other Transfers		-		-	-	-		195,239
Total Non-Mandatory Transfers		-		-	-	-		195,239
Net Change in Net Position		(23,082)		(100,900)	167,673	36,325		285,212
Year End Net Position	\$	1,848,281	\$	1,747,382	\$ 1,915,054	\$ 1,951,379	\$	2,236,591

Historical Net Revenues of the Facilities and Subsidies, and Debt Service Coverage Ratio

The following table sets forth the historical Net Revenues of the Facilities and Subsidies (excluding Athletics Department), as well as debt service coverage ratio on the outstanding bonds for the fiscal years indicated.

Fiscal Year Ended June 30,

	2016-17	2017-18	2018-19	2019-20	2020-21
Revenue	\$ 66,662,004	\$ 76,568,798	\$ 77,111,579	\$ 65,137,004	\$ 81,128,929
O&M Expenses	 41,751,533	47,170,649	48,166,295	47,963,995	50,488,662
Net Revenues	24,910,472	29,398,149	28,945,284	17,173,009	30,640,267
Subsidies	 -	-	-	3,688,937	-
Total Net Revenues and Subsidies	24,910,472	29,398,149	28,945,284	20,861,946	30,640,267
Total Debt Service	\$ 16,937,158	\$ 17,561,315	\$ 17,017,495	\$ 17,243,706	\$ 16,760,038
Coverage Ratio w/ Subsidies	1.47	1.67	1.70	1.21	1.83

Athletics Facilities Revenue Bonds

Revenues and Expenditures Summary

	For Fiscal Year Ending June 30,								
		2017		2018		2019	2020		2021
REVENUES									
Admissions/Ticket Sales ⁽¹⁾	\$	19,314,302	\$	19,967,299	\$	18,119,567	\$ 19,336,907	\$	4,181,152
Student Athletic Fees		3,093,944		2,852,962		2,862,262	2,902,030		2,900,296
Guarantees		1,000		2,441,916		5,000	2,355,654		21,851
Contributions		38,810,242		38,059,706		31,763,030	25,724,220		14,130,910
NCAA / SEC Conference Distribution		41,650,606		42,540,364		44,694,662	46,119,345		75,851,444
Media Rights		5,620,000		8,120,000		8,865,000	2,884,144		1,984,078
Direct Institutional Support		3,416,748		3,309,255		4,657,991	3,770,418		31,480,344
Program, Concession, Novelty, Parking		4,107,139		4,354,303		4,945,100	4,923,833		1,305,254
Royalties, Licensing, Advertising Sponsorship		10,742,931		9,189,040		9,983,456	13,914,984		13,507,732
Sports Camp Revenues		36,815		43,335		66,731	32,903		-
Endowment and Investment Income		340,516		411,947		350,552	326,062		260,299
Other Operating		5,208,942		6,092,509		10,774,837	5,563,565		2,150,541
Total Revenues		132,343,185		137,382,637		137,088,188	127,854,065		147,773,901
EXPENSES									
Athletics Student Aid - Grants/Scholarships		16,113,310		16,418,748		19,401,849	15,089,363		15,893,820
Guarantees		3,370,318		1,734,904		3,451,563	2,945,922		116,536
Personnel		44,001,097		48,312,602		51,842,941	54,093,708		64,953,280
Recruiting		1,950,364		2,128,667		2,128,748	1,366,984		372,977
Team Travel		8,029,084		7,614,883		6,898,691	5,666,528		4,840,281
Equipment, Uniforms and Supplies		4,350,561		3,794,458		3,511,335	3,945,500		3,576,564
Game Services		8,046,278		7,597,926		7,468,053	7,183,370		5,382,241
Fund Raising, Marketing, and Promotion		1,894,858		2,347,843		2,166,988	2,332,900		416,971
Sports Camps		131,719		108,721		139,564	143,393		99,824
Direct Facilities and Administrative Support		19,968,958		21,023,470		17,023,996	17,015,733		13,314,411
Spirit Groups		350,120		575,947		398,568	343,100		160,297
Medical and Insurance		1,456,789		1,703,227		1,670,156	1,826,019		3,516,694
Memberships and Dues		77,712		84,363		166,800	198,216		116,867
Student Athlete Meals		1,065,533		1,571,419		1,185,617	957,697		962,028
Other Services		7,417,073		6,933,502		5,916,900	6,308,415		4,120,929
Total Expenses		118,223,774		121,950,678		123,371,769	119,416,848		117,843,720
Net Revenues	\$	14,119,411	\$	15,431,959	\$	13,716,419	\$ 8,437,217	\$	29,930,181

⁽¹⁾ Excludes Admissions Fees.

Football Summary

Set forth below is the University football team's win-loss record (including post-season bowl games) for the past ten seasons:

	Record		Record
Year	(wins-losses)	Year	(wins-losses)
2021	7 - 6	2016	6 - 7
2020	2 - 8	2015	3 - 9
2019	4 - 8	2014	7 - 6
2018	7 - 6	2013	11 - 2
2017	9 - 4	2012	11 - 2

Future Football Home Games

Set forth below is the planned number of home games for the next five seasons:

Year	Home Games
2022	7
2023	7
2024	7
2025	7
2026	7

Football Tickets and Attendance

Set forth in the following table are the ticket prices, number of season tickets purchased, total home attendance, average student attendance, and average home attendance for football games for the past ten seasons:

				T-4-1	Average	Average
Calendar	Home		Season	Total	Student	Attendance
Year	Games	Ticket Prices (1)	Tickets	Attendance (2)	Attendance (3)	Per Game
2021	7	\$320/ \$35 - \$125	38,353	488,135	8,702	69,734
2020	5†	\$400/ \$80 - \$110	8,475	77,075	1,623	15,415
2019	7	\$415/ \$25 - \$125	47,347	545,737	9,645	77,962
2018	7	\$415/ \$45 - \$125	47,381	515,396	9,572	73,628
2017	7	\$365/ \$35 - \$125	49,700	550,099	9,263	78,586
2016	7	\$365/ \$20 - \$ 80	50,340	538,441	10,340	76,920
2015	6††	\$290/ \$25 - \$ 85	51,180	472,934	9,489	78,822
2014	7	\$365/ \$25 - \$ 70	54,005	569,664	8,666	81,381
2013	7	\$365/ \$25 - \$ 70	51,967	576,805	9,016	82,401
2012	7	\$320/ \$30 - \$ 80	49,041	560,008	9,141	80,001

Source: Athletics Department

- (1) Non-student prices. Includes Admission Fee (\$15.00 Bond assessment fee beginning in 2018, \$8.00 fee from 2013-2017, \$3.00 fee for 2012 and prior), State admissions taxes, and for the Clemson University and University of Georgia games, a \$10.00 academic scholarship fee (none of which constitute Revenues of the Athletics Department). In addition, the rules of the NCAA and the SEC provide that certain complimentary tickets may be distributed. Amounts reflected are grouped by season ticket price followed by ranges in individual game prices as set for each
- (2) Includes students who do not pay the Admissions Fee.
- A student athletic activity fee is charged to full-time students as a part of tuition and fees. This fee, which currently is \$52.00 per semester, is allocated to the Athletics Department as Revenues for allowing student access to athletic events in lieu of ticket charges.
- † Home Games reflect SEC-only schedule (4 home and 4 away games), and associated attendance limitations, due to the COVID-19 pandemic.
- The scheduled LSU home game was moved to LSU due to the floods in Columbia.

Men's Basketball Summary

Set forth below is the University Men's Basketball team's win-loss record (including post-season games) for the past ten seasons:

	Record	_	Record
Year	(wins-losses)	Year	(wins-losses)
2020-21	6 - 15	2015-16	25 - 9
2019-20	18 - 13	2014-15	17 - 16
2018-19	16 - 16	2013-14	14 - 20
2017-18	17 - 16	2012-13	14 - 18
2016-17	26 - 11	2011-12	10 - 21

Men's Basketball Tickets and Attendance

Set forth in the following table are the ticket prices, number of season tickets purchased, average home attendance and total home attendance for men's basketball games for the past ten seasons:

				Average	
			Season	Attendance	Total
Year	Home Games ⁽¹⁾	Ticket Prices ⁽²⁾	Tickets	Per Game ⁽³⁾	Attendance
2021	9†	\$25/\$15	2,170	3,176	28,582
2020	17	\$30/\$25/\$10	7,805	12,180	207,068
2019	17	\$30/\$25/\$10	7,755	11,472	195,023
2018	15	\$30/\$25/\$12/\$10	8,577	12,618	189,265
2017	18	\$20/\$14	7,961	13,396	241,126
2016	19	\$20/\$14	7,909	11,995	227,911
2015	17	\$20/\$14	6,989	11,520	184,314
2014	16	\$20/\$14	6,691	10,074	161,177
2013	18	\$18/\$15	6,144	8,603	154,858
2012	18	\$18/\$15	5,748	8,868	159,624

Source: Athletics Department

⁽¹⁾ Excludes exhibition games.

Non-student prices. Includes Admission Fee (\$4.00 fee), and State admissions taxes. Ticket charge for exhibition games is \$5.00. The rules of the SEC and the NCAA provide that certain complimentary tickets may be distributed.

The average attendance includes students. A student athletic activity fee is charged to full-time students as a part of tuition and fees. This fee, which is currently \$52.00 per semester, is allocated to the Athletic Department as revenues for allowing student access to athletic events in lieu of ticket charges.

[†] Four (4) home games cancelled due to COVID-19 protocols.

Women's Basketball Summary

Set forth below is the University Women's Basketball team's win-loss record (including post-season games) for the past ten seasons:

	Record		Record
Year	(wins-losses)	Year	(wins-losses)
2020-21	In progress	2015-16	33 - 2
2019-20	32 - 1	2014-15	34 - 3
2018-19	23 - 10	2013-14	29 - 5
2017-18	29 - 7	2012-13	25 - 8
2016-17	33 - 4	2011-12	25 - 10

Women's Basketball Tickets and Attendance

Set forth in the following table are the ticket prices, number of season tickets purchased, average home attendance and total home attendance for women's basketball games for the past ten seasons:

_						
					Average	
		Home			Attendance	Total
	Year	Games ⁽¹⁾	Ticket Prices ⁽²⁾	Season Tickets	Per Game ⁽³⁾	Attendance
	2021	11	\$70/\$45/\$20/\$10	2,425	3,500	38,500
	2020	15	\$70/\$45/\$25/\$20/\$12/\$9	8,795	12,218	183,272
	2019	17	\$70/\$45/\$20/\$12/\$9	9,247	10,406	176,904
	2018	17	\$70/\$50/\$45/\$35/\$20/\$12/\$9	11,218	13,596	203,942
	2017	16	\$60/\$40/\$35/\$30/\$12/\$8/\$4	10,208	12,853	179,940
	2016	17	\$60/\$40/\$30/\$8/\$4	11,068	14,364	244,196
	2015	16	\$50/\$25/\$7/\$4	8,508	12,293	196,684
	2014	16	\$50/\$25/\$7/\$4	4,227	6,371	101,935
	2013	16	\$50/\$25/\$7/\$4	2,278	3,952	63,224
	2012	15	\$50/\$25/\$7/\$4	1,666	3,139	47,082

Source: Athletics Department

⁽¹⁾ Excludes exhibition games.

⁽²⁾ Non-student prices. No Ticket charge for exhibition games. The rules of the SEC and the NCAA provide that certain complimentary tickets may be distributed.

⁽³⁾ A student athletic fee is charged as a part of tuition and fees. This fee, which is currently \$52.00 per semester, is allocated to the Athletic Department as revenues for allowing student access to athletic events in lieu of ticket charges.

Southeastern Conference Distributions

The following table sets forth Southeastern Conference revenues received by the University for the respective sports for the past ten years.

Fiscal Year	Football	Basketball	Other	Total		
2021	\$ 23,551,798	\$ 6,489,875	\$ 16,121,031	\$	46,162,704	
2020	22,605,453	4,972,299	16,107,410		43,685,162	
2019	20,529,072	6,019,176	15,063,540		41,611,788	
2018	19,839,479	5,750,263	15,030,979		40,620,721	
2017	18,716,465	6,217,067	13,893,541		38,827,073	
2016	18,639,460	5,557,085	13,535,645		37,732,190	
2015	17,747,238	5,248,182	8,338,289		31,333,709	
2014	13,996,854	5,066,479	1,990,575		21,053,908	
2013	13,348,266	4,999,688	2,473,186		20,821,140	
2012	13,804,946	5,104,920	1,278,911		20,188,777	

Admissions and Special Student Fee Receipts

The following table sets forth revenues received by the University from imposition of the Admissions Fee and the Special Student Fee for Athletic Debt Service for the past ten years.

Fiscal Year	Fee	Student Fee	Total		
2021	\$ 768,517 [†]	\$ 2,127,172	\$ 2,895,689		
2020	6,558,182	2,173,109	8,731,291		
2019	5,804,209	1,920,346	7,724,555		
2018	3,929,155	1,862,156	5,791,311		
2017	3,831,578	1,778,416	5,609,994		
2016	3,515,850	1,764,679	5,280,529		
2015	4,026,918	1,724,044	5,750,962		
2014	4,072,001	1,691,154	5,763,155		
2013	1,694,772	1,585,049	3,279,821		
2012	1,708,602	1,550,886	3,259,488		

 $^{^{\}dagger}$ Reductions due primarily to COVID-19 pandemic.

Historical Net Revenues of the Athletics Department, and Debt Service Coverage Ratio

The following table sets forth the historical net revenues of the athletic facilities (excluding other University facilities and subsidies) and the gross receipts from the imposition of an admissions fee and special student fee, as well as debt service coverage on the outstanding bonds for the fiscal years indicated.

	Fiscal Year Ended June 30,									
	2016-17	2017-18	2018-19	2019-20	2020-21					
Net Revenues	\$ 14,119,411	\$ 15,431,959	\$ 13,716,419	\$ 8,437,217	\$ 29,930,181					
Less Mandatory Transfers	447,057	425,725	373,290	386,938	36,191					
Net Revenues Available for Debt Service	\$ 13,672,354	\$ 15,006,234	\$ 13,343,129	\$ 8,050,279	\$ 29,893,990					
Special Student Fee Admissions Fee Interest Earnings and Miscellaneous Funds Available for Debt Service	1,778,416 3,831,578 1,496,414 20,778,762	1,862,156 3,929,155 219,457 21,017,002	1,920,346 5,804,209 140,908 21,208,592	2,173,109 6,556,937 197,319 16,977,644	2,127,172 768,517 141,284 32,930,964					
Debt Service Principal (1) Interest Total Debt Service	\$ 3,675,000 6,694,040 \$ 10,369,040	\$ 4,475,000 7,665,436 \$ 12,140,436	\$ 4,600,000 8,157,656 \$ 12,757,656	\$ 4,810,000 7,952,556 \$ 12,762,556	\$ 4,715,000 7,665,606 \$ 12,380,606					
Coverage Ratio	2.00	1.73	1.66	1.33	2.66					

⁽¹⁾ Principal payments include the servicing of the outstanding Bonds and the net annual principal reduction of outstanding bond anticipation notes.

Special Higher Education Revenue Bonds

Historical Collection of Pledged Revenues

Set forth below is a five-year history of the Revenues and Additional Funds pledged under the Resolution to the Special Higher Education Revenue Bonds.

	Fiscal Year									
		2017		2018		2019		2020		2021
REVENUES										_
Federal grants and contracts	\$	24,248,345	\$	23,832,249	\$	25,406,345	\$	25,021,187	\$	26,561,292
State grants and contracts		184,529		312,675		90,424		50,485		139,180
Local grants and contracts		111,095		74,641		30,077		28,029		151,495
Nongovernmental grants and contracts		11,386,167		12,004,671		14,468,427		15,388,614		10,975,383
Gifts		31,258,051		38,658,152		30,919,219		27,263,065		15,496,013
Rental income		1,656,105		1,313,476		1,606,285		1,453,267		1,117,599
Total revenues	\$	68,844,292	\$	76,195,864	\$	72,520,777	\$	69,204,647	\$	54,440,962
ADDITIONAL FUNDS										
Student tuition and fees (1)	\$	780,957,825	\$	826,715,855	\$	861,679,253	\$	884,321,888	\$	873,259,307
State appropriations		157,818,499		162,904,575		175,790,374		201,526,720		202,975,287
Sales and services of auxiliary enterprises		171,108,602		189,954,650		190,600,045		174,412,654		178,922,198
Sales and services of educational and other activities		30,752,534		27,663,499		31,059,434		30,114,162		20,558,024
Federal grants and contracts		24,248,345		23,832,249		25,406,345		25,021,187		26,561,292
State grants and contracts		184,529		312,675		90,424		50,485		139,180
Local grants and contracts		111,095		74,641		30,077		28,029		151,495
Nongovernmental grants and contracts		11,386,167		12,004,671		14,468,427		15,388,614		10,975,383
Gifts		31,258,051		38,658,152		30,919,219		27,263,065		15,496,013
Rental income		1,656,105		1,313,476		1,606,285		1,453,267		1,117,599
Endowment income		(518,671)		964,998		984,415		932,253		741,959
Investment income		(205,129)		1,308,791		1,682,077		1,808,436		1,757,981
Other fees		7,014,488		7,536,285		7,525,894		7,595,862		7,544,695
Other operating revenues		2,250,809		2,763,394		4,588,708		2,420,718		2,671,002
Total available funds and academic fees excluding restricted revenues	\$ '	1,218,023,249	\$	1,296,007,911	\$ '	1,346,430,977	\$	1,372,337,340	\$ 1	1,342,871,415
Less: Revenues (2)		(68,844,292)		(76,195,864)		(72,520,777)		(69,204,647)		(54,440,962)
Less: State appropriations		(157,818,499)		(162,904,575)		(175,790,374)		(201,526,720)		(202,975,287)
Less: Housing revenues		(54,405,814)		(62,613,251)		(62,172,772)		(53,151,519)		(60,598,429)
Less: Parking revenues		(9,937,038)		(11,665,591)		(12,620,650)		(9,017,117)		(6,970,800)
Less: Bookstore revenues		(2,319,151)		(2,289,957)		(2,318,158)		(2,030,871)		(1,565,861)
Less: Athletic revenues*		(132,343,185)		(137,382,637)		(137,088,188)		(127,854,065)		(147,773,901)
Total additional funds	•	792,355,270	\$	842,956,036	\$	883,920,058	\$	909,552,402	\$	868,546,175
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⁽¹⁾ Net of tuition pledged for debt service on State Institutional Bonds. See "Debt Structure of University - Outstanding Debt".

Set forth below is a five-year history of Pledged Revenues pledged under the Resolution to the Special Higher Education Revenue Bonds.

	2017		2018		2019		2020		2021	
Revenues	\$	68,844,292	\$	76,195,864	\$	72,520,777	\$	69,204,647	\$	54,440,962
Additional Funds		792,355,270		842,956,036		883,920,058		909,552,402		868,546,175
Pledged revenues	\$	861,199,562	\$	919,151,900	\$	956,440,835	\$	978,757,049	\$	922,987,137

⁽²⁾ As defined in the Resolution.

The University

History

The University of South Carolina is the 25th oldest institution of higher education in the nation and the first to be fully supported by any state. The University is a state-supported, coeducational institution of higher education. The University is home to more than 200 years of history and tradition, rising from a single building in 1805 on what would become the heart of the campus, the Horseshoe. The Palmetto State established South Carolina College, the precursor to the University of South Carolina, on December 19, 1801, as part of an effort to unite South Carolinians in the wake of the American Revolution. Located in the Capital City, the University was purposefully located and positioned to become the state's higher education leader. The University is one of only 32 public universities to receive both the top-tier research designation and the community engagement designation from the Carnegie Foundation. The University's mission is to educate the state's diverse citizens through teaching, research, creative activity, and service.

Organization and Administration

The University of South Carolina is governed by the Board of Trustees in accordance with Title 59 Chapter 117 of the State of South Carolina Code of Laws. The Board of the University of South Carolina is composed of 20 members including sixteen members elected by the General Assembly with one from each judicial circuit. Additionally, there are three *ex officio* members including the Governor (or designee), the State Superintendent of Education, and the President of the Greater University of South Carolina Alumni Association. The Governor also appoints one member at-large.

Term Expires	Residence
6/30/2022	Lake City
6/30/2022	Lexington
6/30/2022	Charleston
6/30/2024	Conway
6/30/2022	Columbia
6/30/2022	Florence
6/30/2024	Laurens
6/30/2022	Spartanburg
6/30/2024	Barnwell
6/30/2024	Lancaster
6/30/2024	Rock Hill
6/30/2024	Walhalla
6/30/2024	Bluffton
6/30/2024	Lamar
6/30/2022	Greenville
6/30/2022	Orangeburg
	6/30/2022 6/30/2022 6/30/2022 6/30/2022 6/30/2022 6/30/2022 6/30/2024 6/30/2024 6/30/2024 6/30/2024 6/30/2024 6/30/2024 6/30/2024 6/30/2024 6/30/2024

The following are the appointed member and the three ex officio members of the Board of Trustees:

- C. Dan Adams, Representing The Honorable Henry D. McMaster, Governor and Ex Officio Chairman
- Richard A. Jones, Jr., Gubernatorial Appointee
- Molly Spearman, State Superintendent of Education
- Robin D. Roberts, President, University of South Carolina Alumni Association

The following are the Executive Officers of the University:

- Dr. Harris Pastides, Interim President
- Dr. Michael D. Amiridis, President-Elect
- Dr. Stephen Cutler, Interim Provost
- Edward L. Walton, Executive Vice President for Administration and Chief Financial Officer
- Larry Thomas, Vice President of Communications
- Stacey Bradley, Interim Vice President for Development
- Julian R. Williams, Vice President of Diversity, Equity and Inclusion
- Caroline Agardy, Vice President of Human Resources
- Douglas R. Foster, Vice President for Information Technology and Chief Information Officer
- Julius Fridriksson, Interim Vice President for Research
- Dr. Dennis A. Pruitt, Vice President for Student Affairs and Vice Provost for Academic Support
- Bill Kirkland, Executive Director of Office for Innovation, Partnership and Economic Engagement
- Walter H. Parham, Esquire, General Counsel and Executive Director of Compliance Programs
- Ray Tanner, Director of Athletics
- Joseph P. Sobieralski, University Treasurer and Associate Vice President and Chief of Staff for the Division of Administration and Finance
- Derham Cole, Vice President for System Affairs
- Dr. Dan Heimmermann, USC Aiken Chancellor
- Dr. Al M. Panu, USC Beaufort Chancellor
- Dr. Bennie L. Harris, USC Upstate Chancellor
- Dr. Susan Elkins, Palmetto College Chancellor

The President of the University is the chief executive and administrative officer appointed by the Board of Trustees. Dr. Michael Amiridis was named the 30th President of the University on January 14, 2022, and is expected to begin his term as President in summer 2022.

Set forth below is selected biographical information relating to the current President and other Executive Officers referred to above.

<u>Dr. Harris Pastides, Interim President, age 67.</u> Dr. Pastides was named Interim President on May 13, 2021. Dr. Pastides previously served as the President of the University from August 1, 2008 until he retired July 31, 2019. Before joining the University, Dr. Pastides served as a professor of epidemiology and chairman of the Department of Biostatistics and Epidemiology at the University of Massachusetts at Amherst. He received his Master's of Public Health and his Ph.D. in Epidemiology from Yale University. Dr. Pastides served as Dean of the University's Arnold School of Public Health from 1998-2003. He was named Vice President for Research and Health Sciences at the University in 2003. In that role he was charged with achieving major growth in federal and industrially sponsored research. Dr. Pastides managed the University's research budget and directed investments toward faculty hiring, enhancing research infrastructure, and developing the *Innovista* research and innovation district. In his economic development role, Dr. Pastides was the University's chief contact with business, industry, and the State's Department of Commerce.

Dr. Michael D. Amiridis, President-Elect, age 59. Dr. Amiridis was named the 30th President of the University on January 14, 2022. Dr. Amiridis received his Ph.D. in Chemical Engineering from the University of Wisconsin-Madison in 1991. Dr. Amiridis has been the Chancellor of University of Illinois – Chicago ("UIC") since 2015. During his tenure at UIC, Dr. Amiridis focused on enhancing the student experience, engaging with diverse communities, raising UIC's national and international reputation, and creating a culture of entrepreneurship. UIC is part of the University of Illinois college system and is home to one of the nation's largest medical schools. It is the most comprehensive institution in Illinois, offering over 240-degree programs, and is the state's flagship university in health sciences. Under his leadership, the school boosted student enrollment and saw six years of record campus enrollment, surpassing 34,000 students in fall 2021, while winning national accolades for attracting an increasingly diverse student population. Dr. Amiridis also completed a successful capital campaign that raised more than \$750 million in donations for UIC. Prior to leading UIC, Dr. Amiridis spent more than two decades at the University. He served as a chemical engineering professor, department chair, dean of the College of Engineering and Computing and, from 2009 to 2015, the University's Executive Vice President for Academic Affairs and Provost. As a researcher, Dr. Amiridis earned the National Science Foundation's award for early-career scientists and engineers in 1999, was elected a fellow of the American Association for the Advancement of Science in 2012 and was elected a fellow of the American Institute of Chemical Engineers in 2015.

Stephen J. Cutler, Ph.D., Interim Provost, age 59. Dr. Cutler earned his B.S. degree in 1984 and his Ph.D. degree in 1989 from the University of Georgia. Dr. Cutler was appointed as the Interim Provost of the University of South Carolina in May 2021. Dr. Cutler has served five years as the dean and professor of the University of South Carolina College of Pharmacy. He has been a pharmacy educator for more than 30 years, having served at the schools of pharmacy for Ohio Northern University, Mercer University, the University of Mississippi, and the University of South Carolina. During this 30 years, Dr. Cutler has received 10 teaching awards and recognitions from various classes of students. Dr. Cutler is a broadly trained natural products medicinal chemist and behavioral pharmacologist whose research focuses on the isolation of natural products, design of new leads, synthesis of biological active derivatives, and the discovery and development of drugs to treat various disorders, including those of the central nervous system.

Edward L. Walton, Executive Vice President for Administration and Chief Financial Officer, age 61. Mr. Walton was named Executive Vice President for Administration and Chief Financial Officer in 2019. Prior to that, he served as Senior Vice President and Chief Operating Officer. Mr. Walton joined the University in 1997. With over 25 years of experience in finance, accounting, and auditing, Mr. Walton has spent the past 20+ years in positions of increasing responsibilities across a wide spectrum of the University. His service in various financial positions at the University include: Director of Contract and Grant Accounting; Chief Financial Officer of the University of South Carolina Research Foundation; Chief Financial Officer for Health Sciences South Carolina, Chief Research Administrator, and Associate Provost for Finance and Administration. Prior to joining the University, he served as Audit Supervisor in the State Auditor's Office. Mr. Walton graduated Summa Cum Laude with a B.A. in Accounting from Saint Leo College and is a Certified Public Accountant.

Larry Thomas, Vice President for Communications, age 61. Mr. Thomas began his duties as Vice President for Communications on May 15, 2020. Prior to joining the University, he served nearly 20 years in various communication roles in the oil and gas industry at BP. Mr. Thomas also has an extensive military background, serving 25 years as an officer in the United States Navy. He retired in 2009 at the rank of Captain. Mr. Thomas has a Bachelor of Arts degree in journalism from the University of South Carolina (1983) and a Master of Public Administration from Valdosta State University (1995).

Stacey Bradley, Interim Vice President for Development, age 48. Ms. Bradley, who also is Senior Associate Vice President for Student Affairs and Academic Support, was named to the interim position Jan. 4, 2022. She has served the University since 2001 in roles of progressively greater responsibility. She has nearly 20 years of experience in higher education administration, fiscal management, human resource management, issue resolution, crisis management and audit advisement. A licensed CPA, Ms. Bradley earned an MBA from the University of South Carolina's Moore School of Business and a bachelor's in accounting from the McIntire School of Commerce at the University of Virginia. She is also a graduate of Harvard University's Institute for Management and Leadership in Education and Crisis Management in Higher Education programs.

Julian R. Williams, Vice President for Diversity, Equity and Inclusion, age 39. Mr. Williams was appointed as the University of South Carolina's first Vice President of Diversity, Equity and Inclusion in June 2020. In this role he serves as the university's Chief Diversity Officer and leads the Office of Diversity, Equity and Inclusion ("DEI"). Reporting directly to the President, the VP/DEI is responsible for providing vision and leadership for diversity and inclusion efforts across the university. This role capitalizes on the varied ways DEI are and can be embedded in the university's curriculum, infrastructure, policies, and programs. Mr. Williams earned a Bachelor of Arts degree in English from the University of Michigan in Ann Arbor and a Juris Doctorate from Michigan State University College of Law.

<u>Caroline Agardy, Vice President for Human Resources, age 62</u>. Ms. Agardy joined the University in 2011 and served as Associate Vice President for Human Resources before being promoted to Vice President for Human Resources in August of 2018. Ms. Agardy had over 25 years of experience in human resources at three different organizations in South Carolina state government prior to her move to higher education. She was Human Resources Director for the central administrative agency in South Carolina and served as the state's Grievance and Mediation Manager. She is a graduate of the University of South Carolina with a B.A. degree in political science and master's degree in Public Administration.

<u>Douglas R. Foster, Vice President for Information Technology and Chief Information Officer, age 60.</u> Mr. Foster joined the University of South Carolina on January 17, 2017. Prior to joining the University, he served as Associate Vice President of IT Application Services and Deputy CIO at Purdue University. He has more than 25 years of experience in project management, technology architecture and design, large-scale IT systems integration, and strategic planning. He earned a B.S. in business administration from the University of Phoenix and a Master of Science in technology from Purdue University.

Julius Fridriksson, Ph.D., Interim Vice-President for Research, age 52. Dr. Fridriksson earned his Ph.D. degree from the University of Arizona in 2001. Subsequently, he moved to the University of South Carolina to become a faculty member. Dr. Fridriksson serves as the co-director of the McCausland Center for Brain Imaging and the director of the Center for the Study of Aphasia Recovery (C-STAR). He was the primary mentor for 17 Ph.D. students and 10 post-doctoral fellows, many of whom are leading scholars and professors at universities in the United States. Dr. Fridriksson has authored nearly 160 peer-reviewed publications and has served as the principal investigator on research grants with total funding of over \$40 million. He is a neuroscientist whose work focuses on brain plasticity associated with the recovery of aphasia in stroke patients. His work also involves mapping speech and language processing abilities in the human brain. Currently, Dr. Fridriksson is serving as interim Vice-President for Research at the University of South Carolina.

<u>Dr. Dennis A. Pruitt, Vice President for Student Affairs and Vice Provost for Academic Support, age 71</u>. Dr. Pruitt obtained a B.A. degree from Armstrong State College, a M.Ed. degree from West Georgia College, and a Ph.D. degree from the University of South Carolina. Dr. Pruitt has served the University in various capacities since 1980, including Director of the Russell House University Union and Acting Dean of Student Affairs.

Bill Kirkland, Executive Director of Office for Innovation, Partnership and Economic Engagement, age 59. Mr. Kirkland is currently the Executive Director of the Office of Innovation, Partnerships, and Economic Engagement at the University of South Carolina. Since joining USC in 2013, Mr. Kirkland and his office are charged with fostering statewide economic growth through increased commercialization of innovative research; connecting new and existing businesses with university resources while creating a thriving entrepreneurial environment for students, faculty, and staff; and function as the single point of contact for the public to partner with the university. Mr. Kirkland also serves as the Chairman of the Board for the USC/Columbia Technology Incubator. In this role, he guides early stage companies in strategic and operational planning, business development and investor management. Before joining the University, Mr. Kirkland co-founded and served as the President & Chief Executive Officer of Collexis Holdings, Inc. He managed the sale of the company and its subsidiaries to Reed Elsevier in June of 2010. While at Collexis, he achieved a successful public offering and two global company acquisitions. Mr. Kirkland spent two decades in executive leadership positions with IBM and Pfizer. Mr. Kirkland is a graduate of the University of South Carolina.

Walter H. Parham, Esquire, General Counsel and Executive Director of Compliance Programs, age 64. Mr. Parham graduated from the University of South Carolina with B.A. and Juris Doctor degrees. He came to the University in November 1988 as Associate General Counsel and became General Counsel in 1991. Prior to that time, he served as the Greenville County (South Carolina) Attorney.

Ray Tanner, Director of Athletics, age 63. Mr. Tanner began his duties as Athletics Director on August 2, 2012. Prior to being appointed athletics director, he completed 16 years as the head baseball coach establishing one of the premier programs in college baseball. He led the Gamecocks to two NCAA Division I Baseball Championships in 2010 and 2011. He posted a 738-316 record with a .700 winning percentage, second highest all-time among SEC coaches. Mr. Tanner has a Bachelor of Science degree in recreational administration from North Carolina State University (1980) and a Master's of Public Affairs, Public Administration (1983).

Joseph P. Sobieralski, University Treasurer and Associate Vice President and Chief of Staff for the Division of Administration and Finance, Age 42. Mr. Sobieralski assumed the role of Treasurer effective October 1, 2020. A higher education finance and management professional with two decades of experience, Mr. Sobieralski previously served the University of South Carolina the as Assistant Vice President for Administrative Operations, University Budget Director and Vice Chancellor for Finance and Administration at the University's system institution in Aiken. Prior to joining the University of South Carolina, he held various financial positions of increasing responsibility at the George Mason University in Virginia. Mr. Sobieralski is a cum laude graduate with B.S. degrees in Sport and Entertainment Management and Business Administration (Accounting) and also received a Masters of Accountancy, all from the University of South Carolina. He is a Certified Management Accountant, Certified Financial Manager, Certified Internal Auditor and Certified Auxiliary Services Professional. Mr. Sobieralski is also graduate of the National Association of College and University Business Officer's Fellows program.

Dr. Daniel Heimmermann, USC Aiken Chancellor, age 57. Dr. Heimmermann became the fifth Chancellor of the University of South Carolina Aiken on July 1, 2021 and, as Chancellor, serves as the chief executive officer and principal spokesperson for USC Aiken. Over the past 25 years, Dr Heimmermann has held a number of leadership positions at universities in Alabama, Mississippi, and Texas serving as Department Chair, Dean, and Provost before becoming Chancellor. Originally from Wisconsin, Dr. Heimmermann received undergraduate degrees in History and Spanish before earning Master of Arts and Ph.D. degrees in early-modern French history from Marquette University. Dr Heimmermann has devoted his administrative career to leading the development of signature academic programs in Engineering, Business, Nursing as well as numerous industry-aligned graduate and undergraduate certificate programs in emerging areas such as cyber security, data science, gaming and simulation, network administration security, software development and website design and development. In support of these programs Dr. Heimmermann established colleges in Health Sciences and Human Performance, Engineering, Nursing, and Business as well as academic and research centers/institutes in Biomedical Science, Cyber Security and Information, Natural Resource Management, and Water and Energy whose applied research foci centered on solving the nation's most pressing challenges.

Dr. Al M. Panu, USC Beaufort Chancellor, age 64. Dr. Panu assumed the leadership of USC Beaufort on August 16, 2015. Prior to his appointment as Chancellor at USC Beaufort, he served as Senior Vice President for University Affairs at University of North Georgia. Recent administrative roles include Vice President for Academic Affairs; Dean, School of Science, Technology, Engineering & Mathematics; and Chair, Division of Science, Engineering & Technology at Gainesville State College in Georgia where he also held the rank of Professor of Chemistry. At Kennesaw State University in Kennesaw, Georgia, Dr. Panu served as Associate Dean of the College of Science and Mathematics. He holds a bachelor's degree in chemistry from Tuskegee Institute, Tuskegee, Alabama; a master's degree in chemistry from the University of Alabama Birmingham; and a Ph.D. in chemistry from the University of Georgia. After completing his Ph.D., he worked as a post-doctoral fellow at Emory University, Atlanta, Georgia prior to beginning his academic career.

J. Derham Cole, Jr., Vice President for System Affairs, age 44. Mr. Cole was appointed Vice President for System Affairs of the University of South Carolina in July 2021. He was previously the Interim Chancellor at University of South Carolina Upstate and served as its Associate Vice Chancellor for Finance and Administration. Mr. Cole received his Juris Doctor and Master of International Business Studies degrees from the University of South Carolina. He also received his Bachelor of Science in Business Economics from the University of South Carolina's Honors College. Prior to joining USC Upstate, Mr. Cole was engaged in the private practice of law for approximately fifteen years and served in the South Carolina House of Representatives for ten years.

Dr. Bennie L. Harris, USC Upstate, Chancellor, age 55. Dr. Harris serves as USC Upstate's seventh chancellor and assumed this role April 16, 2021. Prior to his appointment at USC Upstate, Dr. Harris served as senior vice president for Institutional Advancement at the Morehouse School of Medicine ("MSM") in Atlanta, Georgia, beginning in 2014. At MSM, Dr. Harris co-chaired the institution's five-year strategic plan and served as a critical member in developing the school's Leadership Academy, a program designed to promote leadership among faculty and staff. Dr. Harris previously served in leadership positions at Lipscomb University, DePaul University, the University of Alabama at Birmingham, and Washington State University. Since moving to the Upstate of South Carolina, Dr. Harris has been appointed to serve on the boards of several civic organizations, including the Spartanburg Academic Movement, Ten at the Top, OneSpartanburg, The Charles Lea Center Administrative Board, United Way of the Piedmont, the Franklin School, and NCAA Big South Conference. He is also a member of the Greenville Chamber of Commerce Accelerate Steering Committee. A native of Rosedale, Mississippi, Dr. Harris earned a Bachelor of Science degree in industrial engineering from Mississippi State University, a Master of Business Administration from Washington State University, and a Ph.D. in educational leadership from the University of Alabama at Birmingham.

<u>Dr. Susan Elkins, Palmetto College Chancellor, age 65.</u> Dr. Elkins was named Chancellor of the University of South Carolina Palmetto College in February 2013. Dr. Elkins previously served as Vice President of Extended Programs and Regional Development and Dean of the College of Interdisciplinary Studies at Tennessee Technological University ("TTU"). She holds bachelor's and master's degrees in Education from TTU and completed her doctoral work in Educational Leadership with an emphasis in Higher Education Administration at Vanderbilt University. Dr. Elkins has spent her career of over 35 years focusing on student access and success issues in K-12 and higher education.

The Schools and Colleges

The University consists of the following schools and colleges:

Arnold School of Public Health College of Social Work

College of Arts and Sciences Darla Moore School of Business

College of Education School of Law

College of Engineering and Computing School of Medicine Columbia

College of Hospitality, Retail and Sport Management School of Medicine Greenville

College of Information and Communications School of Music

College of Nursing South Carolina Honors College

College of Pharmacy The Graduate School

The University is accredited by the Southern Association of Colleges and Schools Commission on Colleges. All of its colleges and schools are fully accredited by accrediting agencies in their respective fields.

Tuition and Fees

Set forth below are the Tuition and Fees charged by the University for resident and nonresident students for the 2021-2022 academic year for full-time students on a semester basis.

I.	Colum	nbia			III.	Beaufort (Undergraduate)				
	A.	Und	dergraduate			A.	Resident ⁽³⁾	\$ 5,172		
		1.	Resident	\$ 6,144		В.	Non-Resident	10,695		
		2.	Non-Resident	16,764		C.	Non-Resident Scholarship	8,022		
		3.	Non-Resident Dept. Scholarship	9,240		D.	Matriculation Fee (entering semester)	75		
		4.	Active Duty Military(1)	3,000		E.	Technology Fee	168		
		5.	Matriculation Fee (entering semester)	80						
	B.	Gra	duate ⁽¹⁾		IV.	Ups	tate (Undergraduate)			
		1.	Resident	6,867		A.	Resident	\$ 5,604		
		2.	Non-Resident	14,880		B.	Non-Resident	11,355		
	C.	Law	1			C.	Non-Resident Scholarship	8,517		
		1.	Resident	10,161		D.	Matriculation Fee (entering semester)	75		
		2.	Non-Resident	26,040		E.	Technology Fee	140		
		3.	Non-Resident Scholarship	14,769		F.	Health Fee (on Campus Student Only)	85		
	D.	D. Technology Fee								
	E.	Med	dical (MD students only)		V.	Palmetto Campuses				
		1.	Resident	21,444		A.	Lancaster, Salkehatchie, Sumter, Union			
		2.	Non-Resident	43,575			1. Resident (Less than 75 credit hours)	\$ 3,579		
		3.	Non-Resident Scholarship	26,388			2. Non-Resident (Less than 75 credit	8,919		
		4.	Technology Fee	300			hours)			
							3. Resident (75 or more credit hours)	5,199		
							4. Non-Resident (75 or more credit hours)	10,428		
II.	Aiken	(Unc	dergraduate)			B.	Matriculation Fee (entering semester)	50		
	A.	Res	sident ⁽²⁾	\$ 5,199		C.	Technology Fee	200		
	B.	Nor	n-Resident	10,428						
	C.	Nor	n-Resident Scholarship	7,821						
	D. Matriculation Fee (entering semester)			85						
	E. Technology		156							

⁽¹⁾ Rates apply to all campuses.

⁽²⁾ Aiken resident rate applies to students who are legal residents of Richmond and Columbia counties of Georgia.

⁽³⁾ Beaufort resident rate applies to students who are legal residents of Chatham and Effingham Counties of Georgia.

Enrollment

Total final Fall semester enrollments for the years 2017 through 2021 are as follows:

Year			Columbia Cam	pus		Other		
(<u>Fall</u>)	<u>Undergrad</u>	<u>Law</u>	Grad/Prof	Medical ⁽¹⁾	_Total_	<u>Campuses</u>	<u>Total</u>	
2021	26,781	635	7,163	809	35,388	16,465	51,853	
2020	27,270	636	6,734	828	35,468	17,137	52,605	
2019	27,502	634	6,419	809	35,364	17,269	52,633	
2018	26,733	631	6,649	782	34,795	16,644	51,439	
2017	26,362	619	6,994	756	34,731	16,399	51,130	

⁽¹⁾ Doctorate of Pharmacy and graduate medical enrollment as shown is contained in Grad/Prof amounts for all years.

Total final Spring semester enrollments for the years 2017 through 2021 are as follows:

Year				Other			
(Spring)	<u>Undergrad</u>	<u>Law</u>	Grad/Prof	Medical ⁽¹⁾	_Total_	<u>Campuses</u>	<u>Total</u>
2021	25,384	627	6,704	820	33,535	15,535	49,070
2020	25,776	624	6,341	798	33,539	15,485	49,024
2019	25,299	614	6,478	773	33,164	15,143	48,307
2018	24,177	610	6,794	753	32,334	14,779	47,113
2017	23,542	612	7,137	697	31,988	14,370	46,358

⁽¹⁾ Doctorate of Pharmacy and graduate medical enrollment as shown is contained in Grad/Prof amounts for all years.

Total final Summer semester enrollments for the years 2017 through 2021 are as follows:

Year				Other			
(Summer)	<u>Undergrad</u>	<u>Law</u>	Grad/Prof	Medical ⁽¹⁾	<u>Total</u>	<u>Campuses</u>	<u>Total</u>
2021	7,412	94	4,448	0	11,954	5,100	17,054
2020	7,805	117	4,266	0	12,188	4,851	17,039
2019	7,782	93	4,252	0	12,127	4,838	16,965
2018	7,641	97	4,222	0	11,960	4,659	16,619
2017	7,055	133	4,362	0	11,550	4,274	15,824

⁽¹⁾ Doctorate of Pharmacy and graduate medical enrollment as shown is contained in Grad/Prof amounts for all years.

Selected Undergraduate Enrollment Data (Columbia Campus Only)

The University received 42,058 freshman applications for the Fall 2021 semester, compared with 34,951 applications received for the Fall 2020 semester (a 20.3% increase). Certain selected data relating to Fall undergraduate enrollment for the years 2017 through 2021 is as follows:

Year (Fall)	Applications	Applications Accepted	Acceptance Rate	Enrollment	Matriculation Rate ⁽¹⁾	Mean SAT Scores ⁽²⁾
2021	42,058	25,893	61.5	6,167	23.8	1248
2020	34,951	23,889	68.3	5,735	24.0	1241
2019	31,268	21,464	68.6	6,287	29.3	1270
2018	30,885	19,477	63.1	5,851	30.0	1270
2017	26,019	18,812	72.3	5,879	31.3	1255

⁽¹⁾ Based on enrollment in relation to applicants accepted.

Faculty

The following table sets forth certain information relating to the faculty for the fiscal years ended June 30, 2017 through 2021. Faculty data is reported with Integrated Postsecondary Education Data System (IPEDS) A1, A2, and D1 faculty, and does not include librarians. Source: Office of Institutional Research, Assessment, and Analytics.

Year	Full-Time	Part-Time	Tenure Track
2021	2,543	1,236	1,664
2020	2,486	1,160	1,704
2019	2,447	1,270	1,692
2018	2,404	1,222	1,653
2017	2,324	1,179	1,535

⁽²⁾ Based on first-time, full-time freshmen.

Research

One of the primary functions of the University is research. The University received notification of research and service awards during the Fiscal Year 2021 totaling \$225.1 million. Research and service grant revenues recognized during Fiscal Year 2021 totaled \$185.0 million with an additional \$26.1 million received in indirect cost recoveries, the majority of which was directed towards internal research.

Permanently established research centers and institutes include (listed by college):

College of Arts and Sciences

Institute for African American Research SC Institute of Archaeology and Anthropology

Belle W. Baruch Institute for Marine and Coastal Sciences

Center for Colon Cancer Research

Confucius Institute

Center for Digital Humanities

Earth Sciences and Resources Institute

Electron Microscopy Center

Center of Excellence for Geographic Education

Center for GIS and Remote Sensing

Hazards and Vulnerability Research Institute

Interdisciplinary Mathematics Institute

McCausland Center for Brain Imaging

Mechanical Prototype Facility

Institute for Mind and Brain

Parenting and Family Research Center

Institute for Public Service and Policy Research

Center for Science Education

Institute for Southern Studies

Statistical Laboratory (Stat Lab)

The Walker Institute of International and Area Studies

Darla Moore School of Business

Center for Applied Business Analytics

Division of Research

Center for Executive Succession

Faber Entrepreneurship Center

Folks Center for International Business

Centers for International Business Education and Research

Center for Marketing Solutions

Center for Sales Success

Operations and Supply Chain Center

SC Center for Real Estate

Riegel and Emory Human Resources Center

Risk and Uncertainty Management Center

College of Mass Communications and Information Studies

SC Center for Children's Books and Literacy

Newsplex

University Libraries

The Center for Civil Rights History and Research

Mark Catesby Centre

College of Mass Communications and Information Studies

SC Center for Children's Books and Literacy

Newsplex

School of Medicine

Complementary Alternative Medicine Center

COBRE Center for Dietary Supplements and Inflammation

Center for Disability Resources

Instrumentation Resource Facility

Research Center for Transforming Health

USC Sports Medicine Center

Ultrasound Institute

Viral Vector Core

School of Music

Children's Music Development Center

Conductors Institute of South Carolina

USC Music Library

Southeastern Piano Festival

Center for Southern African-American Music

Spark Laboratory

SC College of Pharmacy

Center for Outcomes Research and Evaluation

COBRE Center for Targeted Therapeutics

Kennedy Pharmacy Innovation Center

Palmetto Poison Center

SmartState Center for Medication Safety

SmartState Center for Translational Cancer Therapeutics

College of Education

Center for Innovation in Higher Education

Museum of Education

Research, Evaluation and Measurement Center

SC Educational Policy Center

Yvonne & Schuyler Moore Child Development Research Center

College of Engineering and Computing

Center for Electrochemical Engineering

Center for Friction Stir Processing

Hydrogen and Fuel Cell Center

Center for Grid-connected Advanced Power Electronic Systems

Center for Information Assurance Engineering

Center for Computational Robotics

Center for Mechanics. Materials and Non-Destructive Evaluation

HeteroFoaM Center

McNAIR Center

College of Hospitality, Retail and Sport Management

Alfred P. Sloan Foundation Travel and Tourism Industry Center

College Sport Research Institute

Culinary and Wine Institute

International Institute for Foodservice Research & Education

International Tourism Research Institute

Center for Retailing

Arnold School of Public Health

Biostatistics Collaborative Research Core Cancer Prevention and Control Program Children's Physical Activity Research Group Consortium for Latino Immigration Studies Disability Research and Dissemination Center Center for Environmental Nanoscience and Risk Center for Health Services and Policy Research Institute for Partnerships to Eliminate Health Disparities The Montgomery Speech, Language and Hearing Clinic Office for the Study of Aging **PASOs Programs**

Prevention Research Center

Center for Research in Nutrition and Health Disparities

SC Cancer Disparities Community Network

SC Institute of Medicine and Public Health

SC Public Health Consortium

SC Rural Health Research Center

School of Law

Children's Law Center Center on Professionalism Rule of Law Collaborative

College of Social Work

Center for Child and Family Studies Institute for Families in Society I. DeQuincey Newman Institute for Peace and Social Justice SmartHOME South Carolina Center for Gerontology

Degrees Offered

The University System offers more than 324 unique degree programs, in over 120 areas of study, including professional doctorates in law, medicine and pharmacy.

Alumni

The University of South Carolina Alumni Association serves more than 310,000 alumni in 45 cities around the world.

System Campuses

Three comprehensive and four regional campuses complement the flagship campus in Columbia. USC Aiken, USC Beaufort and USC Upstate are separately accredited institutions offering four-year degree programs. The four regional campuses, USC Lancaster, USC Salkehatchie, USC Sumter and USC Union, are the Palmetto College Campuses and are accredited as two-year degree-granting institutions under the USC Columbia umbrella.

Debt Structure

Outstanding Debt

The University's debt consists of the following categories:

General Obligation. State Institution Bonds of the state of South Carolina (the "State Institution Bonds"), which are secured by a pledge of the full faith, credit and taxing power of the state and in addition by a pledge of tuition fees collected at the University. State Institution Bonds are issued by the state on behalf of the University.

Revenue bonds. The proceeds of revenue bonds (the "Revenue Bonds") are used by the University for, but not limited to:

- (A) Dormitories, apartment buildings, dwelling houses, bookstores and other University operated stores, laundries, dining halls, cafeterias, parking facilities, student recreational, entertainment and fitness related facilities, inns, conference and other non-degree educational facilities and similar auxiliary facilities of the University and any other facilities which are auxiliary to any of the foregoing excluding, however, athletic department projects which primarily serve varsity athletic teams of the University.
- (B) Those academic facilities as may be authorized by joint resolution of the General Assembly.

The Revenue Bonds under this category are payable from and secured by a pledge of the revenues derived by the University from the operation of the student and faculty housing facilities and the parking facilities; and are additionally secured by a pledge of subsidies and available funds and academic fees of the University not otherwise designated or restricted. Funds of the University derived from appropriations received from the General Assembly and any tuition funds pledged to the repayment of State Institution Bonds are not considered available funds.

Athletic Facilities Revenue Bonds. The proceeds of Athletic Facilities Revenue Bonds are used by the University for the financing or refinancing of the costs of acquiring, constructing, reconstructing, renovating, or equipping Athletic Facilities. The Athletic Facilities Revenue Bonds are payable from and secured by a pledge of (A) the Net Revenues, (B) the gross receipts from the imposition of the Admissions Fee, and (C) the gross receipts from the imposition of the Special Student Fee.

The following table shows the categories of outstanding long-term obligations of the University as of December 31, 2021.

Category of Indebtedness	Amount Outstanding
State Institution Bonds Revenue Bonds Athletic Facilities Revenue Bonds	\$128,040,000 390,310,000 <u>162,830,000</u>
Total	\$681,180,000

Debt Payment Record

There has been no default in the payment of principal or interest on any bonds issued by or on behalf of the University. The University has never borrowed for the purpose of refunding any bonds in order to prevent a default, nor has the University borrowed for the purpose of paying the cost of operations or for funding a deficit.

Financial Matters

Budget

The University is a state institution of higher learning, governed by the Board of Trustees. The amount of state appropriations received is determined by the state legislature. The Board of Trustees must approve the annual operating budget and is empowered to establish tuition and fee amounts, subject to such limits as may be imposed from time to time by the General Assembly of the state of South Carolina.

The internal University budget process is that generally used by public higher education institutions. The budget is determined in the following manner:

- 1. Amount of expense budget to sustain current operations is determined.
- 2. Expense budget reductions are made to continuing operations where programmatically warranted.
- 3. Expense budget increases for institutional priorities are determined.
- 4. Realistic revenue budget estimates are determined.
- Necessary expense budget reductions are made to current operating bases or planned institutional priorities as circumstances warrant in order to insure that the expense budget does not exceed the revenue budget.

The total current funds budget of the University for the fiscal year ended June 30, 2021 was approximately \$1.637 billion as approved by the Board of Trustees. Of that amount, \$197.7 million was appropriated by the state with the remainder derived from student tuition and fees, grants, contracts, auxiliary enterprises and other revenue.

The total current funds budget approved by the University Board of Trustees on June 25, 2021 for fiscal year 2022 is \$1.747 billion. Of that amount, state appropriations are \$222.5 million.

Total revenues of the University for the fiscal years ended June 30, 2017 through 2021 are as follows:

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	Year	Total Revenues		
	2021	\$1,547,698,863		
	2020	1,449,350,656		
	2019	1,434,729,538		
	2018	1,353,362,205		
	2017	1,276,651,028		

The percentages of the sources of the revenues shown above are as follows:

	2021	2020	2019	2018	2017
State Appropriations (including Capital)	14%	15%	13%	12%	13%
Tuition and Fees	37	39	39	40	40
Gifts, Grants and Contracts	35	29	30	31	30
Sales and Services and Other Sources	14	17	17	17	18

Insurance

The University is exposed to various risks and maintains state and commercial insurance coverage to mitigate the impact of those potential losses. The University believes such coverage is sufficient to preclude any significant uninsured losses to the University. Settled claims have not exceeded this coverage in any of the past three years. The University pays insurance premiums to certain other state agencies to cover risks that may occur in normal operations. Additional information can be found in the Annual Comprehensive Financial Report of the University for fiscal year ended June 30, 2021 – Notes to the Financial Statements – Note 13 – Risk Management.